

START OF TRANSCRIPT

[00:00:27] YOU. THIS IS
[00:00:30] COMMISSION PRESIDENT SAM CHO CONVENING
[00:00:32] THE SPECIAL MEETING OF JULY 25, 2023.
[00:00:35] THE TIME IS NOW 9:00 A.M.. WE ARE
[00:00:37] MEETING IN PERSON TODAY AT THE SEATTLE
[00:00:39] TACOMA INTERNATIONAL AIRPORT CONFERENCE
[00:00:41] CENTER AND VIRTUALLY VIA MICROSOFT
[00:00:43] TEAMS. PRESENT WITH ME TODAY ARE
[00:00:45] COMMISSIONERS CALKINS, FELLEMAN AND
[00:00:47] MOHAMMED, WHO ARE CURRENTLY GATHERED IN
[00:00:48] THE EXECUTIVE SESSION ROOM AWAITING THE
[00:00:51] OPENING OF PUBLIC MEETING. COMMISSIONER
[00:00:53] HASEGAWA IS RECUSED FROM PARTICIPATION
[00:00:55] IN THE EXECUTIVE SESSION AND WILL JOIN
[00:00:57] FOR THE TWELVE AT NOON BUSINESS MEETING.
[00:01:00] WE'LL NOW RECESS INTO EXECUTIVE SESSION
[00:01:02] TO DISCUSS ONE ITEM REGARDING LITIGATION
[00:01:04] AND OR POTENTIAL LITIGATION OR LEGAL
[00:01:06] RISK PER RCW 42.30,
[00:01:10] SUB ONE, SUB I, AND COMPLAINTS ABOUT
[00:01:13] PUBLIC OFFICERS OR EMPLOYEES PER RCW
[00:01:15] 42.30, SUB ONE, SUB F
[00:01:19] FOR APPROXIMATELY 145 MINUTES. WE WILL
[00:01:22] RECONVENE INTO PUBLIC SESSION AT 12:00
[00:01:25] P.M.. NOON. THANK YOU.
[00:01:30] THIS IS COMMISSION PRESIDENT SAM CHO
[00:01:32] RECONVENING THE SPECIAL MEETING OF JULY
[00:01:34] 25, 2023. THE TIME IS
[00:01:37] CURRENTLY 12:13 P.M.. WE'RE MEETING
[00:01:40] IN PERSON TODAY AT THE SEATTLE TACOMA
[00:01:43] INTERNATIONAL AIRPORT CONFERENCE CENTER
[00:01:44] AND VIRTUALLY VIA MICROSOFT TEAMS.
[00:01:46] CLERK HART, PLEASE CALL THE ROLL OF ALL
[00:01:48] COMMISSIONERS IN ATTENDANCE. THANK YOU.
[00:01:51] BEGINNING WITH COMMISSIONER CALKINS.
[00:01:56] COMMISSIONER CALKINS, JOINING VIRTUALLY
[00:02:01] AND WELCOME BACK. COMMISSIONER CHO.
[00:02:03] PRESENT. THANK YOU. COMMISSIONER
[00:02:04] FELLEMAN. PRESENT. THANK YOU.
[00:02:07] COMMISSIONER HASEGAWA? PRESENT. THANK
[00:02:09] YOU. COMMISSIONER MOHAMED. PRESENT.
[00:02:12] THANK YOU. COMMISSIONER CALKINS. DO WE
[00:02:15] SEE AYE.? NO. OKAY, SO WE DO HAVE
[00:02:18] FOUR IN ATTENDANCE AND WE EXPECT
[00:02:20] COMMISSIONER CALKINS TO BE JOINING. ALL
[00:02:22] RIGHT, A FEW HOUSEKEEPING ITEMS BEFORE
[00:02:24] WE BEGIN TODAY. FOR EVERYONE IN THE
[00:02:25] MEETING ROOM, PLEASE TURN OFF YOUR CELL
[00:02:27] PHONES TO SILENT OR PUT THEM ON SILENT.
[00:02:29] FOR ANYONE PARTICIPATING ON MICROSOFT
[00:02:31] TEAMS, PLEASE MUTE YOUR SPEAKERS. WHEN
[00:02:33] NOT ACTIVELY SPEAKING OR PRESENTING,
[00:02:36] PLEASE KEEP YOUR CAMERAS OFF UNLESS
[00:02:38] YOU'RE A MEMBER OF THE COMMISSION OR
[00:02:40] EXECUTIVE DIRECTOR PARTICIPATING
[00:02:41] VIRTUALLY, OR YOU ARE A MEMBER OF STAFF
[00:02:44] IN A PRESENTATION OR ACTIVELY ADDRESSING
[00:02:46] THE COMMISSION. MEMBERS OF THE PUBLIC
[00:02:48] ADDRESSING THE COMMISSION DURING PUBLIC
[00:02:49] COMMENT MAY TURN ON THEIR CAMERAS WHEN
[00:02:51] THEIR NAME IS CALLED TO SPEAK AND WILL

[00:02:53] TURN THEM BACK OFF AGAIN AT THE
[00:02:55] CONCLUSION OF THEIR REMARKS. FOR
[00:02:57] EVERYONE AT THE DIOCESE TODAY, PLEASE
[00:02:59] TURN OFF THE SPEAKERS ON ANY COMPUTERS
[00:03:01] AND SILENCE YOUR DEVICES. PLEASE ALSO
[00:03:03] REMEMBER TO ADDRESS YOUR REQUEST TO
[00:03:04] RECOGNIZE, TO SPEAK THROUGH THE CHAIR
[00:03:07] AND WAIT TO SPEAK UNTIL YOU HAVE BEEN
[00:03:09] RECOGNIZED. YOU'LL TURN YOUR MICROSOFT'S
[00:03:12] ON AND OFF MICROPHONES ON AND OFF AS
[00:03:15] NEEDED. ALL THE ITEMS NOTED HERE WILL
[00:03:18] ENSURE A SMOOTHER MEETING, SO I THANK
[00:03:19] YOU IN ADVANCE. ALL VOTES TODAY WILL BE
[00:03:22] TAKEN BY ROLL CALL METHODS, SO IT'S
[00:03:24] CLEAR FOR ANYONE PARTICIPATING VIRTUALLY
[00:03:27] HOW VOTES ARE CAST. COMMISSIONERS WILL
[00:03:29] SAY AYE OR NAY WHEN THEIR NAME IS CALLED. WE
[00:03:31] ARE MEETING ON THE ANCESTRAL LANDS AND
[00:03:33] WATERS OF THE COAST SALISH PEOPLE, WITH
[00:03:35] WHOM WE SHARE A COMMITMENT TO STEWARD
[00:03:37] THESE NATURAL RESOURCES FOR FUTURE
[00:03:38] GENERATIONS. THIS MEETING IS BEING
[00:03:40] DIGITALLY RECORDED AND MAY BE VIEWED OR
[00:03:42] HEARD AT ANY TIME ON THE PORT'S WEBSITE.
[00:03:44] IT MAY BE REBROADCAST BY KING COUNTY
[00:03:46] TELEVISION. PLEASE NOW STAND AND JOIN ME
[00:03:49] FOR THE PLEDGE OF ALLEGIANCE.
[00:03:56] [recital 00:04:07]
[00:04:07] RIGHT, THE FIRST ITEM OF BUSINESS TODAY
[00:04:09] IS APPROVAL OF THE AGENDA. AS A
[00:04:12] REMINDER, IF A COMMISSIONER WISHES TO
[00:04:14] COMMENT FOR OR AGAINST AN ITEM ON THE
[00:04:16] CONSENT AGENDA, IT IS NOT NECESSARY TO
[00:04:18] PULL THE ITEM FROM THE CONSENT AGENDA.
[00:04:20] YOU MAY JUST OFFER SUPPORTING OR
[00:04:23] OPPOSING COMMENTS AT THE TIME OF THE
[00:04:25] MOTION TO APPROVE THE CONSENT AGENDA ON
[00:04:27] THE FLOOR BEFORE THE VOTE IS TAKEN.
[00:04:31] IF A COMMISSIONER WANTS TO ASK QUESTIONS
[00:04:34] OF STAFF, HOWEVER, OR WISHES TO HAVE A
[00:04:36] DIALOGUE ON AN ITEM, IT IS APPROPRIATE
[00:04:39] TO REQUEST THE ITEM TO BE PULLED FOR
[00:04:41] SEPARATE DISCUSSION. ARE THERE ANY ITEMS
[00:04:43] TO BE PULLED FROM THE CONSENT AGENDA OR
[00:04:45] MOTIONS TO ARRANGE THE ORDER OF THE DAY?
[00:04:49] SEEING NONE, THE QUESTION IS NOW ON
[00:04:51] APPROVAL OF THE AGENDA. IS THERE A
[00:04:53] MOTION TO APPROVE THE AGENDA AS
[00:04:54] PRESENTED? SO MOVED.
[00:04:57] SECOND. EXCELLENT. THE MOTION HAS BEEN
[00:04:59] MADE AND SECONDED. ARE THERE ANY
[00:05:01] OBJECTIONS TO APPROVAL OF THE AGENDA AS
[00:05:04] PRESENTED? HEARING NONE.
[00:05:06] THE AGENDA IS APPROVED. THERE ARE NO
[00:05:10] SPECIAL ORDERS OF THE DAY FOR TODAY'S
[00:05:12] MEETING, SO WE'RE GOING TO MOVE RIGHT
[00:05:14] ALONG TO THE EXECUTIVE DIRECTOR'S
[00:05:15] REPORT. EXECUTIVE DIRECTOR METRUCK, YOU
[00:05:18] HAVE THE FLOOR. GOOD AFTERNOON,
[00:05:19] COMMISSIONERS. I'D LIKE TO BEGIN MY
[00:05:22] REMARKS BY EXPRESSING MY GRATITUDE TO
[00:05:24] EVERYONE WHO CONTRIBUTED TO THE
[00:05:26] SUCCESSFUL COMMISSIONER BUDGET RETREAT.

[00:05:28] YESTERDAY, IN A RELATIVELY SHORT
[00:05:30] SESSION, WE WERE ABLE TO DO A DEEP DIVE
[00:05:32] INTO AIRPORT FINANCES, TAX LEVY OPTIONS,
[00:05:35] AND BOTH COMMISSIONER AND BUDGET
[00:05:36] DIVISION PRIORITIES FOR THE YEAR. WE
[00:05:38] HAVE A LOT OF WORK AHEAD OF US UNTIL WE
[00:05:40] PRESENT THE 2024 BUDGET IN NOVEMBER.
[00:05:42] HOWEVER, I BELIEVE THAT OUR COMMISSION
[00:05:44] BUDGET RETREATS FROM LAST MONTH AND
[00:05:46] YESTERDAY HAVE POSITIONED US VERY WELL
[00:05:48] FOR SUCCESS AND LAID A STRONG
[00:05:50] FOUNDATION. I HOPE YOU FEEL THE SAME
[00:05:53] LATER DURING TODAY'S MEETING, WE'LL
[00:05:55] SHARE MORE ABOUT THE 2024 BUDGET
[00:05:57] DEVELOPMENT PROCESS FOR THE PUBLIC'S
[00:05:58] BENEFIT. I LOOK FORWARD TO CONTINUING
[00:06:00] THE CONVERSATION AS WE MOVE INTO THE
[00:06:01] DIVISION SPECIFIC BUDGET PRESENTATIONS
[00:06:03] IN THE FALL. BEFORE WE PROCEED WITH
[00:06:07] TODAY'S AGENDA, I'D LIKE TO SHARE SOME
[00:06:08] OPERATIONAL HIGHLIGHTS. FIRST, AS OF
[00:06:11] THIS PAST WEEKEND, WE ARE OFFICIALLY
[00:06:12] HALFWAY THROUGH OUR SCHEDULED CRUISE
[00:06:14] CALLS FOR THE SEASON. A HUGE THANKS AND
[00:06:17] JOB WELL DONE TO THE MARITIME STAFF,
[00:06:18] WHO'VE BEEN ABLE TO MANAGE RECORD LEVELS
[00:06:21] OF TRAVEL WITH MINIMAL ISSUES. OF
[00:06:23] COURSE, OUR GOALS FOR OUR CRUISE
[00:06:24] BUSINESS ARE BOTH ECONOMIC AND
[00:06:26] ENVIRONMENTAL, AND WE ARE LEADERS IN
[00:06:28] BOTH. WE ACHIEVED A MAJOR MILESTONE IN
[00:06:32] FURTHERING THIS WITH THE ARRIVAL OF OUR
[00:06:34] SUBMARINE CABLE THAT WILL CARRY POWER
[00:06:36] FROM TERMINAL 46 TO PIER 66.
[00:06:39] WE LOOK FORWARD TO HAVING PIER 66 SHORE
[00:06:41] POWER READY TO GO NEXT CRUISE SEASON,
[00:06:44] WHICH WILL MAKE US THE FIRST BERTH IN
[00:06:45] THE ENTIRE WORLD TO HAVE THREE SHORE
[00:06:47] POWER CAPABLE BERTHS FOR CRUISE
[00:06:50] OPERATIONS. SECOND, I'M VERY PLEASED TO
[00:06:53] SHARE ANOTHER MILESTONE YESTERDAY WAS
[00:06:55] THE ALL TIME RECORD FOR THE NUMBER OF
[00:06:57] PASSENGERS PROCESSED THROUGH TSA
[00:06:59] CHECKPOINTS AT SEATTLE TACOMA
[00:07:01] INTERNATIONAL AIRPORT. ACCORDING TO TSA
[00:07:04] FIGURES, THEY SCREENED 73 651
[00:07:07] PASSENGERS OVER 100 OVER 1000,
[00:07:11] MORE THAN THE OLD RECORD OF 72,154.
[00:07:15] THIS IS AN IMPORTANT MILESTONE IN THE
[00:07:17] REGION'S AIR TRAVEL RECOVERY FROM THE
[00:07:19] PANDEMIC, AND ALSO A STARK REMINDER OF
[00:07:21] HOW CRITICAL OUR SUITE OF UPGRADE SEA
[00:07:24] PROJECTS ARE SO THAT WE CAN ACCOMMODATE
[00:07:25] PASSENGER DEMAND AND PROVIDE A GREATER
[00:07:28] LEVEL OF CUSTOMER EXPERIENCE. I WANT TO
[00:07:31] THANK EVERYONE AT THE AIRPORT UNDER
[00:07:32] MANAGING DIRECTOR LANCE LITTLE'S
[00:07:34] LEADERSHIP, INCLUDING OPERATIONS,
[00:07:36] CUSTOMER SERVICE, AND AS WELL AS OUR
[00:07:38] PARTNERS AT TSA, THE AIRLINES AND OTHERS
[00:07:41] FOR EVERYTHING THEY DO TO HELP ENSURE
[00:07:42] THE SMOOTHEST POSSIBLE EXPERIENCE FOR
[00:07:44] AIR TRAVELERS DURING THIS EXCEPTIONALLY

[00:07:46] BUSY TIME. LASTLY, I'D LIKE TO REITERATE
[00:07:50] A MESSAGE I HIGHLIGHTED DURING MY RECENT
[00:07:52] TOWN HALL REGARDING THE RECENT DECISIONS
[00:07:54] OF THE UNITED STATES SUPREME COURT.
[00:07:58] LIKE MANY, I AM DISHEARTENED AND
[00:08:00] CONCERNED WITH THE IMPACTS OF THE
[00:08:01] DECISIONS REGARDING AFFIRMATIVE ACTION
[00:08:04] AND LGBTQ PLUS RIGHTS. WE JOIN IN
[00:08:07] SOLIDARITY WITH ALL OF THE
[00:08:09] ORGANIZATIONS, INSTITUTIONS,
[00:08:10] COMMUNITIES, YOUNG PEOPLE AND FAMILIES
[00:08:12] REELING FROM THESE DECISIONS, AND WE
[00:08:14] WILL CONTINUE TO DO EVERYTHING IN OUR
[00:08:15] POWER TO ADVANCE EQUITY, DIVERSITY AND
[00:08:18] INCLUSION INSIDE OUR ORGANIZATION AND
[00:08:20] WITHIN THE COMMUNITIES WE SERVE. I WANT
[00:08:22] TO REAFFIRM THAT THE PORT OF SEATTLE IS
[00:08:24] FULLY COMMITTED TO ADVANCING EQUITY
[00:08:26] DIVERSITY AND CREATING A CULTURE OF
[00:08:28] INCLUSION AND BELONGING. IN THIS MOMENT,
[00:08:31] IT FEELS LIKE THIS WORK IS NEEDED MORE
[00:08:32] THAN EVER, ESPECIALLY WITHIN A
[00:08:34] GOVERNMENT AGENCY LIKE THE PORT, WHICH
[00:08:36] HAS BOTH A REGIONAL AND NATIONAL IMPACT.
[00:08:38] WE WILL CONTINUE TO IMPLEMENT THE
[00:08:40] STRATEGIES AND WORK THAT WE BELIEVE WILL
[00:08:42] HELP US CREATE MEANINGFUL, LASTING
[00:08:44] CHANGE. IT IS NOT ONLY THE RIGHT THING
[00:08:46] TO DO, BUT IT MAKES US A MORE SUCCESSFUL
[00:08:48] BUSINESS IN ALL THE WORK THAT WE DO.
[00:08:51] MOVING TO TODAY'S COMMISSION MEETING,
[00:08:53] I'D LIKE TO HIGHLIGHT A FEW ITEMS ON OUR
[00:08:56] ACTION AGENDA. YOU WILL RECEIVE A
[00:08:58] BRIEFING ON THE AUTHORIZATION REQUESTS
[00:09:00] RELATED TO THE SOUND INSULATION PROGRAM.
[00:09:03] I KNOW THAT COMMISSIONER ARE VERY
[00:09:04] FOCUSED ON DELIVERING THESE PROGRAMS TO
[00:09:07] NEAR AIRPORT RESIDENTS, AND I AM EXCITED
[00:09:09] FOR YOU TO HEAR ABOUT THE SIGNIFICANT
[00:09:11] PROGRESS WE ARE MAKING NOT ONLY IN
[00:09:13] DIRECT SOUND INSULATION, BUT ALSO AT THE
[00:09:15] FEDERAL POLICY LEVEL AS WELL. FINALLY,
[00:09:18] YOU'LL ALSO RECEIVE A BRIEFING ON
[00:09:19] EFFORTS TO REVITALIZE THE CENTRAL
[00:09:21] WATERFRONT. WE'VE BEEN WORKING CLOSELY
[00:09:23] WITH FRIENDS OF THE WATERFRONT, IN THE
[00:09:25] WATERFRONT SEATTLE AND WATERFRONT
[00:09:27] SEATTLE TO STAY COORDINATED ON THEIR
[00:09:28] INCREDIBLY EXCITING AND AMBITIOUS AGENDA
[00:09:30] FOR SEATTLE'S WATERFRONT. WE WANT TO BE
[00:09:33] PART OF THIS MAJOR NEW AMENITY FOR THE
[00:09:35] LOCAL RESIDENTS AND VISITORS, WHILE
[00:09:37] SIMULTANEOUSLY ENSURING THAT OUR
[00:09:39] WATERFRONT OPERATIONS CAN CONTINUE
[00:09:40] EFFECTIVELY. TODAY'S BRIEFING IS AN
[00:09:43] EXCELLENT OPPORTUNITY TO SEE WHAT IS
[00:09:44] COMING AND TO LOOK FOR OPPORTUNITIES FOR
[00:09:46] CONTINUED COORDINATION COLLABORATION.
[00:09:48] COMMISSIONERS, THIS CONCLUDES MY
[00:09:50] REMARKS. EXCELLENT. THANK YOU VERY MUCH.
[00:09:52] EXECUTIVE DIRECTOR METRUCK WE'RE GOING TO
[00:09:54] GO ON AND GO ON TO COMMITTEE REPORTS.
[00:09:57] COMMISSION STRATEGIC ADVISOR ERICA CHUNG

[00:10:00] WILL PROVIDE THE REPORT. ERICA. GOOD
[00:10:02] AFTERNOON, PRESIDENT CHO, COMMISSIONERS
[00:10:04] AND EXECUTIVE DIRECTOR METRUCK. I HAVE
[00:10:06] THREE REPORTS FOR YOU TODAY. ON JULY 18,
[00:10:09] COMMISSIONERS MOHAMMED AND CALKINS
[00:10:12] CONVENED THE AVIATION COMMITTEE, WHERE
[00:10:14] THEY WERE BRIEFED ON FOUR ITEMS
[00:10:16] ACCESSIBLE INITIATIVES AT THE AIRPORT,
[00:10:19] PARTNERSHIP WITH LOCAL GOVERNMENTS AND
[00:10:21] AN ORDER OUTLINING. FUTURE ACCESSIBILITY
[00:10:23] GOALS AN UPDATE ON THE FAA
[00:10:26] REAUTHORIZATION LEGISLATION IN THE
[00:10:28] SENATE AND HOUSE AND THEIR PROGRESS.
[00:10:30] CONCOURSE C RETAIL SPACE LEASE
[00:10:32] OPPORTUNITY AND TIMELINE TNC VIRTUAL
[00:10:35] QUEUE PROCESS ON HOW TNC DRIVERS COULD
[00:10:37] WAIT AT LOT 160 AND DRIVE OVER ONCE
[00:10:41] REQUESTED BY CUSTOMERS AND
[00:10:44] COMMISSIONERS. ALSO DISCUSS PUBLIC
[00:10:46] MEMBERS BOARD TERM ON PORTS
[00:10:48] ACCESSIBILITY COMMITTEE AND SUPPORT THE
[00:10:51] TWO YEAR BOARD TERM AND ROTATION TO MAKE
[00:10:53] IT MORE EQUITABLE AND INCLUSIVE TO
[00:10:55] BROADER ACCESSIBILITY COMMITTEES. ALSO
[00:10:58] ON JULY 18, COMMISSIONER HASAGAWA AND
[00:11:02] CALKINS CONVENED THE EQUITABLE AND
[00:11:04] WORKFORCE DEVELOPMENT COMMITTEE. THERE
[00:11:06] WERE TWO ITEMS FOR BRIEFING AND
[00:11:07] DISCUSSION. FIRST WAS A HIGH LEVEL
[00:11:09] UPDATE ON PORT'S ANTI HUMAN TRAFFICKING
[00:11:12] INITIATIVE, AND SECOND WAS ON RECENT
[00:11:14] RULING BY THE US. SUPREME COURT ON
[00:11:16] AFFIRMATIVE ACTION AND FREE SPEECH LGBTQ
[00:11:20] RIGHTS AND HOW IT MAY AFFECT THE PORT.
[00:11:23] COMMISSIONER HASAGAWA REQUESTED STAFF TO
[00:11:25] FURTHER EXAMINE OPTIONS TO BOLSTER THE
[00:11:27] PORT'S ANTI HUMAN TRAFFICKING
[00:11:28] INITIATIVE, AND STAFF WILL CONTINUE TO
[00:11:31] TRACK AND MONITOR IMPACT ON RECENT US.
[00:11:33] SUPREME COURT RULINGS. THE JOINT
[00:11:36] ADVISORY COMMITTEE MEETING WITH THE CITY
[00:11:39] OF SEATAC WAS HELD ON JULY 18, ALSO WITH
[00:11:42] COMMISSIONERS MOHAMMED AND FELLEMAN IN
[00:11:43] ATTENDANCE. JC RECEIVED AN UPDATE ON THE
[00:11:46] PORT PORTS COMMISSION'S ADOPTION OF THE
[00:11:48] ENVIRONMENTAL LAND STEWARDSHIP
[00:11:49] PRINCIPLE, ORDER AND SEA LAND
[00:11:51] STEWARDSHIP EFFORTS. JC ALSO RECEIVED AN
[00:11:54] UPDATE FROM PORTS SENIOR FEDERAL
[00:11:57] GOVERNMENT RELATIONS MANAGER ERIC
[00:11:59] SCHINFIELD, WHO GAVE A RUNDOWN ON THE
[00:12:01] NORTH SEATAC PARK RELATED PROVISION AND
[00:12:04] THE FOUR SHARED START PRIORITIES THAT
[00:12:08] ARE INCLUDED IN THE FAA REAUTHORIZATION
[00:12:10] BILL. THIS CONCLUDES MY REPORT. THANK
[00:12:13] YOU. THANK YOU SO MUCH FOR THAT REPORT.
[00:12:16] DOES ANYBODY HAVE ANY QUESTIONS
[00:12:17] REGARDING COMMITTEES SEEING NONE?
[00:12:21] WE ARE NOW AT THE PUBLIC COMMENT SECTION
[00:12:23] OF OUR AGENDA. THE PORT COMMISSION
[00:12:24] WELCOMES PUBLIC COMMENT AS AN IMPORTANT
[00:12:26] PART OF THE PUBLIC PROCESS. COMMENTS ARE
[00:12:29] RECEIVED AND CONSIDERED BY THE

[00:12:30] COMMISSIONER IN ITS DELIBERATIONS. AND
[00:12:32] BEFORE WE TAKE PUBLIC COMMENT, LET'S
[00:12:34] REVIEW OUR RULES FOR IN PERSON AND
[00:12:36] VIRTUAL COMMENT. CLERK HART, PLEASE PLAY
[00:12:38] THE RECORDED RULES.
[00:12:43] SEATTLE COMMISSIONER WELCOMES YOU TO OUR
[00:12:45] MEETING TODAY. AS NOTED, PUBLIC COMMENT
[00:12:48] IS AN IMPORTANT PART OF THE PUBLIC
[00:12:50] PROCESS, AND THE PORT OF SEATTLE
[00:12:52] COMMISSION THANKS YOU FOR JOINING US.
[00:12:54] THE COMMISSION ACCEPTS IN PERSON,
[00:12:57] VIRTUAL AND WRITTEN PUBLIC COMMENT
[00:12:59] REGARDING MATTERS RELATED TO THE CONDUCT
[00:13:01] OF PORT BUSINESS. BEFORE WE PROCEED,
[00:13:04] HERE ARE THE COMMISSION'S PUBLIC COMMENT
[00:13:06] RULES OF PROCEDURE. FOR YOUR
[00:13:08] INFORMATION, EACH COMMENTER WILL HAVE
[00:13:11] TWO MINUTES TO SPEAK AND SHOULD STAY
[00:13:13] WITHIN THE ALLOTTED TIME. A TIMER WILL
[00:13:15] APPEAR ON THE SCREEN AND A BUZZER WILL
[00:13:17] SOUND AT THE END OF THE TWO MINUTE
[00:13:19] PERIOD. FOR EACH SPEAKER, THE COMMISSION
[00:13:22] RESERVES THE RIGHT TO RECEIVE COMMENTS
[00:13:24] SPECIFICALLY RELATED TO THE CONDUCT OF
[00:13:26] PORT BUSINESS. IF COMMENTS ARE NOT
[00:13:29] RELATED TO THE CONDUCT OF PORT BUSINESS.
[00:13:31] THE PRESIDING OFFICER WILL STOP THE
[00:13:33] SPEAKER AND ASK THAT COMMENTS BE KEPT TO
[00:13:35] MATTERS RELATED TO THE CONDUCT OF PORT
[00:13:37] BUSINESS. THIS RULE APPLIES TO BOTH
[00:13:40] INTRODUCTORY AND CONCLUDING REMARKS.
[00:13:43] ALL REMARKS SHOULD BE ADDRESSED TO THE
[00:13:45] COMMISSION AS A BODY AND NOT TO
[00:13:47] INDIVIDUAL COMMISSIONERS. DISRUPTIONS OF
[00:13:51] COMMISSIONER PUBLIC MEETINGS ARE
[00:13:52] PROHIBITED. DISRUPTIONS INCLUDE, BUT ARE
[00:13:55] NOT LIMITED TO THE FOLLOWING REFUSAL OF
[00:13:58] A SPEAKER TO LIMIT REMARKS TO TOPICS
[00:14:00] RELATED TO THE CONDUCT OF PORT BUSINESS.
[00:14:03] THREATS AND ABUSIVE OR HARASSING
[00:14:05] BEHAVIOR AND LANGUAGE, OBSCENE LANGUAGE
[00:14:09] AND GESTURES. REFUSAL OF A SPEAKER TO
[00:14:12] COMPLY WITH THE ALLOTTED TIME SET FOR
[00:14:14] THE INDIVIDUAL SPEAKER'S PUBLIC COMMENT
[00:14:17] LEAVING THE PODIUM OR TESTIMONY TABLE TO
[00:14:20] PHYSICALLY APPROACH COMMISSIONERS OR
[00:14:22] STAFF DURING ONE'S PUBLIC COMMENT
[00:14:24] PROVIDED SPEAKERS MAY AUTHOR WRITTEN
[00:14:27] MATERIALS TO THE COMMISSION CLERK AND
[00:14:30] ANY BEHAVIOR THAT DISRUPTS, DISTURBS,
[00:14:33] OR OTHERWISE IMPEDES THE MEETING.
[00:14:36] ANY DISRUPTION WILL RESULT IN A
[00:14:38] SPEAKER'S MICROPHONE BEING IMMEDIATELY
[00:14:40] SHUT OFF BY THE PRESIDING OFFICER AND A
[00:14:43] WARNING OR LOSS OF SPEAKING PRIVILEGES
[00:14:45] OR REMOVAL FROM THE MEETING ROOM. MAY
[00:14:52] ALL RIGHT, OUR FIRST SPEAKER IS GOING TO
[00:14:54] BE PATRICK DUGAN.
[00:15:02] HEY, GOOD AFTERNOON, EVERYONE. MY NAME
[00:15:03] IS PATRICK DUGAN. I'M THE PORT CAPTAIN
[00:15:05] FOR VAIN BROTHERS IN SEATTLE, AND WE ARE
[00:15:08] A SMALL BUNKER FLEET. AND WHAT I JUST
[00:15:11] WANT TO TALK ABOUT TODAY IS A LITTLE BIT

[00:15:13] ABOUT THE IMPORTANCE OF THE CRUISE
[00:15:14] INDUSTRY AND WHAT IT MEANS FOR VAINLINE
[00:15:15] BUNKERING. SO WE HAVE 42 EMPLOYEES,
[00:15:18] FULL TIME EMPLOYEES. 90% OF THEM ARE ALL
[00:15:20] LOCAL TO THE PUGET SOUND. WE WON THREE
[00:15:22] TUGS, THREE BARGES, AND WE HAVE TWO
[00:15:24] DIFFERENT CARGOES ON THERE. SO WHEN THE
[00:15:27] CRUISE INDUSTRY IS THE SEASON IS ON FOR
[00:15:31] THOSE SIX MONTHS OF THE YEAR, THURSDAY
[00:15:33] THROUGH SATURDAY, THE PIER,
[00:15:36] 92 THIRDS OF THE FLEET IS EMPLOYED.
[00:15:38] SO THE CRUISE SHIPS BEING HERE
[00:15:41] DEFINITELY UTILIZES OUR BUNKER SERVICE.
[00:15:44] SO IT KEEPS OUR WATERFRONT WORKERS BUSY.
[00:15:47] IT KEEPS OUR WATERFRONT WORKERS
[00:15:48] EMPLOYEES, AND LIKE I SAID, THEY'RE ALL
[00:15:50] LOCAL. ALSO THINK ABOUT THE LOCAL
[00:15:51] VENDORS THAT WE SUPPORT FROM THE GROUND
[00:15:53] TRANSPORTATION TO THE LAUNCH SERVICES.
[00:15:55] ALSO THE SHIPYARD. RIGHT. WE EMPLOY ALL
[00:15:57] THE SHIPYARDS IN THE PUGET SOUND REGION.
[00:16:00] SO, YEAH, OUR ROBUST CRUISE INDUSTRY IS
[00:16:03] VITAL TO VAIN BROTHERS. AND EVER SINCE
[00:16:06] THE 18 HUNDREDS IN THE GOLD RUSH,
[00:16:07] RIGHT. SEATTLE IS THE GATEWAY TO ALASKA,
[00:16:10] AND THE CRUISE INDUSTRY HAS STILL PROVEN
[00:16:11] THAT TO BE TRUE. SO WE JUST LIKE TO
[00:16:13] THANK THE PORT OF SEATTLE AND THE
[00:16:15] COMMISSION FOR THE SUPPORT OF THE CRUISE
[00:16:17] INDUSTRY. THAT'S ALL I HAVE TO SAY.
[00:16:18] THANKS.
[00:16:22] THANK YOU, PATRICK. APPRECIATE IT. OUR
[00:16:25] NEXT SPEAKER IS DAVID BLANFORD.
[00:16:30] GOOD AFTERNOON, PRESIDENT CHO AND PORT
[00:16:32] COMMISSIONER. I'M DAVE BLANFORD. I'M CEO
[00:16:34] OF STATE OF WASHINGTON TOURISM, AND I'M
[00:16:37] SPEAKING AS WELL ON THE 2023 CRUISE
[00:16:39] SEASON TODAY. OUR ONGOING STATEWIDE
[00:16:42] PARTNERSHIP WITH THE PORT OF SEATTLE
[00:16:44] SUPPORTS STATEWIDE TRAVEL AND TOURISM,
[00:16:46] INCLUDING BUSINESS RECOVERY PROGRAMS,
[00:16:49] STATEWIDE TOURISM ASSISTANCE,
[00:16:50] INTERNATIONAL TOURISM PROMOTION,
[00:16:53] RESPONSIBLE OUTDOOR TRAVEL AND
[00:16:55] STEWARDSHIP, AND DEI AT THE PEAK OF THE
[00:16:59] 2023 CRUISE SEASON, I WANT TO
[00:17:00] ACKNOWLEDGE THE PORT'S SIGNIFICANT ROLE
[00:17:02] IN STIMULATING TOURISM DEMAND. THIS
[00:17:05] CRUISE SEASON CRUISE BUSINESS SUPPORTS
[00:17:08] \$900 MILLION IN ECONOMIC ACTIVITY,
[00:17:11] 500 JOBS, AND \$14.5 MILLION IN
[00:17:15] STATE TAXES. WE KNOW THAT CRUISE
[00:17:18] BUSINESS DOES GREAT THINGS FOR THE LOCAL
[00:17:20] AND REGIONAL ECONOMIES, BUT ITS GROWTH
[00:17:22] POTENTIAL EXTENDS THROUGHOUT WASHINGTON
[00:17:25] STATE. AS WE WORK TOGETHER TO EXPAND PRE
[00:17:27] AND POST CRUISE TOURS AND EXCURSIONS.
[00:17:31] THIS BUSINESS MATTERS TO RURAL AND
[00:17:33] UNDERSERVED COMMUNITIES, PARTICULARLY
[00:17:35] MANY OF THEM RELYING ON TOURISM AS AN
[00:17:38] ECONOMIC DRIVER AS MUCH AS 15 TIMES THAT
[00:17:42] OF URBAN COMMUNITIES. BEYOND THE IMPACT
[00:17:45] NUMBERS, THE PORT OF SEATTLE AND STATE

[00:17:47] OF WASHINGTON TOURISM HAVE ALIGNED ON
[00:17:48] THE IMPORTANCE OF ENVIRONMENTAL
[00:17:50] SUSTAINABILITY AND TOURISM STEWARDSHIP.
[00:17:53] AS SUCH, WE ARE PROUD OF THE PORT'S
[00:17:55] LEADERSHIP, INCLUDING ITS AGGRESSIVE
[00:17:57] CRUISE SHIP SHORE POWER GOALS, AND ITS
[00:18:00] NOTEWORTHY COMMITMENT TO THE WORLD'S
[00:18:01] FIRST CRUISE THEMED GREEN CORRIDOR.
[00:18:04] CONGRATULATIONS ON A STELLAR CRUISE
[00:18:06] SEASON AND ON BEHALF OF THE STATEWIDE
[00:18:08] TOURISM INDUSTRY, WE THANK YOU FOR YOUR
[00:18:10] SUPPORT. THANK YOU SO MUCH, DAVID. SO
[00:18:14] THAT CONCLUDES OUR SIGNUPS FOR TODAY.
[00:18:15] IS THERE ANYONE ELSE PRESENT ON THE
[00:18:17] TEAM'S CALL OR PRESENT IN THE ROOM TODAY
[00:18:18] WHO DIDN'T SIGN UP? WHO WISHES TO
[00:18:19] ADDRESS THE COMMISSION? IF SO, PLEASE
[00:18:22] STATE AND SPELL YOUR NAME AND STATE THE
[00:18:24] TOPIC RELATED TO THE CONDUCT REPORT
[00:18:26] BUSINESS THAT YOU WISH TO SPEAK ABOUT
[00:18:27] FOR THE RECORD. ALL RIGHT.
[00:18:32] HEARING NONE AT THIS TIME. I'LL ASK THE
[00:18:34] CLERK TO PLEASE GIVE US SYNOPSIS OF
[00:18:35] WRITTEN COMMENTS RECEIVED. THANK YOU.
[00:18:38] GOOD AFTERNOON, MR. COMMISSION
[00:18:39] PRESIDENT. MEMBERS OF THE COMMISSION.
[00:18:41] EXECUTIVE DIRECTOR METRUCK. WE'VE
[00:18:42] RECEIVED 35 WRITTEN COMMENTS PRIOR TO
[00:18:45] OUR MEETING TODAY. THESE HAVE BEEN
[00:18:47] DISTRIBUTED TO YOU IN ADVANCE OF THE
[00:18:48] MEETING AND WILL BECOME A PART OF THE
[00:18:49] PUBLIC RECORD. ALL WRITTEN SUBMISSIONS
[00:18:52] TODAY COME FROM CITIZENS WHO WRITE TO
[00:18:53] ASK THE PORT COMMISSIONER CHO CAP THE
[00:18:55] NUMBER OF 2024 SEASON SAILINGS AND
[00:18:58] PASSENGERS AT OR BELOW 2019 LEVELS,
[00:19:01] REDUCING THE NUMBERS EVERY YEAR UNTIL
[00:19:03] THE INDUSTRY NO LONGER POLLUTES THE
[00:19:05] OCEANS AND AIR AND NO LONGER EMITS
[00:19:07] CLIMATE CHANGING GREENHOUSE GAS
[00:19:08] EMISSIONS. THE SUBMITTERS ARE WENDY
[00:19:12] ASHMAN AUNT BLASSIE,
[00:19:15] ROBIN BRIGGS BETH BRENTON, VALERIE
[00:19:17] COSTA, GREGORY DENTON, ARUN GANTI,
[00:19:21] DEREK JENVILLE,
[00:19:24] ANGELA GERMANO BURIEN, GLEN GLENCLID,
[00:19:29] BECKY HALL, JARED HOWE, ESTHER JOHN,
[00:19:32] SOPHIA KELLER, DAVID KIPNIS, JASON LEE,
[00:19:35] LAURIE LUCKY, SCOTT MCCLAY, ROSEMARY
[00:19:38] MOORE, BARBARA OSTEEN, SARAH SANFORD,
[00:19:41] PHILIP SINGER, JANIE STARR, LAUREN
[00:19:43] WILSON, LINDA CARROLL, KEVIN GALLAGHER,
[00:19:46] MARY HANSEN, ANDREA FARRELL, KAREN
[00:19:50] CALGILL, ERICA BERG, ANNE ROBERTSON,
[00:19:53] LINDA GOLLY, GORDON ADAMS, KATHY
[00:19:56] PENDRESS, CYNTHIA IRVIN, STACEY OAKES
[00:19:59] AND IRENE SVETT. AND THAT CONCLUDES THE
[00:20:01] WRITTEN COMMENTS WE'VE RECEIVED TODAY.
[00:20:02] ALL RIGHT, GREAT. HEARING NO FURTHER
[00:20:04] PUBLIC TESTIMONY, WE'LL MOVE ON TO THE
[00:20:05] CONSENT AGENDA. ITEMS ON THE CONSENT
[00:20:08] AGENDA ARE CONSIDERED ROUTINE AND WILL
[00:20:09] BE ADOPTED BY ONE MOTION. ITEMS REMOVED

[00:20:11] FROM THE CONSENT AGENDA WILL BE
[00:20:13] CONSIDERED SEPARATELY IMMEDIATELY AFTER
[00:20:14] ADOPTION OF THE REMAINING CONSENT AGENDA
[00:20:16] ITEMS. AT THIS TIME, THE CHAIR WILL
[00:20:18] ENTERTAIN A MOTION TO APPROVE THE
[00:20:19] CONSENT AGENDA ITEMS CONCERNING EIGHT A
[00:20:22] EIGHT B AND EIGHT C. SO MOVED.
[00:20:29] SECONDED. GREAT. THE MOTION WAS MADE AND
[00:20:32] SECONDED. BEFORE WE TAKE THE VOTE ON THE
[00:20:33] CONSENT AGENDA MOTION, I WOULD LIKE TO
[00:20:35] TAKE A MOMENT TO RECOGNIZE PASSAGE OF
[00:20:37] THE NEW INTERLOCAL AGREEMENT WITH
[00:20:39] SEATTLE COLLEGE'S CABLE TELEVISION
[00:20:43] SCCTV. WITH PASSAGE OF OUR CONSENT
[00:20:46] AGENDA TODAY, WE WANT TO THANK SCCTV FOR
[00:20:49] THEIR CONTINUED PARTNERSHIP WITH THE
[00:20:51] PORT AND FOR THEIR ASSISTANCE IN HELPING
[00:20:53] US BRING ACCESS, VISIBILITY, AND
[00:20:55] TRANSPARENCY OF OUR GOVERNING PROCESS TO
[00:20:58] THE COMMUNITIES WE SERVE. WITH THAT,
[00:21:01] PLEASE, COMMISSIONER, PLEASE SAY AYE OR
[00:21:03] NAY WHEN YOUR NAME IS CALLED FOR
[00:21:04] APPROVAL OF THE CONSENT AGENDA.
[00:21:07] THANK YOU. YES. I'M ON. I DON'T BELIEVE
[00:21:10] COMMISSIONER CALKINS HAS JOINED THIS
[00:21:12] MEETING, SO WE'LL GO TO COMMISSIONER
[00:21:13] FELLEMAN. AYE. THANK YOU.
[00:21:17] COMMISSIONER HASEGAWA. AYE. THANK YOU.
[00:21:19] COMMISSIONER MOHAMMED. AYE. THANK YOU.
[00:21:22] AND COMMISSIONER CHO. AYE. THANK YOU.
[00:21:24] FOUR AYES, ZERO NAYS FOR THIS ITEM.
[00:21:26] EXCELLENT. THE MOTION PASSES. ALL RIGHT,
[00:21:29] WE'RE MOVING ALONG IN THE AGENDA. WE
[00:21:31] HAVE TWO NEW BUSINESS ITEMS TODAY.
[00:21:33] CLERK HART, PLEASE READ THE FIRST ITEM
[00:21:34] INTO THE RECORD. EXECUTIVE DIRECTOR
[00:21:36] METRUCK WILL THEN INTRODUCE THE ITEM.
[00:21:39] THANK YOU. THIS IS AGENDA ITEM TEN, A
[00:21:41] AUTHORIZATION FOR THE EXECUTIVE DIRECTOR
[00:21:43] TO AUTHORIZE \$20 MILLION OF THE PROGRAM
[00:21:45] BUDGET FOR LONG LEAD ELECTRICAL,
[00:21:47] MECHANICAL AND CURTAIN WALL EQUIPMENT,
[00:21:49] AND OTHER LONG LEAD MATERIALS FOR THE C
[00:21:52] CONCOURSE EXPANSION PROGRAM.
[00:21:56] COMMISSIONER, THE TEAM FOR THE C
[00:21:58] CONCOURSE EXPANSION PROGRAM ARE WORKING
[00:21:59] TO ACCELERATE DELIVERY OF THIS
[00:22:01] TRANSFORMATIONAL PROJECT BY 2026.
[00:22:04] THIS AUTHORIZATION IS TO PROCURE LONG
[00:22:06] LEAD TIME ITEMS SUCH AS AIR HANDLING
[00:22:08] UNITS, ELECTRICAL EQUIPMENT, AND CURTAIN
[00:22:11] WALL MATERIALS. IT IS CRITICAL TO
[00:22:13] MEETING THIS DEADLINE. ONCE COMPLETE,
[00:22:16] THE EXPANSION WILL ADDRESS SHORTFALLS IN
[00:22:18] AIRPORT DINING AND RETAIL CAPACITY,
[00:22:20] OFFICE SPACE, AND PREMIUM LOUNGE SPACE,
[00:22:22] AS WELL AS OTHER PUBLIC AMENITIES TO
[00:22:24] ELEVATE THE CUSTOMER EXPERIENCE AND
[00:22:26] UPGRADE. SEA PRESENTERS ARE RICK DUNCAN,
[00:22:29] DIRECTOR, AVIATION, BUSINESS AND
[00:22:31] PROPERTIES, AND JANET SHER, CAPITAL
[00:22:33] PROGRAM LEADER. SO I GUESS I'M GOING TO
[00:22:35] TURN I'LL KICK IT OFF REAL QUICK. OKAY.

[00:22:39] THANK YOU, EXECUTIVE DIRECTOR. GOOD
[00:22:41] AFTERNOON, COMMISSIONERS. AS YOU
[00:22:43] MENTIONED, MY NAME IS RICK DUNCAN,
[00:22:45] DIRECTOR OF AVIATION, BUSINESS AND
[00:22:47] PROPERTIES, AND I'M THE SPONSOR OF THE
[00:22:48] SEACONG FORCE EXPANSION PROJECT. IT'S NO
[00:22:51] SECRET HOW SPACE CONSTRAINED OUR AIRPORT
[00:22:54] IS. YOU COULD JUST WALK DOWN THERE RIGHT
[00:22:56] NOW, AND IT'S VERY TIGHT. AND AS BEEN
[00:22:58] MENTIONED MANY TIMES BEFORE, WE CAN'T GO
[00:23:00] OUT, SO WE'RE GOING TO GO UP. SO THAT'S
[00:23:02] EXACTLY WHAT WE'RE DOING HERE. WE'RE
[00:23:05] ESSENTIALLY BUILDING A HIGH RISE
[00:23:07] BUILDING IN THE MIDDLE OF AN OPERATING
[00:23:08] TERMINAL, WHICH IS JUST CRAZY AND
[00:23:11] AMAZING TO WATCH AND REALLY EXCITING.
[00:23:13] AND THIS ENVIRONMENTALLY FRIENDLY
[00:23:15] BUILDING WILL PUT IN NEW ADR SPACES,
[00:23:19] BEAUTIFUL CIRCULATION AREA, TWO STORY AS
[00:23:22] LOUNGE, AND TOPPED OFF WITH A SOLAR
[00:23:25] ROOF. AND IT'S REALLY EXCITING TO SEE
[00:23:28] THIS COME TO FRUITION. AND AS JANET WILL
[00:23:30] GET MORE INTO THE DETAILS AND GIVE YOU
[00:23:31] GUYS SOME EYE CANDY ABOUT IT, LET'S GO
[00:23:34] TO THE NEXT SLIDE.
[00:23:39] RICK ALREADY COVERED. OH, IS THIS ONE?
[00:23:44] CAN YOU TAP? YEP. RICK ALREADY
[00:23:48] COVERED A LOT OF WHAT THE PURPOSE OF THE
[00:23:51] SEA CONCOURSE EXPANSION PROGRAM IS. WE
[00:23:54] ARE GOING TO INCREASE AIRPORT REVENUE BY
[00:23:57] ADDING SOME AIRPORT DINING AND RETAIL
[00:23:59] SPACES, A LEASABLE OFFICE SPACE AND A
[00:24:02] LOUNGE. WE'RE ALSO GOING TO INCREASE THE
[00:24:06] SIZE OF THE C THREE HOLD ROOM SO MORE
[00:24:09] FOLKS WILL BE ABLE TO WAIT FOR THEIR
[00:24:12] PLANE IN THAT HOLD ROOM AND ADD SEVERAL
[00:24:15] MUCH NEEDED PASSENGERS AMENITY,
[00:24:17] INCLUDING SOME RESTROOMS, A NURSING
[00:24:20] ROOM, AN INTERFAITH PRAYER AND
[00:24:22] MEDITATION ROOM, AND SOME PASSENGER
[00:24:24] LOOKOUTS OVER THE AIRFIELD. THAT I'LL
[00:24:26] SHOW YOU A LITTLE BIT MORE ON THAT
[00:24:28] LATER. OF COURSE, THIS OVERALL INCREASES
[00:24:30] ECONOMIC OPPORTUNITIES FOR THE REGION.
[00:24:34] NEXT SLIDE.
[00:24:38] SO IN ADDITION TO ALL THESE REVENUE AND
[00:24:41] CUSTOMER SERVICE GOALS, THE C CONCOURSE
[00:24:44] EXPANSION PROJECT ALSO INCLUDES SEVERAL
[00:24:46] SUSTAINABILITY INITIATIVES. WE'VE TALKED
[00:24:49] A LITTLE BIT ABOUT THIS AT PREVIOUS
[00:24:51] BRIEFINGS, BUT I WANTED TO LET YOU KNOW
[00:24:54] THAT THESE ARE ALL STILL IN THE PROJECT.
[00:24:56] WE'RE NOW AT 100% DESIGN AND THE SEA
[00:24:59] CONCOURSE EXPANSION PROGRAM HAS
[00:25:03] ROOFTOP FOLDOVOLTAICS. THE FIRST AT THE
[00:25:06] AIRPORT. WE'RE GOING TO HAVE ALL FOSSIL
[00:25:09] FREE THIS IS HARD TO SAY, FOSSIL FREE
[00:25:12] FUEL HEATING IN THIS WE'RE
[00:25:16] GOING TO HAVE HEAT PUMPS ON THE ROOF AND
[00:25:19] THIS IS ALL DEVELOPED THROUGH THE
[00:25:20] SUSTAINABLE FRAMEWORK. AND WE HAVE
[00:25:23] BRIEFED THE SUSTAINABILITY COMMISSION
[00:25:24] THAT'S PART OF THE PORT COMMISSIONER ON

[00:25:27] THIS AT THE BEGINNING OF THE PROJECT.
[00:25:29] ONE OTHER NICE FEATURE IS THIS PROJECT
[00:25:32] IS GOING TO BE ABLE TO REDUCE 90% OF THE
[00:25:35] CARBON THAT'S GENERATED FOR THE NEW
[00:25:38] CONSTRUCTION OF THE PROJECT ALSO.
[00:25:41] AND LET'S GO TO THE NEXT SLIDE.
[00:25:45] THE C CONCOURSE EXPANSION PROJECT IS
[00:25:48] PART OF THE UPGRADE SEA CAMPAIGN THAT
[00:25:51] EVERYONE HAS HEARD A LITTLE BIT ABOUT.
[00:25:54] THIS MEANS THAT WE ARE COLLABORATING
[00:25:55] WITH EXTERNAL RELATIONS AND A WHOLE HOST
[00:25:58] OF OTHER STAKEHOLDERS TO MAKE SURE THAT
[00:26:01] OUR PROJECT PAGE ON THE WEBSITE INCLUDES
[00:26:04] ALL OF THE LATEST INFORMATION ABOUT THE
[00:26:06] PROJECT AND IMPORTANT MILESTONES AND
[00:26:10] WHATEVER INFORMATION THE PUBLIC MIGHT
[00:26:12] WANT TO KNOW ABOUT IT. NEXT SLIDE.
[00:26:18] SO FOR THE AVIATION ON THIS SLIDE,
[00:26:21] YOU CAN SEE THE C CONCOURSE EXPANSION
[00:26:23] KIND OF IN THE MIDDLE THERE. AND IT IS
[00:26:26] LOCATED IN AN EXTREMELY BUSY PART OF THE
[00:26:29] AIRPORT RIGHT IN BETWEEN THE
[00:26:32] INTERSECTION OF CONCOURSE C AND
[00:26:34] CONCOURSE D. THIS BUILDING IS PRIMARILY
[00:26:38] BEING USED BY THE TSA RIGHT NOW. SO WE
[00:26:41] ARE VERY BUSY BUILDING OTHER SPACES FOR
[00:26:44] THEM IN THE TERMINAL AND THEN WE'LL MOVE
[00:26:46] THEM OUT. WHEN WE GET STARTED ON THE
[00:26:48] MAJOR CONSTRUCTION, IT'S GOING TO ADD
[00:26:51] FOUR FLOORS TO THE EXISTING BUILDING,
[00:26:54] WHICH RIGHT NOW ENDS AT CONCOURSE LEVEL.
[00:26:58] NEXT SLIDE PLEASE. PROJECT STATUS.
[00:27:03] SO THIS PROJECT CONTAINS SEVERAL
[00:27:07] DIFFERENT DESIGN PACKAGES, SOME OF WHICH
[00:27:09] WE HAVE ACCELERATED TO BE ABLE TO START
[00:27:12] BUILDING THEM THE SAME TIME WE'RE
[00:27:14] FINISHING DESIGN ON SOME OF THE OTHER
[00:27:16] PACKAGES. SO RIGHT NOW WE'VE GOT A CIVIL
[00:27:20] AND STRUCTURAL FOUNDATION PACKAGE AND A
[00:27:22] TENANT RELOCATION PACKAGE, WHICH IS ALL
[00:27:25] UNDER CONSTRUCTION. WE ALSO HAVE
[00:27:27] VERTICAL TRANSPORTATION THAT'S ELEVATORS
[00:27:29] AND ESCALATORS AND A STRUCTURAL STEEL
[00:27:33] PACKAGE THAT ARE UNDER CONTRACT AND
[00:27:36] THEY'RE STARTING ON SHOP DRAWINGS FOR
[00:27:37] THOSE. THE MAIN PACKAGE, AS I MENTIONED,
[00:27:40] IT'S AT 100% DESIGN AND RIGHT NOW WE ARE
[00:27:44] GETTING THAT PERMITTED.
[00:27:48] NEXT SLIDE. SO I
[00:27:52] LIKE TO SAY THAT CCE IS IN A NOT VERY
[00:27:55] GLAMOROUS PHASE OF CONSTRUCTION RIGHT
[00:27:57] NOW. BUT THESE ARE SOME PHOTOS OF THE
[00:28:00] WORK THAT'S UNDERWAY. THE FIRST PHOTO
[00:28:04] THERE ON THE LEFT SHOWS KIND OF
[00:28:07] THE CLOSE QUARTERS THAT WE HAVE. THIS IS
[00:28:10] INSIDE THE SEA CONCOURSE EXPANSION
[00:28:12] EXISTING BUILDING. THE C ONE BUILDING,
[00:28:14] IT'S CALLED. AND THERE'S A LOT OF WORK
[00:28:16] THAT WE'RE DOING TO REINFORCE THE
[00:28:19] FOUNDATION INSIDE THE BUILDING AND THAT
[00:28:22] GIVES YOU AN IDEA OF KIND OF WHAT IT
[00:28:24] TAKES TO GET THAT WORK DONE IN THE
[00:28:25] EXISTING BUILDING. AND THE OTHER TWO ARE

[00:28:27] JUST SOME DEMOLITION THAT WAS REQUIRED
[00:28:30] OF THE EXISTING CONCRETE PAVING ON THE
[00:28:33] AIR SIDE AND THE RIGHT SIDE SHOWS THAT
[00:28:36] WE'RE USING A TRENCH BOX THERE TO KEEP
[00:28:40] THAT SAFE AS WE DIG. NEXT SLIDE.
[00:28:47] OKAY, SO THIS IS A REALLY QUICK
[00:28:50] VIDEO OF THE EXTERIOR OF THE BILLET
[00:28:53] THING. LET'S GO AHEAD AND START THAT.
[00:28:55] HOPEFULLY IT'LL WORK. YAY. SO IT STARTS
[00:28:58] OFF, YOU CAN SEE THE PV PANELS UP ON THE
[00:29:01] ROOF. AND AS IT GOES AROUND, YOU GET A
[00:29:03] GOOD LOOK AT HOW THE GLAZING AND
[00:29:06] THE AMOUNT OF LIGHT THAT WE'RE BRINGING
[00:29:08] INTO THE SPACE. AND YOU CAN ALSO SEE HOW
[00:29:11] THE SCALE OF THE BUILDING COMPARED TO
[00:29:13] THE ADJACENT TERMINAL. AS WE GO AROUND,
[00:29:17] YOU'LL SEE THAT THERE'S PUBLIC LOOKOUTS.
[00:29:20] YOU CAN SEE THE PEOPLE OUT THERE ON THE
[00:29:22] CORNER. THE TOP FLOOR IS PART OF THE
[00:29:26] ALASKA LOUNGE AND THE KIND OF MID LOOK
[00:29:30] OUT THERE IS OPEN TO THE PUBLIC. IF
[00:29:33] YOU'RE IN THE CONCOURSE, IT LOOKS LIKE
[00:29:36] YOU'RE OUTSIDE, BUT IT IS MOSTLY
[00:29:38] ENCLOSED WITH GLASS. IT'S NOT
[00:29:40] CONDITIONED, SO YOU'LL FEEL LIKE YOU'RE
[00:29:42] OUTSIDE. NEXT SLIDE, PLEASE.
[00:29:50] THERE WE GO. SO AS THE VIDEO ENDED,
[00:29:54] YOU SAW THAT KIND OF LANDED ON THIS
[00:29:57] FACADE RIGHT HERE. THIS IS THE
[00:30:00] ELECTROCHROMIC GLAZING THAT YOU SEE ON
[00:30:03] WHAT WE CALL OUR FOLDED FACADE. BECAUSE
[00:30:06] IT HAS KIND OF A SERRATED APPEARANCE.
[00:30:08] THE ELECTROCHROMIC GLAZING IS GOING TO
[00:30:11] AUTOMATICALLY TINT DEPENDING ON HOW MUCH
[00:30:14] LIGHT HITS IT TO ELIMINATE OUR ABILITY
[00:30:16] TO HAVE ANY KIND OF MECHANICAL SHADING
[00:30:19] ON THIS FACADE. AND MAKE SURE THAT ALL
[00:30:22] THOSE DAYS WHERE WE DON'T HAVE BRIGHT,
[00:30:25] GLARING SUN. WE'RE ABLE TO GET AS MUCH
[00:30:28] SUN INTO THE BUILDING AS POSSIBLE, BUT
[00:30:31] IT'S GOING TO REDUCE ON SOME OF OUR
[00:30:32] LIGHTING COSTS AS WELL. NEXT SLIDE,
[00:30:35] PLEASE. IT'S AN INTERIOR RENDERING,
[00:30:39] GIVES YOU A NICE VIEW OF THE ACOUSTICAL
[00:30:42] WOOD CEILING. THAT IS A PRIMARY
[00:30:44] ARCHITECTURAL FEATURE. YOU CAN ALSO SEE
[00:30:49] THE ARCHITECTURAL TREE, WE'RE CALLING
[00:30:51] IT, THAT IS GOING TO BE KIND OF A
[00:30:54] WAYFINDING FEATURE AS WELL.
[00:30:57] ON THE RIGHT SIDE THERE, YOU CAN JUST
[00:30:59] BARELY SEE ONE OF OUR SMALL BUSINESS
[00:31:02] KIOSKS. THERE'LL BE A HANDFUL OF THOSE
[00:31:04] SPRINKLED THROUGHOUT THE BUILDING. AND
[00:31:07] FAR OFF IN THE BACKGROUND,
[00:31:10] YOU CAN GET A LOOK AT AN L SHAPED VIDEO
[00:31:14] WALL THAT FIVE DIFFERENT ARTISTS HAVE
[00:31:16] PUT TOGETHER, SOME SHORT FORMAT ART
[00:31:20] VIDEOS THAT ARE GOING TO BE SHOWED ON
[00:31:22] THAT IN A CONTINUOUS LOOP.
[00:31:24] NEXT SLIDE.
[00:31:28] THIS IS A SHOT OF WHAT WE CALL OUR
[00:31:32] PERFORMANCE STAIR. THESE STAIRS AFFORD A
[00:31:35] REALLY KIND OF UNIQUE OPPORTUNITY FOR

[00:31:38] PEOPLE TO REST, EAT, RECHARGE THEIR
[00:31:41] DEVICES, GREAT PEOPLE WATCHING FROM HERE
[00:31:44] AND WATCH PERFORMANCES AS WE'RE SHOWING
[00:31:46] IN THE RENDERING. THERE'S GOING TO BE
[00:31:49] ART ON THESE AS WELL. THREE DIFFERENT
[00:31:51] ARTISTS ARE GOING TO PROVIDE FACES
[00:31:56] FOR THE TABLES THAT YOU CAN SEE IN THE
[00:31:58] RENDERING. AND THERE'S ALSO AN ESCALATOR
[00:32:01] THAT YOU CAN'T REALLY SEE HERE THAT'S
[00:32:03] GOING TO TAKE PEOPLE UP TO THE MEZZANINE
[00:32:05] LEVEL AS WELL. ON THE LEFT SIDE OF
[00:32:08] THIS, YOU CAN SEE THE STAIRS THAT GO UP
[00:32:11] TO THOSE PUBLIC LOOKOUTS. AND THERE IS
[00:32:13] AN ESCALATOR AND ELEVATOR THAT WILL TAKE
[00:32:15] YOU UP THERE AS WELL. NEXT SLIDE.
[00:32:20] OKAY, SO HERE ARE A FEW KEY MILESTONES
[00:32:23] FOR THE PROJECT SCHEDULE. IF TODAY'S
[00:32:27] AUTHORIZATION IS APPROVED, WE'RE GOING
[00:32:28] TO GO AHEAD AND GET THE LONG LEAD
[00:32:30] EQUIPMENT AND MATERIALS ON ORDER RIGHT
[00:32:32] AWAY. AND WE'RE WORKING WITH TURNER TO
[00:32:34] BE ABLE TO EXECUTE THOSE AS SOON AS
[00:32:36] POSSIBLE. IN A COUPLE OF MONTHS,
[00:32:39] WE'RE SHOOTING FOR THE END OF SEPTEMBER,
[00:32:42] WHICH I GUESS IS QUARTER THREE, NOT
[00:32:43] FOUR. WE'LL BE BACK HERE TO REQUEST OUR
[00:32:47] MAXIMUM ALLOWABLE CONSTRUCTION COST. WE
[00:32:50] CALL IT A MAG THAT'S GOING TO SET OUR
[00:32:53] FINAL SCHEDULE AND BUDGET FOR THE WHOLE
[00:32:55] PROJECT. AND THEN EARLY NEXT YEAR,
[00:32:59] QUARTER ONE, WE'RE GOING TO HEAD AND
[00:33:01] START WHAT WE CALL PHASE TWO, WHICH IS
[00:33:03] CONSTRUCTION OF A TOWER CRANE, DEMO OF
[00:33:06] SOME OF THE EXISTING BUILDING, AND START
[00:33:09] OF THE STRUCTURAL STEEL. WE'RE CURRENTLY
[00:33:13] TARGETING QUARTER TWO OF 2026 FOR
[00:33:17] AN EARLY COMPLETION DATE. WE DO NOT YET
[00:33:20] HAVE A CONTRACT SCHEDULE YET WITH TURNER
[00:33:24] CONSTRUCTION, OUR GCCM PARTNER. SO WE
[00:33:26] STILL ARE CARRYING A RANGE OF ABOUT A
[00:33:30] YEAR FOR THAT COMPLETION DATE, BUT BY
[00:33:32] THE TIME WE COME BACK HERE IN THE NEXT
[00:33:33] COUPLE OF MONTHS, WE'LL NAIL THAT DOWN
[00:33:36] TO ONE FINAL COMPLETION. I KNOW THERE'S
[00:33:38] A LOT OF INTEREST IN GETTING THE SPACE
[00:33:41] AS COMPLETE AS POSSIBLE BEFORE THE MEN'S
[00:33:44] WORLD CUP IN 2026. SO THAT IS
[00:33:48] SOMETHING THAT WE'RE WORKING WITH TO
[00:33:49] TURNER TO TRY TO DEFINE WHAT WILL BE
[00:33:51] DONE, HOW MUCH CAN WE GET DONE, AND CAN
[00:33:54] WE RETURN ALL THE GATES TO SERVICE THAT
[00:33:56] WE'VE BEEN USING. NEXT SLIDE.
[00:34:00] SO FOR TODAY'S AUTHORIZATION, WE'VE BEEN
[00:34:03] BEFORE YOU FOR PREVIOUS AUTHORIZATIONS
[00:34:05] FOR SOME OF OUR ENABLING WORK, THE
[00:34:08] AFOREMENTIONED STRUCTURAL STEEL PACKAGES
[00:34:10] AND VERTICAL CIRCULATION PACKAGES.
[00:34:13] ALSO FOR EXTERIOR WALL,
[00:34:16] MAINLY THAT WE PERFORMED A MOCKUP
[00:34:20] OF THAT FOLDED FACADE TO MAKE SURE THAT
[00:34:22] IT WORKED AS DESIGNED. JUST A SECOND.
[00:34:28] AND WE'RE TO THE POINT WHERE WE CAN'T
[00:34:30] REALLY EXECUTE ANY MORE EARLY WORK

[00:34:33] PACKAGES WITHOUT EXCEEDING OUR CURRENT
[00:34:35] AUTHORIZATION. SO TODAY WHAT WE WANT TO
[00:34:38] REQUEST AUTHORIZATION FOR COVERS SOME
[00:34:41] REALLY LONG LEAD ELECTRICAL. AND
[00:34:42] MECHANICAL EQUIPMENT AND SOME OF THE
[00:34:44] EXTERIOR WALL MATERIALS. SO THINGS LIKE
[00:34:47] DISTRIBUTION GEAR, ELECTRICAL PANELS,
[00:34:49] SWITCH GEAR, AIR HANDLING UNITS, THE
[00:34:53] HEAT PUMPS, THOSE SORT OF THINGS. THIS
[00:34:55] IS GOING TO HELP US ACCELERATE OUR
[00:34:57] PROJECT DELIVERY, TRY TO DRIVE TOWARDS
[00:35:00] THAT EARLIER COMPLETION DATE AND REALLY
[00:35:02] LOCK IN PRICING WITH THESE VENDORS
[00:35:04] BECAUSE WE'RE SEEING A LOT OF STILL
[00:35:07] SEEING A LOT OF REALLY VOLATILE PRICES
[00:35:10] AND REALLY LONG LEAD TIMES ON JUST ABOUT
[00:35:13] ANYTHING THAT USES A COMPUTER CHIP.
[00:35:15] NEXT SLIDE.
[00:35:19] OKAY, SO HERE IS A QUICK OVERVIEW OF OUR
[00:35:22] CURRENT PROJECT BUDGET. OUR MII APPROVED
[00:35:25] BUDGET IS \$340,000,000. AND LAST TIME WE
[00:35:29] WERE HERE, WE WERE PROJECTING THAT OUR
[00:35:32] RANGE TO COMPLETE WAS GOING TO BE
[00:35:34] ANYWHERE BETWEEN 340,000,000 TO
[00:35:36] 420,000,000. NOW AT 100%
[00:35:40] DESIGN AND WORKING WITH TURNER
[00:35:42] CONSTRUCTION, WE'VE BEEN ABLE TO NARROW
[00:35:45] THAT RANGE. AND RIGHT NOW THAT RANGE IS
[00:35:48] BETWEEN 405 AND 420,000,000.
[00:35:51] THE BUDGET TRENDS THAT BROUGHT US FROM
[00:35:54] THE 340 TO THE 405,000,000 ARE KIND OF
[00:35:57] CATEGORIZED IN THOSE FOUR CATEGORIES
[00:35:59] THAT YOU SEE ON THE SLIDE. THE
[00:36:02] DISCRETIONARY SCOPE CHANGES. WE HAVE
[00:36:04] ONLY HAD ONE AND IT WAS TO ADD SOME
[00:36:07] INFRASTRUCTURE IN OUR MAIN RESTROOMS
[00:36:11] THAT WOULD SUPPORT A FUTURE SMART
[00:36:13] RESTROOMS PROJECT THAT ANOTHER PROJECT
[00:36:15] IS WORKING ON HERE AT THE AIRPORT.
[00:36:18] AND WE'VE HAD A FEW NONDISCRETIONARY
[00:36:21] SCOPE CHANGES AS WELL. SOME EXAMPLE OF
[00:36:25] THOSE INCLUDE THOSE SUSTAINABILITY
[00:36:27] INITIATIVES THAT WE IDENTIFIED AT THE
[00:36:31] BEGINNING OF THE PROJECT. JUST BECAUSE
[00:36:32] THE MARKETS ARE UP. WE'VE HAD THIS NICE
[00:36:36] 52 WEEKS HIGH. THANK YOU.
[00:36:41] WE'VE HAD, IN ADDITION, SOME OTHER
[00:36:44] NONDISCRETIONARY SCOPE CHANGES SUCH AS
[00:36:47] ADDING SOME CAMERAS FOR THE RAMP TOWER
[00:36:51] TO MAKE SURE THAT THEY HAD SAFE VIEWS
[00:36:53] WHILE THE BUILDING WAS BEING BUILT AND
[00:36:57] ESCALATION AND DESIGN DEVELOPMENT. THIS
[00:37:00] REFLECTS THE CHANGE THAT IS SOMEWHAT
[00:37:04] ANTICIPATED AS A PROJECT GETS REFINED
[00:37:07] AND DESIGNED. BUT WE HAD IDENTIFIED
[00:37:10] \$53.8 MILLION THAT WERE BEYOND WHAT
[00:37:13] WE WOULD HAVE ANTICIPATED IN INFLATION
[00:37:16] AND ESCALATION COST FOR RISK
[00:37:19] CONTINGENCY. WE'RE STILL CARRYING \$10
[00:37:21] MILLION IN RISK CONTINGENCY BECAUSE WE
[00:37:24] HAVE NOT COMPLETED OUR NEGOTIATIONS WITH
[00:37:27] TURNER CONSTRUCTION ON THAT FINAL MAG.
[00:37:30] AND WE THINK THERE'S STILL A LITTLE BIT

[00:37:32] OF VOLATILITY OUT THERE. WE'VE GOT A
[00:37:35] HANDFUL OF BID PACKAGES THAT ARE
[00:37:38] STILL OUT THERE ON THE STREET AND WE
[00:37:40] WANT TO ACCOUNT FOR ANY BIDS THAT MIGHT
[00:37:43] COME IN HIGHER THAN ANTICIPATED. SO OUR
[00:37:46] CURRENT RANGE IS NOW 405 TO 420,000,000.
[00:37:50] NEXT SLIDE.
[00:37:54] SO A LOT OF THE THINGS WE'VE TALKED
[00:37:56] ABOUT TODAY ARE REALLY ABOUT TRYING TO
[00:37:59] MITIGATE SOME OF THESE RISKS. AND IN
[00:38:00] PARTICULAR, THE AUTHORIZATION THAT I'M
[00:38:02] REQUESTING TODAY FOR THE LONG LEAD ITEMS
[00:38:06] SPEAKS TO REALLY THE FIRST TWO ITEMS
[00:38:09] THAT ARE ON THIS LIST. ONE OF THE PLAN
[00:38:12] MITIGATION STRATEGIES WAS TO IDENTIFY
[00:38:15] SOME LONG LEAD ITEMS AND GO AHEAD AND
[00:38:18] LOCK THOSE IN AND ACCELERATE THAT DESIGN
[00:38:20] SO THAT WE CAN GET THEM ON ORDER WHEN
[00:38:23] THEY NEED TO BE ORDERED.
[00:38:26] INFLATION AND ESCALATION. AS I
[00:38:28] MENTIONED, WE ARE STILL SEEING A LOT OF
[00:38:30] PRICE INSTABILITY, AND IT'S REALLY
[00:38:33] DIFFICULT TO ESTIMATE SOME OF THESE
[00:38:35] PACKAGES THAT WE'VE GOT INCLUDED IN THE
[00:38:37] PROJECT. BUT WE HAVE IDENTIFIED SOME OF
[00:38:40] THESE EARLY WORK PACKAGES SO WE CAN GET
[00:38:42] THE VENDOR ON BOARD AND REALLY START
[00:38:44] TALKING TO THEM AND VETTING THEIR
[00:38:46] PRICING TO MAKE SURE THAT IT REFLECTS
[00:38:48] WHAT WE REALLY NEED. COMPLEX PHASING
[00:38:52] SHOULD NOT BE A SURPRISE, REALLY. WE ARE
[00:38:54] BUILDING THIS BUILDING AT A VERY BUSY
[00:38:58] INTERSECTION BETWEEN CONCOURSE C AND
[00:38:59] CONCOURSE D, AND WE NEED TO MAKE
[00:39:03] ABSOLUTELY SURE THAT IT IS SAFE. WE NEED
[00:39:05] TO MAKE SURE THAT THE WORK CAN GET DONE
[00:39:06] AND OBVIOUSLY THAT AIRPORT OPERATIONS
[00:39:09] CAN CONTINUE THE WHOLE TIME WE'RE
[00:39:11] BUILDING THIS OVER THE NEXT FEW YEARS.
[00:39:14] SO BRINGING A GCCM CONTRACTOR ON
[00:39:17] BOARD WAS THE KEY AND THEN MAKING GOOD
[00:39:20] USE OF OUR TIME WITH THEM THE WHOLE
[00:39:24] TIME WE'VE HAD THEM ON BOARD DURING
[00:39:26] DESIGN IS REALLY THE MITIGATION STRATEGY
[00:39:28] TO PUGET THAT COMPLEX PHASING UNDER
[00:39:30] CONTROL. THAT IS MY LAST SLIDE.
[00:39:35] THANK YOU SO MUCH. DO YOU HAVE ANY
[00:39:39] QUESTIONS FOR ME ON THE AUTHORIZATION OR
[00:39:42] THE PROJECT BRIEFING? AWESOME. THANK YOU
[00:39:45] SO MUCH. QUESTIONS FROM COMMISSIONERS.
[00:39:50] COMMISSIONER HASEGAWA, THANK YOU FOR THE
[00:39:53] PRESENTATION.
[00:39:56] OKAY, SO I GUESS JUST
[00:39:59] ON THE HIGHEST LEVEL, IS THIS PROJECT A
[00:40:01] PART OF SAMP? THIS PROJECT IS NOT PART
[00:40:04] OF SAMP. THIS PROJECT IS NOT A PART OF
[00:40:06] SAMP, NO. OKAY. AND DOES IT EXPAND OUR
[00:40:10] AIRPORT'S FOOTPRINT AT ALL, OR IS THIS
[00:40:12] ALL WITHIN AN EXISTING FOOTPRINT? SO IT
[00:40:16] BUILDS UP. SO IT DOES ADD SQUARE
[00:40:19] FOOTAGE, BUT THE WAY THIS HAS BEEN
[00:40:21] EXPLAINED TO ME IS IT ADDS SQUARE
[00:40:23] FOOTAGE, BUT IT IS ADDRESSING AN

[00:40:26] UNDERSERVED NEED THAT WE HAVE AT THE
[00:40:30] AIRPORT. LIKE WE'RE WOEFULLY YOU HELP
[00:40:32] ME, RICK? BECAUSE YOU MIGHT KNOW THIS
[00:40:34] BETTER THAN I DO. I GET IT. YOU'RE GOING
[00:40:37] UP, NOT OUT. WE'RE GOING UP, NOT OUT.
[00:40:39] BUT WE ARE ADDING 17 OR 18
[00:40:45] ADR SPACES TO ADDRESS A DEFICIENCY
[00:40:49] AS OPPOSED TO JUST ADDING THEM BECAUSE
[00:40:52] WE THINK SOMEDAY WE MIGHT NEED IT.
[00:40:54] OKAY. AND THEN GOING TO SLIDE TEN FOR
[00:40:57] THE VISUAL, PLEASE, WHERE WE'RE LOOKING
[00:41:01] AT THE PERFORMANCE STAIRS AND SOME OF
[00:41:03] THE AMENITIES THAT ARE THERE. I'M JUST
[00:41:08] MEAN THIS IS VERY AMAZON. I LIKE IT.
[00:41:11] RIGHT. BUT I'M JUST WONDERING IF WE
[00:41:15] THOUGHT ABOUT HANDRAIL DOWN THE MIDDLE
[00:41:18] TO SUPPORT PEOPLE, BECAUSE AMAZON'S
[00:41:21] EMPLOYEES, THEY'RE JUST GOING TO AVERAGE
[00:41:25] YOUNGER TO MIDDLE AGED AND WE ARE
[00:41:27] SERVICING PEOPLE. YEAH. SPECTRUM.
[00:41:29] YEAH. WE DO HAVE ONE ALONG,
[00:41:33] LIKE, THE ENTRY SIDE ON THE I'M GOING
[00:41:37] TO JUST CALL IT THE RIGHT SIDE FOR
[00:41:38] PURPOSES OF THIS SLIDE. SO WE HAVE ONE
[00:41:41] RAIL ALONG THERE AND THEN THERE'S A
[00:41:44] GLASS KIND OF WALL ON THE OTHER SIDE.
[00:41:47] BUT WE COULD CERTAINLY TAKE A LOOK AND
[00:41:49] SEE IF WE WANT TO PUT ANY INTERIM
[00:41:51] RAILINGS IN THERE. THEY'RE KIND OF LIKE
[00:41:53] BLEACHERS. YEAH, IT SEEMS LIKE THAT.
[00:41:56] I'M JUST WONDERING BECAUSE SAFETY HAS
[00:41:58] JUST GOT TO BE PARAMOUNT. ABSOLUTELY.
[00:42:01] AND WE MADE THEM NICE AND WIDE.
[00:42:05] IT'S HARD TO SEE ON THIS DETAIL, BUT
[00:42:07] THERE'S ACTUALLY AN AREA WHERE IF
[00:42:09] SOMEBODY NEEDED TO WALK WITH A ROLLER
[00:42:11] BAG, THEY CAN ACTUALLY GO BEHIND SOMEONE
[00:42:13] THAT'S SITTING. YEAH, I'M THINKING OF
[00:42:15] PEOPLE MOMS. THEY'VE GOT A BACKPACK OVER
[00:42:19] ONE THING AND THEY GOT SOMETHING AROUND
[00:42:20] THEIR WAIST AND THEY'RE HOLDING ON TO
[00:42:21] KIDS. AND A RAIL WOULD BE IMPORTANT THAT
[00:42:24] SOMEBODY COULD BE ABLE TO HOLD ON TO.
[00:42:26] YEAH, WE'LL TAKE A LOOK AT IT. I'M ALSO
[00:42:28] WONDERING IF YOU COULD
[00:42:31] EXPLAIN A LITTLE BIT ABOUT WHAT THE
[00:42:33] SMART BATHROOM PROJECT IS. NOT A LOT,
[00:42:36] BECAUSE IT'S NOT MY PROJECT, BUT THEY'RE
[00:42:39] PUTTING A LOT OF, BASICALLY INFORMATION
[00:42:42] TECHNOLOGY IN THERE TO HELP THEM
[00:42:46] UNDERSTAND WHEN THEY NEED TO BE CLEANED
[00:42:49] AND HOW OFTEN THEY'RE BEING USED. IT
[00:42:52] KIND OF TRACKS SOME OF THE USE. AND
[00:42:54] THERE'S A PASSENGER FACING COMPONENT AS
[00:42:57] WELL THAT WILL TELL PEOPLE THAT THE RED
[00:43:00] LIGHT GREEN LIGHT SYSTEM, I THINK
[00:43:03] THERE'S SOME OF THAT, BUT IT'S MORE
[00:43:05] SOPHISTICATED THAN THAT, BUT HAPPY TO
[00:43:07] GET SOME MORE DETAILS. IS THAT HAPPENING
[00:43:09] HERE? THEY'RE DOING A DEMO OF
[00:43:13] IT HERE TO TEST IT OUT, WHICH IS WHY
[00:43:16] WE'RE ONLY DOING OPEN CONDUIT IN
[00:43:19] OUR PROJECTS BECAUSE THEY'RE STILL

[00:43:21] TESTING IT OUT AND WE DIDN'T WANT TO GO
[00:43:22] TOO FAR. IS THAT A PART OF THIS PROJECT?
[00:43:26] JUST THE CONDUIT FOR IT, NOT THE ACTUAL
[00:43:29] INFRASTRUCTURE OR NOT THE ACTUAL
[00:43:31] TECHNOLOGY. THEY'RE VETTING THAT OUT
[00:43:34] WITH A PROJECT RIGHT NOW IN THE AIRPORT,
[00:43:38] AND THEN IF THAT IS SOMETHING THAT'S
[00:43:40] GOING TO MOVE FORWARD, THEN THEY'LL GO
[00:43:43] AHEAD AND INCLUDE OUR PROJECT AS ONE OF
[00:43:46] THE ONES THAT THEY WOULD IMPROVE. AND
[00:43:48] THEN I'M WONDERING IF THIS FACILITY OR
[00:43:50] THE RESTROOM FACILITIES ARE GOING TO BE
[00:43:53] GENDER NEUTRAL, AS WE'VE SEEN. WE JUST
[00:43:55] OPENED OUR FIRST YEAH, THEY'RE
[00:43:57] BEAUTIFUL. WE DESIGNED OURS TO BE
[00:44:01] GENDERED, BUT THEY HAVE THE MAIN SET
[00:44:05] OF THEM THAT'S ON CONCOURSE LEVEL. THEY
[00:44:07] ARE GENDERED, BUT THEY CAN BE EASILY
[00:44:09] CONVERTED TO ALL GENDER IF THEY NEED TO
[00:44:12] BE BY REMOVING A WALL IN BETWEEN THEM.
[00:44:15] SO WE STARTED OUT AT THE VERY BEGINNING
[00:44:17] OF THE PROJECT, INTENTIONALLY SAYING,
[00:44:19] OKAY, WE DON'T KNOW EXACTLY WHERE THE
[00:44:22] PORT IS GOING TO BE ON THIS BY THE TIME
[00:44:24] THIS PROJECT IS DONE. SO LET'S PREPARE
[00:44:26] FOR THE FUTURE SO THAT IF THESE ARE
[00:44:29] GOING TO BE ALL GENDER, AT SOME POINT,
[00:44:32] ALL WE HAVE TO DO IS TAKE A WALL DOWN IN
[00:44:35] BETWEEN THEM SO THEY HAVE THE FULL
[00:44:37] LENGTH STALLS ALREADY IN
[00:44:41] THEM. WHAT DOES THE FAMILY STALL
[00:44:44] FEATURE? OH, BOY. THE FAMILY STALL
[00:44:47] SHOULD HAVE I SAY SHOULD BECAUSE I DON'T
[00:44:50] HAVE IT RIGHT IN FRONT OF ME, BUT THEY
[00:44:52] SHOULD INCLUDE A CHANGING TABLE AND
[00:44:56] ENOUGH ROOM FOR A FAMILY TO BE IN THERE.
[00:44:59] AND I BELIEVE WE HAVE THOSE IN BOTH THE
[00:45:02] GENDER MEN'S AND WOMEN'S ROOM RIGHT NOW.
[00:45:06] WHEN PARENTS GO IN THERE WITH A BABY,
[00:45:09] WHAT'S THE ASSUMPTION THAT THEY DO WITH
[00:45:11] THE BABY WHILE THEY'RE IN THERE USING
[00:45:12] FACILITIES? I'M SORRY.
[00:45:16] WELL, I WONDER BECAUSE I'M INTERESTED
[00:45:20] IN AS WE'RE BUILDING, MAKING SURE THAT
[00:45:22] WE HAVE A FUNCTIONAL AIRPORT. OF COURSE
[00:45:25] NOT JUST A BEAUTIFUL AIRPORT WHEN PART
[00:45:28] OF THE BENEFIT OF GETTING TO TRAVEL AS
[00:45:31] COMMISSIONER IS SEEING BEST PRACTICES IN
[00:45:34] OTHER PARTS OF THE WORLD. AND ONE OF THE
[00:45:36] THINGS THAT JAPAN FEATURES IS AN INFANT
[00:45:39] DOCKING STATION. IT LOOKS A LITTLE BIT
[00:45:41] LIKE A HIGH CHAIR WHERE YOU CAN JUST
[00:45:43] PHYSICALLY PLACE A BABY WHILE YOU'RE
[00:45:46] USING THE FACILITIES. IT'S COMMON SENSE,
[00:45:49] IT'S NOT A BUDGET BREAKER. AND A LITTLE
[00:45:51] GOES A REALLY LONG WAY. AND I WOULD LIKE
[00:45:54] TO SEE THESE PROJECTS INCLUDE INFANT
[00:45:55] DOCKING STATIONS. AND I DON'T THINK ANY
[00:45:59] OF OUR FAMILY I DON'T THINK YEAH,
[00:46:03] THAT'S IN OUR RESTROOM STANDARDS RIGHT
[00:46:05] NOW. YEAH, WE SHOULD DEFINITELY LOOK
[00:46:07] INTO IT. I THINK I'VE SEEN THOSE AT IKEA
[00:46:09] I WANT TO. SO YEAH, THEY'RE NOT BUDGET

[00:46:12] BREAKERS AND THEY'RE INCREDIBLY HELPFUL.
[00:46:15] ONE OF THE MOST STRESSFUL PIECES ABOUT
[00:46:17] TRAVEL AS A FAMILY AND THAT CUSTOMER
[00:46:20] EXPERIENCE RIBBON IS TRAVELING WITH KIDS
[00:46:23] INFORMS EVERYTHING ABOUT WHERE YOU'RE
[00:46:25] GOING TO TRAVEL, WHEN YOU'RE GOING TO
[00:46:27] TRAVEL, HOW YOU'RE GOING TO TRAVEL,
[00:46:28] WHAT YOU'RE GOING TO BRING, AND YOU JUST
[00:46:30] DON'T HAVE ENOUGH HANDS. AND SOMETHING
[00:46:32] LIKE THIS HAS BEEN INCORPORATED INTO
[00:46:35] MODELS ACROSS THE WORLD, BUT WE STILL
[00:46:37] JUST DON'T OFFER THOSE BASIC AMENITIES
[00:46:39] FOR TRAVELING PARENTS HERE AT SEA. AND
[00:46:42] SO I WOULD LOVE TO SEE THAT. I'M HEARING
[00:46:44] YOU SAY THAT YOU CAN LOOK INTO HANDRAILS
[00:46:46] AND INTO INFANT DOCKING STATIONS. CAN
[00:46:50] YOU TALK TO ME A LITTLE BIT ABOUT ADA
[00:46:51] ACCESSIBILITY AND HOW THAT'S BEEN IN
[00:46:53] CONSIDERATION IN THE SCOPING OF THIS
[00:46:55] PROJECT? YEAH, IT HAS BEEN SOMETHING
[00:46:58] THAT WE WANTED TO MAKE SURE WORKED FOR
[00:47:00] THAT PERFORMANCE THERE. FOR AN EXAMPLE,
[00:47:03] I DON'T THINK IT PROBABLY IS REALLY WELL
[00:47:06] REPRESENTED IN THE RENDERINGS, BUT THERE
[00:47:09] IS A RAMP THAT WILL ALLOW PEOPLE TO
[00:47:13] ACCESS THAT FIRST ROW OF THAT
[00:47:15] PERFORMANCE STAIR BECAUSE WE WANTED TO
[00:47:17] MAKE SURE THAT IT WAS WHEELCHAIR
[00:47:19] FRIENDLY. WE WANTED TO MAKE SURE THAT WE
[00:47:22] HAD A SARAH FOR SERVICE ANIMALS
[00:47:26] AND THAT IS INCLUDED IN THE FACILITY AS
[00:47:28] WELL.
[00:47:32] ALL OF THE SPACES ARE INTENDED TO BE
[00:47:35] EASY TO NAVIGATE THAT DON'T NECESSITATE
[00:47:40] A TON OF WAYFINDING. ALSO,
[00:47:42] WE HAVE A SENSORY ROOM IN THE PROJECT
[00:47:46] FOR THOSE WITH SENSORY ISSUES. IT'S
[00:47:49] CLOSE TO THE LOOKOUT ON THE THIRD FLOOR
[00:47:52] AND ADJACENT TO THE INTERFAITH PRAYER
[00:47:54] AND MEDITATION ROOM. SO WE'VE GOT KIND
[00:47:56] OF A BLOCK OF AMENITIES THAT
[00:48:00] ARE REALLY SUPPOSED TO ADDRESS ANY OF
[00:48:02] THE NEEDS THAT A PASSENGER MIGHT HAVE.
[00:48:03] THAT'S GREAT. AND THEN ARE THERE ANY
[00:48:06] MOVING WALKWAYS ON THE GROUND TO HELP
[00:48:08] FOLKS GET FROM POINT A TO POINT B
[00:48:09] EXPEDITIOUSLY? THERE AREN'T IN THIS?
[00:48:12] NO, THERE ARE NOT. WAS THAT A PART OF
[00:48:14] THE CONSIDERATION JUST DECIDED AGAINST?
[00:48:16] IS IT A SPACE ISSUE? I THINK THE
[00:48:20] THINKING IS THAT WE WANTED TO CREATE AN
[00:48:22] AREA THAT PEOPLE WOULD NOT MOVE
[00:48:24] IMMEDIATELY THROUGH. IT'S INTENDED TO BE
[00:48:27] A SPACE THAT WE ARE
[00:48:30] DESIGNING IT SO THAT IT WILL BRING FOLKS
[00:48:32] THROUGH THIS AREA AS THEY'RE GOING DOWN
[00:48:34] THE CONCOURSE. SO WE REALLY WERE FOCUSED
[00:48:37] ON CREATING SPACES WHERE SOMEBODY MIGHT
[00:48:39] WANT TO LINGER FOR A LITTLE WHILE, HAVE
[00:48:41] A BITE, AND JUST KIND OF EXPERIENCE
[00:48:44] IT AS OPPOSED TO JUST MOVING RIGHT
[00:48:46] THROUGH IT IN A REALLY FAST FASHION AND
[00:48:49] THEN BACK TO TRAVELING PARENTS WITH

[00:48:51] SMALL CHILDREN. WHERE DO WOMEN HAVE
[00:48:55] AVAILABLE TO THEM TO BREASTFEED? WE DO
[00:48:58] HAVE A NURSING ROOM IN THIS AS WELL.
[00:49:00] YES, A NURSING ROOM. WHAT IS THAT
[00:49:02] FEATURE? SO THE NURSING ROOM
[00:49:06] HAS COMFORTABLE SEATING. IT HAS A
[00:49:10] CHANGING TABLE IN IT AS WELL. IT ALSO
[00:49:12] HAS A SINK SO SOMEONE CAN WASH UP IN
[00:49:15] THERE. IT'S IN ONE OF THE QUIETER AREAS
[00:49:20] OF THE PROJECT, SO IT'S NOT AN OVERLY
[00:49:23] LARGE SPACE, BUT IT IS A SPACE WHERE
[00:49:24] THERE'S ENOUGH ROOM FOR YOU IF IT'S YOU
[00:49:27] AND A COUPLE KIDS SO THAT YOU CAN SIT
[00:49:30] DOWN, RELAX, AND DO WHAT YOU NEED
[00:49:33] TO DO TO TAKE CARE OF YOUR FAMILY.
[00:49:34] OKAY, EXCELLENT. DOES IT FEEL INDUSTRIAL
[00:49:37] IN THERE? IS IT A PLACE WHERE WOMEN CAN
[00:49:39] COMFORTABLY NO, IT'S PRETTY COZY IN
[00:49:40] THERE. AND WE'RE ALSO TALKING TO TOMMY
[00:49:43] GREGORY IN OUR ART PROGRAM ABOUT
[00:49:45] LOCATING SOME ART IN THERE AS WELL TO
[00:49:47] BRING JUST AN EXTRA TO ELEVATE THAT
[00:49:50] SPACE A LITTLE BIT MORE. OKAY. AND THEN
[00:49:53] BACK TO THE GENDER NEUTRAL RESTROOMS.
[00:49:55] YOU SAID THAT IF THEY NEEDED TO BE
[00:49:57] CONVERTED IN THE FUTURE, THEN THEY COULD
[00:49:59] BE. YES. OKAY. HOW DOES THAT ASSESSMENT
[00:50:02] HAPPEN ON THE PORT OF SEATTLE SIDE? I
[00:50:05] MIGHT BE THE BEST PERSON TO SAY THAT I
[00:50:07] THINK PART OF THAT HAS TO DO COMPLIANCE.
[00:50:09] RIGHT? FIRST THERE'S COMPLIANCE, AND
[00:50:10] THEN ONE OF THE THINGS ABOUT THE
[00:50:14] GENDER NEUTRAL RESTROOMS IS YOUR MIC ON.
[00:50:18] AND THE SMART RESTROOMS WAS FUTURE
[00:50:20] PROOFING. SO THIS WAS DESIGNED YEARS
[00:50:23] AGO. COMMISSIONERS CHANGE, PORT POLICIES
[00:50:26] CHANGE, AND SO WE WANTED TO MAKE SURE
[00:50:27] THAT WE THOUGHT AHEAD OF TIME TO HOW
[00:50:30] THINGS MIGHT SHIFT AND OUR VALUES MIGHT
[00:50:32] SHIFT OR OUR DIRECTIONS MIGHT SHIFT.
[00:50:33] AND THEN WE COULD EASILY KNOCK DOWN A
[00:50:35] WALL AND DO IT, OR WE COULD EASILY WE
[00:50:37] HAVE THE CONDUIT IN, SO IT'S JUST PLUG
[00:50:38] AND PLAY. THEN YOU COULD HAVE THE RED
[00:50:40] LIGHT, GREEN LIGHT SYSTEMS OR WHATEVER.
[00:50:41] SO IT WAS REALLY TRYING TO THINK AHEAD
[00:50:43] TO HOW THINGS MIGHT CHANGE SO WE COULD
[00:50:46] QUICKLY ANSWER TO WHAT THE DIRECTION OF
[00:50:49] THE PORT WANTS TO BE. OKAY. AND THEN
[00:50:52] ABOUT THE ENERGY SAVING COMPONENT, DOES
[00:50:55] THAT INCLUDE WATER SAVING WITH THE
[00:50:58] FACILITIES? WITH THE RESTROOM
[00:50:59] FACILITIES? WE DO HAVE LOW FLOW TOILETS
[00:51:04] IN THE PROJECT. WE'RE TARGETING FOR
[00:51:07] LEAD, VERSION FOUR SILVER, AND THEY HAVE
[00:51:10] A LOT OF PREREQUISITES SPECIFICALLY TO
[00:51:13] ADDRESS WATER USE. SO WE ABSOLUTELY HAVE
[00:51:16] TO ADDRESS THOSE AND HAVE A WATER SAVING
[00:51:19] PROJECT IN ORDER TO GET LEAD
[00:51:20] CERTIFICATION. AND THEN YOU ALSO USE THE
[00:51:23] I THINK YOU USE THE TERM FOSSIL FUEL
[00:51:25] FREE. FORGIVE ME IF THAT YOU SAID IT
[00:51:26] FASTER THAN I DID. I'M WONDERING IF

[00:51:29] YOU'RE CONSIDERING NATURAL GAS TO
[00:51:32] BE A FOSSIL FUEL NO. OKAY, WE'RE NOT.
[00:51:36] AND OUR TENANTS ARE ALSO GOING TO BE
[00:51:39] USING ALL ELECTRIC FOR THEIR HEATING AND
[00:51:43] THEIR FOOD COOKING. I'M SORRY,
[00:51:44] CLARIFICATION, DO YOU DO NOT CONSIDER
[00:51:46] NATURAL GAS A FOSSIL FUEL OR YOU DO?
[00:51:49] WELL, WHETHER OR NOT I CONSIDER IT, BUT
[00:51:52] WE'RE NOT USING IT IN THE PROJECT. SO
[00:51:54] YOU'RE NOT USING NATURAL GAS CORRECT AS
[00:51:56] THIS PROJECT. THANK YOU FOR THE
[00:51:58] CLARIFICATION. OF COURSE. OKAY, NO
[00:51:59] FURTHER QUESTIONS. ANY OTHER QUESTIONS
[00:52:01] FROM COMMISSIONER?
[00:52:04] YEAH, COMMISSIONER FELLEMAN, THANK YOU
[00:52:07] FOR THE PRESENTATION AND PARDON MY
[00:52:10] VOICE, BUT I'VE HAD THE PLEASURE OF
[00:52:12] REMODELING THREE HOUSES AND KNOCKING
[00:52:16] DOWN WALLS AND FEELING LIKE I'M BEING
[00:52:18] CLEVER, BUT THIS TRANSFORMATION IS
[00:52:20] EXTRAORDINARY AND TO SEE THIS KIND OF
[00:52:24] SPACE JUST COME OUT OF NOWHERE, IT'S
[00:52:26] REALLY BRILLIANT. AND I HAD A COUPLE OF
[00:52:29] FRIENDS RECENTLY GO THROUGH THE AIRPORT
[00:52:31] AND HADN'T BEEN THERE A WHILE AND JUST
[00:52:33] THE EXPERIENCE THEY SAID IS LIKE NIGHT
[00:52:36] AND DAY AND SOMETHING LIKE THIS IS
[00:52:38] REALLY INCREDIBLY IMPRESSIVE. SO I JUST
[00:52:41] WANT TO EXPRESS MY APPRECIATION FOR THAT
[00:52:43] AND ALL THE THOUGHTFULNESS THAT WENT
[00:52:44] INTO IT. ONE OF THE THINGS OF COURSE
[00:52:46] THAT'S OF GREAT INTEREST TO ME IS OF THE
[00:52:48] ENVIRONMENTAL SUSTAINABILITY ISSUES AND
[00:52:52] THE FACT THAT WE HAVE THIS FRAMEWORK
[00:52:55] THAT I WAS VERY HAPPY TO SEE THAT THE
[00:52:58] STAFF HAVE JUST EMBRACED THIS IDEA OF
[00:53:01] WHAT'S THE NEXT MORE CLEVER THING WE CAN
[00:53:03] DO. AND I WAS TRYING
[00:53:06] FOR MANY YEARS TO TRY TO GET SOLAR CELLS
[00:53:09] ON THE ROOF OF AN AIRPORT BUILDING AND
[00:53:12] WAS ALWAYS TOLD THAT THE REFLECTIVENESS
[00:53:15] WOULD MAKE IT NOT SAFE. AND SO SOMETHING
[00:53:18] CLEVER HAPPENED AND I WAS JUST WONDERING
[00:53:20] DO YOU KNOW HOW WE WERE ABLE TO PULL IT
[00:53:24] OFF THIS TIME? YEAH, WELL, LUCKILY,
[00:53:27] WE HAVE A REALLY GREAT DESIGN TEAM IN
[00:53:29] MILLER HOLE AND WOODS BAGGETT. AND WHAT
[00:53:32] WE DID WAS THAT'S PART OF THE REASONS
[00:53:34] YOU SEE KIND OF THAT ANGLE TO THE ROOF,
[00:53:37] SO IT WAS ABOUT CREATING IT AT A PROPER
[00:53:40] ANGLE AND TILTING IT AND HAVING
[00:53:44] JUST THE RIGHT LOCATION SO THAT WE'RE
[00:53:48] NOT GOING TO HAVE ANY ISSUES WITH THE
[00:53:50] FAA. IT IS ALSO UP HIGH ENOUGH SO THAT
[00:53:54] PLANES GOING THROUGH WON'T GET THAT
[00:53:56] RIGHT IN THEIR FACES, SO TO SPEAK. SO IT
[00:54:00] WAS A LOT OF REALLY CAREFUL DETAILING ON
[00:54:02] THE DESIGNS THAT ALLOWED IT TO HAPPEN.
[00:54:06] AND IT'S SOMETHING
[00:54:09] THAT WE'RE DOING FOR THE FIRST TIME
[00:54:11] HERE. AND THERE'S A LOT OF THINGS THAT
[00:54:14] WE'VE HAD TO WORK OUT IN DETAIL AND
[00:54:16] THERE'S A LOT OF MAINTENANCE THAT'S

[00:54:17] GOING TO ULTIMATELY NEED TO BE
[00:54:20] UNDERSTOOD AND TAKE ON. BUT WE'RE PRETTY
[00:54:22] STOKED THAT IT'S IN THE PROJECT, TOO.
[00:54:25] DO YOU HAVE AN ESTIMATE OF THE AMOUNT OF
[00:54:27] ELECTRICITY IT WILL GENERATE? THE WAY
[00:54:31] WE'VE BEEN TALKING ABOUT IT IS A
[00:54:32] PERCENTAGE. SO THIS IS GOING TO GENERATE
[00:54:37] SOMEWHERE BETWEEN TWELVE AND 13%
[00:54:40] OF THE ENERGY THAT'S NEEDED FOR THE
[00:54:43] BUILDING. AND WHEN WE EVALUATED THAT
[00:54:46] AND WHEN WE TALKED TO THE COMMISSION'S
[00:54:50] COMMITTEE ON THIS, IT WAS MORE ABOUT
[00:54:53] WE'RE TAKING THAT LOAD OFF OF THE
[00:54:57] AIRPORT'S GRID. EVEN IF IT'S NOT ALL OF
[00:54:59] IT, THERE IS VALUE IN HAVING A
[00:55:03] RENEWABLE SOURCE FOR THE PROJECT,
[00:55:06] EVEN IF IT'S NOT ABLE TO DO EVERY SINGLE
[00:55:09] BIT OF ENERGY THAT THE PROJECT NEEDS.
[00:55:12] BUT IT'S A TREMENDOUS BUILDING. I MEAN,
[00:55:14] 1213 PERCENT IS NOT TRIVIAL.
[00:55:17] YEAH. ALL RIGHT, WELL, THANK YOU AGAIN.
[00:55:20] APPRECIATE IT. YOU'RE WELCOME.
[00:55:25] THANK YOU FOR THE PRESENTATION. I JUST
[00:55:27] HAVE A COUPLE OF QUESTIONS. ONE,
[00:55:30] I WANTED TO SEE IF YOU COULD SPEAK A
[00:55:32] LITTLE BIT MORE TO THE CURRENT TENANT
[00:55:35] PACKAGES, AND IF THERE WERE ANY SORT
[00:55:39] OF CHALLENGES IN THE RELOCATION AND
[00:55:41] DESIGN PROCESS FOR THOSE TENANTS AND
[00:55:45] WHAT IS IN THOSE PACKAGES, WHAT DOES
[00:55:47] THAT SUPPORT? YEAH, SO THERE'S
[00:55:50] RELOCATING THE TSA AS THE MAIN TENANT
[00:55:53] OF THE BUILDING. SO THEY'VE GOT SEVERAL
[00:55:57] DIFFERENT FUNCTIONS IN THE BUILDING,
[00:55:59] AND WE'VE BEEN WORKING VERY CLOSELY WITH
[00:56:01] THEM OVER THE LAST SEVERAL YEARS TO
[00:56:03] IDENTIFY EXISTING SPACES IN THE TERMINAL
[00:56:07] ELSEWHERE WHERE WE CAN TUCK THEM IN.
[00:56:10] ONE OF THE MAJOR ONES WE'RE MOVING IS
[00:56:12] CALLED THE OSR ROOM, WHICH IS WHERE THEY
[00:56:15] DO THE REMOTE SCREENING FOR OUR BAGGAGE.
[00:56:18] SO THAT'S A HIGHLY COMPLEX SYSTEM THAT'S
[00:56:21] KIND OF THE BRAINS OF OUR BAGGAGE
[00:56:24] SYSTEM. SO WE'RE GOING TO MOVE THAT. SO
[00:56:26] THAT'S ONE OF THE KEY RELOCATIONS THAT
[00:56:29] WE'RE TAKING ON. BUT THE ADR
[00:56:33] TENANTS, A LOT OF THEM HAVE STORAGE
[00:56:36] CAGES IN THE BOWELS OF THE EXISTING C
[00:56:40] ONE BUILDING. AND WE'VE BEEN WORKING
[00:56:42] WITH THEM REALLY CLOSELY TO KIND OF
[00:56:44] HOPSCOTCH THEM AROUND TO DIFFERENT
[00:56:46] LOCATIONS FOR THEIR STORAGE AS WE'RE
[00:56:49] DRIVING WHAT ARE CALLED MICROPILES INTO
[00:56:52] THE FOUNDATION. SO WE'VE HAD A WONDERFUL
[00:56:56] PARTNERSHIP WITH THEM, AND THERE'S BEEN
[00:56:58] A LOT OF TEAMWORK INVOLVED IN MOVING
[00:57:01] THEIR STORED ITEMS, THEIR INVENTORY, SO
[00:57:04] THAT WE CAN GO DO SOME WORK AND THEN
[00:57:07] MOVE IT BACK. AND THAT'LL GO ON FOR
[00:57:10] SEVERAL MORE MONTHS WHILE WE'RE
[00:57:13] FINISHING UP THAT FIRST STRUCTURAL
[00:57:15] PACKAGE OF WORK. AND THEN THERE ARE
[00:57:19] A FEW TENANTS ON THE CONCOURSE LEVEL.

[00:57:23] THAT ONE IS BEING RELOCATED, AND A FEW
[00:57:27] OF THEM THAT ARE RIGHT ALONG THAT
[00:57:29] PERIMETER WHERE THE FACE OF THE
[00:57:32] EXISTING C ONE BUILDING IS. THOSE ARE
[00:57:35] GOING TO CLOSE. WE'RE TRYING TO WAIT
[00:57:38] UNTIL THE LAST POSSIBLE MINUTE TO NEED
[00:57:40] TO CLOSE THOSE, BUT EARLY NEXT YEAR,
[00:57:43] THOSE WILL NEED TO CLOSE. AND IT'S MY
[00:57:45] UNDERSTANDING THEY'LL HAVE AN
[00:57:46] OPPORTUNITY TO BID ON THE NEW FACILITIES
[00:57:50] THAT WE'RE GOING TO BE BUILDING. THAT'S
[00:57:52] REALLY HELPFUL TO KNOW THAT IT'S A
[00:57:54] COLLABORATIVE PROCESS AND THAT THEY'RE
[00:57:56] INCLUDED IN THOSE DISCUSSIONS. AND WE
[00:57:58] UNDERSTAND THAT WHAT WE'RE DOING IS
[00:58:00] PRETTY IMPACTFUL FOR FOLKS THAT ARE JUST
[00:58:03] TRYING TO HAVE A BUSINESS OUT HERE, AND
[00:58:05] WE GO IN AND SAY THAT WE NEED TO BUILD A
[00:58:08] STRUCTURAL FOUNDATION IN THEIR STORAGE
[00:58:10] AREA. THANK YOU. YEAH, THAT IS REALLY
[00:58:13] HELPFUL. AND THEN MY LAST QUESTION IS,
[00:58:14] I THINK THIS IS BENEFICIAL TO THE
[00:58:16] PUBLIC. IS THERE A TRANSPARENT BREAKDOWN
[00:58:20] OF THE ENTIRE BUDGET, WHERE THESE
[00:58:23] FUNDINGS ARE COMING FROM? HOW MUCH OF IT
[00:58:26] IS FROM OPERATIONAL FUNDS. IS THERE
[00:58:30] A BREAKDOWN OF THAT OUT THERE? I THINK
[00:58:32] THAT INFORMATION IS AVAILABLE ON THE
[00:58:34] PUBLIC PAGE, BUT WE'LL PROBABLY HAVE
[00:58:37] MORE OF THAT INFORMATION ONCE WE DO
[00:58:39] FINALIZE THAT CONTRACT NUMBER WITH
[00:58:43] TURNER CONSTRUCTION HERE IN THE NEXT
[00:58:45] COUPLE OF MONTHS. THEN WE'LL BE ABLE TO
[00:58:47] TRULY SAY THESE ARE THE TRUE COSTS,
[00:58:49] THIS IS THE TRUE SCHEDULE. THIS IS WHAT
[00:58:52] OUR CONTRACT SAYS WITH THEM. THAT'S
[00:58:55] REALLY HELPFUL. THANK YOU. THAT
[00:58:56] CONCLUDES MY QUESTIONS. GREAT, THANK
[00:58:57] YOU. JUST HAVE QUICK QUESTIONS FOR YOU.
[00:59:01] I SEE HERE AND NOTICE THAT THE MII VOTE
[00:59:03] ON THIS PROJECT WAS CAPPED AT 340. SO
[00:59:06] GIVEN THE DELTA BETWEEN WHAT WE EXPECTED
[00:59:08] TO COST AND WHAT THE MII VOTE HAS
[00:59:10] AUTHORIZED, DO WE NEED TO GO BACK FOR
[00:59:11] ANOTHER MIA VOTE? YEAH, I BELIEVE SO.
[00:59:15] WE WILL. AND AT WHAT POINT DO WE DO
[00:59:18] THAT? AT WHAT POINT DOES THAT HAPPEN?
[00:59:21] THAT WOULD GO AFTER INVESTMENT
[00:59:24] COMMITTEE. I COULD GET THAT DATE FOR YOU
[00:59:27] OFF THE TOP OF MY HEAD, I CAN'T TELL
[00:59:29] YOU. OKAY. AND THEN SECONDLY,
[00:59:33] ARE THERE POWER PACKS INVOLVED WITH THE
[00:59:34] SOLAR ROOF? I'M SORRY, ARE THERE WHAT?
[00:59:37] POWER PACKS, STORAGE BATTERIES. THERE IS
[00:59:40] SOME STORAGE INVOLVED, YEAH.
[00:59:43] IT'S NOT BEING STORED TO BE USED
[00:59:46] ELSEWHERE IN THE TERMINAL. IT'S MORE
[00:59:49] THAT THERE'S STORAGE FOR
[00:59:52] A DISTRIBUTION SYSTEM. SO IT'S NOT LIKE
[00:59:55] WE'RE JUST COLLECTING THAT
[00:59:59] POWER AND THEN JUST HANGING ONTO IT FOR
[01:00:01] WHEN WE NEEDED IT. IT'S MEANT TO BE
[01:00:03] USED. AND WHY AREN'T WE DOING THAT?

[01:00:07] THE PROJECT IS SCOPE WAS TO
[01:00:11] BUILD THE PV PANELS AND USE IT FOR
[01:00:15] THE BUILDING. SO I WOULD HAVE TO TALK
[01:00:18] TO SOME OTHER FOLKS TO SEE IF THERE IS A
[01:00:21] PROJECT THAT WOULD BE FOR DISTRIBUTION
[01:00:23] TO THE REST OF THE AIRPORT. WELL, IT'S
[01:00:25] NOT EVEN JUST THE REST OF THE AIRPORT,
[01:00:27] BUT PEAK USAGE OF ELECTRICITY IS IN THE
[01:00:29] EVENINGS WHEN THERE'S NO SUN. RIGHT. SO
[01:00:31] HAVING THAT STORAGE CAPACITY TO USE AT
[01:00:33] PEAK HOURS WOULD ACTUALLY, I THINK,
[01:00:35] HELP INCREASE THE UTILIZATION OF
[01:00:38] THOSE PANELS BEYOND THE 10% THAT WAS
[01:00:41] JUST CITED. SO I WOULD ENCOURAGE YOU TO
[01:00:42] LOOK INTO THAT. YEAH, WE COULD CERTAINLY
[01:00:45] DO THOSE STUDIES. AT ONLY 13% TO 15% OF
[01:00:49] THE POWER THE BUILDING NEEDS, I WOULDN'T
[01:00:51] THINK THERE WOULD BE TOO OFTEN EXCESS
[01:00:53] ELECTRICITY TO BANK ANYWHERE, BUT IT'S
[01:00:56] WORTH THE STUDIES, AND THEY MAY HAVE
[01:00:57] DONE THAT. WE COULD LOOK INTO THAT.
[01:01:01] 10% IS GREAT, BUT IF WE COULD PUSH IT
[01:01:04] HIGHER BY PUTTING IN SOME BATTERY PACKS
[01:01:06] AND STORING IT FOR PEAK HOURS,
[01:01:09] THAT WOULD BE IDEAL. SO WOULD BE GREAT.
[01:01:12] AND THAT ELECTRICITY IS BEING USED FOR
[01:01:14] WHAT PURPOSE? HEATING EVERYTHING IN THE
[01:01:17] BUILDING. EVERYTHING? YEAH. WE DON'T
[01:01:18] HAVE ANY NATURAL GAS SERVICING PROJECT.
[01:01:22] OKAY, YEAH, THAT WOULD BE GREAT. I WOULD
[01:01:25] LOVE FOR US TO LOOK INTO THAT FURTHER.
[01:01:29] I GOT A SECOND. SO NOW YOU HAVE TO DO
[01:01:31] OH, OKAY. I'M JUST JOKING.
[01:01:34] ALL RIGHT, THAT CONCLUDES QUESTIONS.
[01:01:37] OH, COMMISSIONER FELLEMAN HAS ONE HAS
[01:01:39] LOST BECAUSE HE BROUGHT UP THE WASN'T
[01:01:42] THIS BUILDING ORIGINALLY PART OF THE RNG
[01:01:45] PROJECT? ISN'T THIS PLUMBED FOR NATURAL
[01:01:49] GAS? I THINK THE EXISTING
[01:01:53] C ONE BUILDING. SO THE BUILDING THAT'S
[01:01:56] THERE UTILIZED
[01:02:00] THE NATURAL GAS. WELL, WE HAVE A LONG
[01:02:02] TERM CONTRACT FOR RNG, SO THIS BUILDING
[01:02:05] WON'T BE USING THAT AT ALL. NOT AS PART
[01:02:09] OF THE C CONCOURSE EXPANSION PROJECT.
[01:02:11] IT'S NOT SET UP FOR IT. GREAT. THANKS.
[01:02:14] EXCELLENT. THANK YOU VERY MUCH. HEARING
[01:02:16] NO FURTHER QUESTIONS FOR THIS ITEM. IS
[01:02:18] THERE A MOTION? IN A SECOND. SO MOVED.
[01:02:22] SECOND. ALL RIGHT. THERE WAS A MOTION
[01:02:24] MADE AND SECONDED. CLERK HART, PLEASE
[01:02:25] CALL THE ROLL FOR THE VOTE.
[01:02:27] COMMISSIONER, PLEASE SAY IRON A WHEN
[01:02:28] YOUR NAME IS CALLED. THANK YOU.
[01:02:29] BEGINNING WITH COMMISSIONER FELLEMAN.
[01:02:32] AYE. THANK YOU. COMMISSIONER HASEGAWA.
[01:02:35] AYE. THANK YOU. COMMISSIONER MOHAMED
[01:02:37] AYE. THANK YOU. AND COMMISSIONER CHO.
[01:02:40] AYE. THANK YOU. FOUR AYES, ZERO NAYS FOR
[01:02:43] THIS ITEM. ALL RIGHT, THE MOTION PASSES.
[01:02:47] CLERK HART, PLEASE READ THE NEXT ITEM
[01:02:49] INTO THE RECORD. THANK YOU. AND
[01:02:50] EXECUTIVE DIRECTOR METRUCK WILL INTRODUCE

[01:02:52] IT. THANK YOU SO MUCH. THANK YOU. THIS
[01:02:55] IS AGENDA ITEM TEN B. SOUND INSTALLATION
[01:02:58] PROGRAM BRIEFING AND AUTHORIZATION FOR
[01:03:00] THE EXECUTIVE DIRECTOR TO ADVERTISE,
[01:03:01] AWARD, AND EXECUTE A MAJOR PUBLIC WORKS
[01:03:03] CONTRACT. INCLUDE A PROJECT LABOR
[01:03:06] AGREEMENT AND AUTHORIZED CONSTRUCTION OF
[01:03:07] PHASE TWO OF THE APARTMENT PROGRAM WITH
[01:03:10] PREVIOUSLY AUTHORIZED FUNDS AND A TOTAL
[01:03:12] PROGRAM COST OF \$133,515,000.
[01:03:19] COMMISSIONERS TODAY WILL PRESENT AN
[01:03:21] UPDATE ON THE SEA SOUND INSULATION
[01:03:23] PROGRAMS. GREAT PROGRESS HAS BEEN MADE
[01:03:25] TO COMPLETE THE COMMISSION REQUESTED IN
[01:03:28] AUTHORIZED ACCELERATION OF OUR
[01:03:29] INSTALLATION PROGRAMS BY THE END OF
[01:03:31] 2026. STAFF ARE HERE TODAY TO BRIEF YOU
[01:03:34] ON THOSE EFFORTS AND THE STATUS OF EACH
[01:03:36] PROGRAM THAT IS UNDERWAY. WE ARE WORKING
[01:03:38] HARD TO ENSURE THAT THE DEADLINES ARE
[01:03:40] BEING MET AND THAT WE ARE DOING
[01:03:42] EVERYTHING WE CAN AS QUICKLY AS WE CAN
[01:03:43] TO DELIVER NOISE REDUCTION BENEFITS TO
[01:03:45] OUR COMMUNITIES. STAFF WILL ALSO SHARE
[01:03:48] UPDATES ON OUR ADVOCACY EFFORTS AT THE
[01:03:51] FEDERAL LEVEL THROUGH THE 2023 FEDERAL
[01:03:53] AVIATION ADMINISTRATION REAUTHORIZATION
[01:03:56] BILL AND OTHER VEHICLES ON PRIORITY
[01:03:58] AIRCRAFT NOISE AND EMISSIONS POLICIES.
[01:04:00] AND FINALLY, WE'RE GETTING READY TO
[01:04:02] PROCURE THE CONTRACTING FOR THE SOUND
[01:04:04] INSTALLATION OF THE SECOND PHASE OF OUR
[01:04:06] APARTMENT BUILDING INSTALLATION PROGRAM.
[01:04:08] STAFF ARE HERE TO REQUEST AUTHORIZATION
[01:04:10] TO ADVERTISE, AWARD, AND EXECUTE A
[01:04:12] PUBLIC WORKS CONTRACT, INCLUDING A
[01:04:14] PROJECT LABOR AGREEMENT, TO BEGIN WORK
[01:04:16] ON FOUR DIFFERENT ELIGIBLE APARTMENT
[01:04:18] COMPLEXES TOTALING OF 105 UNITS.
[01:04:22] STEVE ST. LOUIS SOUND INSTALLATION
[01:04:24] PROGRAM MANAGER AND JULIE KINSEY NOISE
[01:04:27] PROGRAM SOUND INSTALLATION MANAGER WILL
[01:04:29] BE OUR PRESENTERS TODAY, ALONG WITH ERIC
[01:04:30] SHINFIELD, SENIOR MANAGER OF FEDERAL
[01:04:32] GOVERNMENT RELATIONS. TO TALK ABOUT THE
[01:04:34] FEDERAL POLICY SIDE OF THINGS, SO I
[01:04:36] THINK I'M GOING TO TURN OVER TO STEVE.
[01:04:38] I THINK JULIE IS THAT WE'LL START THERE.
[01:04:40] YEAH, STEVE IS WITH US.
[01:04:45] THANKS. EXECUTIVE DIRECTOR METRUCK. AND
[01:04:47] GOOD AFTERNOON, COMMISSIONERS. I'M STEVE
[01:04:49] ST. LOUIS, PROGRAM MANAGER FOR THE SOUND
[01:04:52] INSTALLATION PROGRAM. NEXT SLIDE,
[01:04:54] PLEASE. TODAY, OUR TEAM
[01:04:58] WILL BE PROVIDING A STATUS UPDATE ON THE
[01:05:00] ENTIRE PROGRAM TO INCLUDE FUNDING RISKS
[01:05:04] AND NEXT STEPS.
[01:05:07] NEXT SLIDE, PLEASE.
[01:05:12] NEXT SLIDE.
[01:05:16] IN 2020, THE COMMISSIONER PASSED A
[01:05:19] MOTION TO ACCELERATE THE SOUND
[01:05:21] INSULATION PROGRAM TO PROVIDE SOUND
[01:05:23] INSULATION TO ELIGIBLE PROPERTIES WITHIN

[01:05:25] THE FAA NOISE REMEDY BOUNDARY. THE GOAL
[01:05:28] OF THE MOTION IS TO COMPLETE THE CURRENT
[01:05:30] PROGRAM BY THE END OF 2026.
[01:05:33] AS EXECUTIVE DIRECTOR METRUCK MENTIONED,
[01:05:35] WE ARE ON TARGET TO MEET THIS GOAL. THE
[01:05:38] SCOPE OF WORK INCLUDES THE INSTALLATION
[01:05:40] OF SOUND TRANSMISSION, CLASS RATED
[01:05:42] WINDOWS, SOLID CORE DOORS,
[01:05:46] STORM DOORS, POSITIVE AIR VENTILATION,
[01:05:50] AND ANY ANCILLARY WORK NEEDED TO REDUCE
[01:05:53] NOISE OR MEET CODE. NEXT SLIDE,
[01:05:56] PLEASE.
[01:06:00] THIS SOUND INSTALLATION PROGRAM LOCATION
[01:06:02] SLIDE MAP REALLY HIGHLIGHTS THE BREADTH
[01:06:04] OF THE SOUND INSTALLATION PROGRAM,
[01:06:06] SHOWING ALL THE PROPERTIES WHERE SOUND
[01:06:08] INSULATION WORK IS OCCURRING WITHIN THE
[01:06:10] AIRPORT COMMUNITY.
[01:06:16] NEXT SLIDE, PLEASE.
[01:06:21] OUR PROJECT TEAM IS ABOUT TO PROVIDE YOU
[01:06:23] WITH AN UPDATE ON THE HISTORY OF THE
[01:06:25] SOUND INSTALLATION AT SEA, THE PROGRESS
[01:06:28] BEING MADE WITH THE OFFICE OF EQUITY,
[01:06:31] DIVERSITY AND INCLUSION BEING
[01:06:32] INCORPORATED INTO OUR PROGRAM. UPDATES
[01:06:35] ON EACH. OF THE PROGRAMS FOR SINGLE
[01:06:38] FAMILY HOMES, THE CONDOMINIUMS, THE
[01:06:40] APARTMENTS, PLACES OF WORSHIP AND THE
[01:06:43] SOUTH APPROACH TRANSITION ZONE
[01:06:46] AND THE IMPROVEMENTS BEING MADE TO THE
[01:06:48] SUBORDINATION AGREEMENT PROCESS. AND NOW
[01:06:52] I'M GOING TO TURN IT OVER TO MY
[01:06:53] COLLEAGUE JULIE KINSEY TO KICK OFF THE
[01:06:57] STATUS UPDATE. JULIE? THANK YOU, STEVE.
[01:07:00] THERE WE GO. YOU'RE RIGHT, IT DOESN'T
[01:07:02] WORK THAT WAY. NEXT SLIDE, PLEASE.
[01:07:06] SO, COMMISSIONERS, WE WANTED TO PROVIDE
[01:07:08] YOU WITH A BRIEF HISTORY OF THE SOUND
[01:07:11] INSULATION PROGRAM. SEA HAS ONE OF THE
[01:07:14] LONGEST ESTABLISHED SOUND INSULATION
[01:07:16] PROGRAMS AND HAS ALWAYS BEEN STRONGLY
[01:07:18] SUPPORTED SINCE ITS INCEPTION IN 1985.
[01:07:21] WE'VE INVESTED OVER \$300 MILLION IN THE
[01:07:24] SOUND INSULATION PROGRAM, AS WELL AS
[01:07:27] SOUND INSULATION OF FIVE CONDOMINIUM
[01:07:30] COMPLEXES WITH OVER 246 UNITS.
[01:07:33] AND WE'VE PARTNERED WITH EDUCATION,
[01:07:34] WE'VE PROVIDED OVER \$14 MILLION FOR
[01:07:37] HIGHLINE COLLEGE TO SOUND INSULATE 14
[01:07:39] BUILDINGS. AND THROUGH OUR PARTNERSHIP
[01:07:42] WITH THE FAA OF \$100 MILLION FOR SOUND
[01:07:45] INSULATION OF THE HIGHLINE SCHOOL
[01:07:47] DISTRICTS, WE'VE CURRENTLY COMPLETED TEN
[01:07:49] OF 15. AND WITH THE MOST RECENT BOND
[01:07:52] MEASURE PASSING, THE SCHOOL DISTRICT IS
[01:07:55] IN EARLY DESIGN FOR THE 11TH SCHOOL,
[01:07:57] WHICH IS GOING TO BE THE PACIFIC MIDDLE
[01:07:59] SCHOOL THAT IS SLATED TO OPEN FOR THE
[01:08:02] SCHOOL TERM OF 2027. NEXT SLIDE,
[01:08:06] PLEASE.
[01:08:10] AS PART OF OUR PROGRAM DESIGN, WE'VE
[01:08:12] WORKED EXTENSIVELY WITH THE OFFICE OF
[01:08:14] EQUITY, DIVERSITY AND INCLUSION, AND

[01:08:16] THIS INCLUDES THE EQUITY INDEX. THIS
[01:08:19] WORK WAS RECENTLY HIGHLIGHTED IN A BLOG
[01:08:21] POST BY OEDI AND OUR PARTNERSHIP WITH
[01:08:24] THEM. SO ONE OF THE ITEMS THAT WE'VE
[01:08:27] DONE AS PART OF THE ACCELERATION IS WE
[01:08:29] DID A REFRESH OF OUR WEBSITE, AND THAT
[01:08:32] QR CODE TAKES YOU TO THE WEBSITE. AND
[01:08:35] REALLY WHAT THIS IS DESIGNED TO DO IS
[01:08:36] CREATE A CENTRAL HUB OF INFORMATION FOR
[01:08:39] THE PUBLIC ON ALL THINGS SOUND
[01:08:41] INSULATION SO YOU CAN FIND OUR BLOGS,
[01:08:44] OUR VIDEOS, AND ALL INFORMATION
[01:08:47] REGARDING SOUND INSULATION.
[01:08:52] SO ONE OF THE CRITICAL PARTS OF OUR
[01:08:54] WEBSITE IS ACTUALLY THE USE OF THE
[01:08:56] GOOGLE TRANSLATE FEATURE. AND SO WHAT
[01:08:58] THIS PROJECT DID WAS IT ACTUALLY MADE
[01:09:00] OUR INFORMATION. AVAILABLE TO OVER 109
[01:09:03] LANGUAGES, REALLY MAKING THE PROGRAM
[01:09:05] THAT MUCH MORE ACCESSIBLE. AND SO OTHER
[01:09:08] THINGS THAT WE'VE DONE, WE'VE ALSO
[01:09:10] WORKED WITH THE CITY OF BURIEN TO BE A
[01:09:13] PART OF THEIR BURIEN BLOCK PARTY, WHICH
[01:09:15] WAS VERY SUCCESSFUL. NEXT SLIDE,
[01:09:17] PLEASE.
[01:09:21] SO, FOR SINGLE FAMILY HOMES, THIS HAS
[01:09:23] BEEN A CONSTANT IN THE PROGRAM SINCE
[01:09:24] 1985. AND AS WE ENTERED
[01:09:28] INTO THE ACCELERATION PHASE, THERE WERE
[01:09:30] IDENTIFIED 140 POTENTIALLY ELIGIBLE
[01:09:33] HOMES. AND IN 2020, WHEN THE COMMISSION
[01:09:37] PASSED THE ACCELERATION MOTION, THERE
[01:09:40] WERE 38 OF THOSE THAT HAD APPLIED.
[01:09:43] SINCE THEN, WITH OUR EXPANDED OUTREACH
[01:09:46] EFFORTS, WE'VE GROWN THIS TO 77. WHAT
[01:09:49] THAT ENTAILED WAS WE'VE EXPANDED TO A
[01:09:51] QUARTERLY OUTREACH STRATEGY. WE UTILIZE
[01:09:54] A VARIETY OF LETTERS, MULTILANGUAGE
[01:09:56] LETTERS, MULTILANGUAGE POSTCARDS, TO
[01:09:59] ENCOURAGE PEOPLE TO APPLY FOR THE
[01:10:02] PROGRAM. SO OVER THE COURSE OF THE LAST
[01:10:04] TWO YEARS, WE'VE COMPLETED SOUND
[01:10:06] INSULATION OF 23 HOMES. WE HAD
[01:10:10] TWO HOMES THAT PREVIOUSLY WENT THROUGH
[01:10:12] ACOUSTIC TESTING, AND WE ANTICIPATE
[01:10:15] CONTINUING TO COMPLETE ROUGHLY TEN HOMES
[01:10:18] PER YEAR BASED UPON PARTICIPATION.
[01:10:22] CURRENTLY, THERE ARE 26 OWNERS THAT
[01:10:25] HAVE PLACED THEIR PROJECTS ON HOLD, AND
[01:10:27] THAT'S FOR A VARIETY OF REASONS. SOME
[01:10:29] OWNERS THAT HAVE LIVED THERE FOR A LONG
[01:10:31] TIME ARE SELLING THEIR HOMES. OTHERS
[01:10:34] HAVE REPAIR WORK THAT THEY NEED TO DO,
[01:10:37] OR THEY HAVE PERSONAL HEALTH REASONS
[01:10:39] THAT THEY ARE NOT WANTING TO HAVE US
[01:10:41] COME INTO THEIR HOME. SO ONE OF THE
[01:10:43] THINGS THAT STAFF DOES IS WE REGULARLY
[01:10:45] MONITOR OUR ON HOLD LIST TO SEE IF WHEN
[01:10:48] THE HOMES SELL SO THAT WE CAN REACH OUT
[01:10:50] TO THE NEW OWNER. IT'S GENERALLY NEW
[01:10:53] OWNERS THAT ARE THE MOST LIKELY TO APPLY
[01:10:55] FOR THE PROGRAM. AND WE DO REGULAR
[01:10:57] OUTREACH EVEN TO ALL OF THE OWNERS ON

[01:10:59] THAT ON HOLD LIST JUST TO SEE IF THEIR
[01:11:01] SITUATION HAS CHANGED.
[01:11:04] NEXT SLIDE, PLEASE.
[01:11:07] CONDOMINIUMS. SO WE HAVE SOME KIND OF
[01:11:09] FRESH SLIDES HERE FOR YOU. SO WE AT LONG
[01:11:11] LAST ARE VERY PROUD TO ANNOUNCE THAT IN
[01:11:13] Q, TWO OF THIS YEAR, WE DID COMPLETE THE
[01:11:15] 28 CONDOMINIUMS AT THE VILLA ENZIAN
[01:11:18] COMPLEX IN DES MOINES. WHAT YOU CAN SEE
[01:11:21] ON YOUR PICTURES HERE IS THE AESTHETIC
[01:11:24] IMPROVEMENT OF THE BUILDING. NOW WITH
[01:11:26] HAVING THE NEW WINDOWS, THE LOVELY TRIM,
[01:11:29] AND THERE ON THE LIFT, THAT WAS ONE OF
[01:11:31] THE LAST FEW WINDOWS THAT WAS GOING INTO
[01:11:35] AN OWNER'S HOME. NOT ONLY HAVE WE
[01:11:38] BEEN ABLE TO PROVIDE JUST A BEAUTIFUL
[01:11:41] AESTHETIC FOR THE HOMEOWNERS, MORE
[01:11:43] IMPORTANTLY IS THE ACOUSTIC BENEFIT.
[01:11:45] AND WHAT WE REALIZED ON THIS PARTICULAR
[01:11:47] PROJECT WAS ANYWHERE FROM A NINE TO A 13
[01:11:50] DECIBEL IMPROVEMENT BASED ON OUR POST
[01:11:53] TESTING RESULTS. NEXT SLIDE,
[01:11:56] PLEASE. FOR APARTMENTS,
[01:12:00] OF THE 18 POTENTIALLY ELIGIBLE
[01:12:03] COMPLEXES, 14 OF THE 18 HAVE APPLIED.
[01:12:06] TWO ACTUALLY DID DECLINE ACOUSTIC
[01:12:09] TESTING AFTER THEIR BRIEFING. SO ELEVEN
[01:12:11] OF THE TWELVE THAT WERE TESTED WERE
[01:12:14] FOUND TO BE ELIGIBLE. ONE DID DECLINE
[01:12:16] AFTER ACOUSTIC TESTING, AND WE HAVE TEN
[01:12:19] THAT ARE ACTIVELY PARTICIPATING. SO OUR
[01:12:23] PROJECT PLAN CALLS FOR WE HAVE TWO
[01:12:25] PHASES. PHASE ONE IS CURRENTLY IN A PRE
[01:12:29] AWARD STATUS, AND STEVE WILL PROVIDE YOU
[01:12:31] MORE INFORMATION ON THAT. THE DESIGN FOR
[01:12:34] PHASE TWO, WHICH IS FOUR BUILDINGS WITH
[01:12:36] 105 UNITS, IS ACTIVELY UNDERWAY. WHAT
[01:12:39] YOU'LL SEE UP ON THE SCREEN, THESE ARE
[01:12:40] ACTUALLY PHOTOS FROM TWO OF THE
[01:12:42] APARTMENT BUILDINGS THAT ARE IN PHASE
[01:12:44] TWO THAT ARE IN THE CITY OF BURIEEN.
[01:12:46] AND WHAT WE ALSO INCLUDED FOR YOU IS A
[01:12:49] PICTURE OF THE DIGITAL DESIGN TOOL THAT
[01:12:51] OUR DESIGN TEAM IS LEVERAGING. WHAT THIS
[01:12:53] ALLOWS US TO DO IS TAKE A THREE
[01:12:56] DIMENSIONAL SCAN BOTH INSIDE AND OUTSIDE
[01:12:59] OF THE APARTMENTS, AND THAT PROVIDES THE
[01:13:02] DIMENSIONAL INFORMATION THAT'S NEEDED.
[01:13:04] SO WHAT THIS TOOL HAS ENABLED US TO DO
[01:13:07] IS NOT ONLY ACCELERATE THE PACE OF THE
[01:13:10] DESIGN, IT HAS ALSO MADE THEM INCREDIBLY
[01:13:12] ACCURATE THAT YOU CAN VERIFY TRUE
[01:13:17] LENGTH AND WIDTH FOR YOUR DESIGNS. NEXT
[01:13:20] SLIDE, PLEASE. FOR PLACES
[01:13:24] OF WORSHIP. SO WE STARTED WITH SEVEN
[01:13:26] PROPERTIES THAT WE DID OUTREACH TO.
[01:13:30] THERE WERE FIVE OF SEVEN THAT APPLIED,
[01:13:33] FOUR DID TEST ELIGIBLE, ONE WAS NOT.
[01:13:35] AND WE HAVE THREE THAT ARE ACTIVELY
[01:13:37] PARTICIPATING IN THE PROGRAM. DESIGNS
[01:13:40] ARE ACTIVELY UNDERWAY, AND WE WILL BE
[01:13:42] COMING BACK TO COMMISSION AT A LATER
[01:13:44] DATE FOR CONSTRUCTION AUTHORIZATION ON

[01:13:47] PLACES OF WORSHIP.
[01:13:51] NEXT SLIDE, PLEASE. AND NOW I'D
[01:13:54] LIKE TO TURN IT BACK OVER TO STEVE. HE
[01:13:55] IS GOING TO TALK TO YOU ABOUT OUR
[01:13:57] PROGRAM SCHEDULE.
[01:14:00] THANKS, JULIE. SO, AS JULIE MENTIONED,
[01:14:03] THIS IS OUR ACCELERATED PROGRAM SCHEDULE
[01:14:07] FOR THE ENTIRE PROGRAM. PHASE ONE,
[01:14:10] CONSTRUCTION OF THE APARTMENT PROGRAM IS
[01:14:12] ABOUT TO COMMENCE. PHASE TWO DESIGN IS
[01:14:16] APPROACHING 90% COMPLETION, WITH AN
[01:14:19] ANTICIPATED BID OPENING IN QUARTER ONE,
[01:14:22] 2024. AND THERE WILL BE A PHASE LIKELY
[01:14:25] BE A PHASE THREE TO THE APARTMENT
[01:14:28] PROGRAM, AND THAT'S ANTICIPATED TO
[01:14:30] COMMENCE IN THE SECOND QUARTER OF 2024.
[01:14:33] THE SINGLE FAMILY HOME PROGRAM IS
[01:14:36] CONTINUOUS. AS JULIE MENTIONED, IT'S
[01:14:37] BEEN AROUND SINCE 1985, AND IT'S PRETTY
[01:14:40] MUCH ONGOING DESIGN AND CONSTRUCTION
[01:14:42] BEING COMPLETED CONCURRENTLY EACH YEAR.
[01:14:44] SO THAT'S WHY THIS SCHEDULE SLIDE REALLY
[01:14:46] SHOWS THE SINGLE FAMILY HOMES GOING FROM
[01:14:48] START TO BASICALLY START TO THE END OF
[01:14:51] THIS DURATION AND THEN THE PLACES
[01:14:54] OF WORSHIP PROGRAM. RIGHT NOW, WE'RE
[01:14:56] APPROACHING 60% DESIGN AND ANTICIPATING
[01:14:59] A BID OPENING IN THE SECOND QUARTER OF
[01:15:01] 2024. ALL THE PROGRAMS ARE CURRENTLY ON
[01:15:05] TARGET TO COMPLETE BY THE END OF 2026
[01:15:08] OR SOONER. AND I WILL TURN IT BACK OVER
[01:15:11] TO JULIE FOR THE NEXT SLIDE. THANK YOU,
[01:15:15] STEVE, FOR OUR APPROACH TRANSITION
[01:15:19] ZONE, WE CURRENTLY HAVE ONE APARTMENT
[01:15:21] BUILDING AND ONE SINGLE FAMILY HOME THAT
[01:15:23] WOULD BE POTENTIALLY ELIGIBLE. WE HAVE
[01:15:27] REACHED OUT TO THE APARTMENT BUILDING.
[01:15:29] THEY ACTUALLY ARE POTENTIALLY ELIGIBLE
[01:15:33] FOR BOTH PROGRAMS, AND AFTER BRIEFING,
[01:15:36] THEY HAVE OPTED NOT TO PARTICIPATE IN
[01:15:38] EITHER OF THE SOUND INSTALLATION OR THE
[01:15:41] ACQUISITION PROGRAM AT THIS TIME. AS THE
[01:15:44] SITUATION CHANGES, WE WOULD BE COMING
[01:15:46] BACK TO COMMISSION AT A LATER DATE FOR
[01:15:47] THAT. NEXT SLIDE, PLEASE.
[01:15:52] NOW WE'D LIKE TO PROVIDE YOU WITH A
[01:15:53] BRIEF UPDATE ON SUBORDINATIONS. SO AS
[01:15:57] PART OF THE SOUND INSULATION PROGRAM,
[01:15:59] ONE OF THE DOCUMENTS THAT WE ARE
[01:16:01] REQUIRED TO GET IS THE AVIATION
[01:16:03] EASEMENT. AND THIS IS TO BE IN
[01:16:04] COMPLIANCE WITH WASHINGTON STATE LAW AND
[01:16:07] THE USE OF PUBLIC FUNDS. AND SO WHEN A
[01:16:10] HOME HAS A LOAN ON IT, WE HAVE TO THEN
[01:16:13] CREATE A SUBORDINATION WITH THE LENDER.
[01:16:15] AND WHAT THAT ENABLES IS FOR THE
[01:16:17] NAVIGATION EASEMENT TO REMAIN IN PLACE
[01:16:20] ON THE HOME. SO THIS HAS
[01:16:24] ALWAYS BEEN A PART OF OUR PROCESS. AND
[01:16:26] AS COMMISSION IS WELL AWARE, THIS BECAME
[01:16:28] MUCH MORE CHALLENGING THROUGH THE
[01:16:29] PANDEMIC AND IT DID CREATE QUITE A
[01:16:31] BACKLOG. SO THROUGH THE EXTENSIVE WORK

[01:16:34] OF OUR CONSULTANTS AND PORT STAFF, WE
[01:16:36] WERE ABLE TO BRING THAT DOWN TO AN
[01:16:37] AVERAGE OF ONLY FOUR MONTHS. AND I'M
[01:16:40] ACTUALLY VERY PLEASED TODAY TO LET THE
[01:16:42] COMMISSION KNOW THAT WE ACTUALLY HAVE NO
[01:16:44] HOMES THAT HAVE OUTSTANDING
[01:16:45] SUBORDINATIONS ON EITHER OUR SINGLE
[01:16:48] FAMILY, OUR CONDO, OUR APARTMENT, OR OUR
[01:16:50] PLACES OF WORSHIP. SO WE HAVE BROUGHT
[01:16:53] THAT NUMBER DOWN TO ZERO. ONE OF THE
[01:16:56] ENHANCEMENTS THAT WE'VE MADE OUT OF THIS
[01:16:58] THAT WE CONTINUE THAT HAS BEEN A DELIGHT
[01:17:00] FOR HOMEOWNERS, IS AS PART OF THAT
[01:17:03] NAVIGATION EASEMENT PROCESS, SOMETIMES
[01:17:05] IT CAN BE VERY HARD TO FIND A NOTARY AND
[01:17:07] THE PORT HAS NOTARIES. AND SO WE HAVE
[01:17:09] CONTINUED THE PRACTICE FOR OWNERS THAT
[01:17:12] ARE WITHIN THE LOCAL AREA THAT WE WILL
[01:17:14] CREATE AN APPOINTMENT AND HAVE THE
[01:17:16] NAVIGATION EASEMENT SIGNED BY THE PORT
[01:17:18] NOTARY. NEXT SLIDE PLEASE.
[01:17:24] SO THESE NEXT SEVERAL SLIDES ARE GOING
[01:17:27] TO BE PRESENTED TO YOU BY ERIC
[01:17:29] SCHINFELD. HE'S THE SENIOR MANAGER OF
[01:17:31] FEDERAL AND INTERNATIONAL GOVERNMENT
[01:17:32] RELATIONS REGARDING THE FAA
[01:17:34] AUTHORIZATION AND OUR ADVOCACY WORK.
[01:17:36] NEVER HEARD OF AYE.. THAT'S RIGHT. WELL,
[01:17:39] GOOD AFTERNOON COMMISSIONERS. AGAIN.
[01:17:41] ERIC SCHINFELD, SENIOR MANAGER OF
[01:17:42] FEDERAL GOVERNMENT RELATIONS. WE THOUGHT
[01:17:44] THIS WAS AN IMPORTANT PART OF TODAY'S
[01:17:45] BRIEFING BECAUSE THE SOUND PROGRAM IS
[01:17:48] DOING SUCH GREAT WORK. BUT OF COURSE IT
[01:17:49] IS BOUND BY CURRENT FEDERAL LAW THAT
[01:17:52] INSULATION CAN ONLY TAKE PLACE WITHIN
[01:17:54] THAT 65 DNL NOISE CONTOUR THAT
[01:17:57] INSULATION CAN ONLY HAPPEN ONE TIME.
[01:17:59] AND SO WE'VE BEEN WORKING VERY HARD WITH
[01:18:00] OUR PARTNERS, BOTH IN CONGRESS AND ALSO
[01:18:03] OUR LOCAL COMMUNITY PARTNERS, TO SEE
[01:18:05] WHAT WE CAN DO TO CHANGE SOME OF THOSE
[01:18:06] POLICIES TO CREATE EVEN MORE
[01:18:08] OPPORTUNITIES TO DO THIS IMPORTANT SOUND
[01:18:10] INSULATION WORK. THE MAIN VEHICLE FOR
[01:18:13] THAT RIGHT NOW IS THE 2023 FAA
[01:18:15] REAUTHORIZATION BILL. THIS IS A BILL
[01:18:17] THAT HAPPENS ONCE ABOUT EVERY FIVE YEARS
[01:18:20] OR SO. IT SETS ALL OF THE FAA POLICIES,
[01:18:23] PROGRAMS AND FUNDING. AND SO THIS IS THE
[01:18:24] YEAR WHERE IF WE WANT TO MAKE MAJOR
[01:18:26] CHANGES IN FAA NOISE POLICY, THIS IS THE
[01:18:28] YEAR TO DO THAT. WE ARE CURRENTLY IN THE
[01:18:31] PROCESS NOW WHERE THE HOUSE HAS ACTUALLY
[01:18:34] FINISHED PASSING ITS BILL. SO THE HOUSE
[01:18:37] HAS DRAFTED AND VOTED SUCCESSFULLY WITH
[01:18:41] A HUGE MARGIN, 351 TO 69 IN
[01:18:45] FAVOR OF THEIR BILL. THE SENATE,
[01:18:47] UNFORTUNATELY, IS IN AN INDEFINITE
[01:18:50] POSTPONEMENT OVER A CONTROVERSY RELATED
[01:18:52] TO PILOT TRAINING HOURS, COMMERCIAL
[01:18:55] PILOT TRAINING HOURS, WHICH IS VERY
[01:18:56] UNFORTUNATE, BUT HOPEFULLY THEY WILL

[01:18:57] RESOLVE THAT AT SOME POINT IN THE NEAR
[01:18:59] FUTURE. THE HOUSE AND SENATE MUST BOTH
[01:19:01] PASS THEIR BILLS, COMPROMISE VERSION OF
[01:19:04] THOSE BILLS, AND THEN PASS IT BY
[01:19:06] SEPTEMBER 30 OF THIS YEAR, OR ELSE THEY
[01:19:08] WILL NEED TO PASS AN EXTENSION. AND THAT
[01:19:10] EXTENSION HOPEFULLY WOULD BE A SHORT
[01:19:11] EXTENSION. BUT JUST TO GIVE YOU SOME
[01:19:13] CONTEXT, THE LAST FAA BILL HAD SIX
[01:19:15] EXTENSIONS BEFORE IT WAS SUCCESSFULLY
[01:19:16] PASSED. SO WE WILL SEE HOW IT GOES.
[01:19:19] NEXT SLIDE, PLEASE. SO I MENTIONED OUR
[01:19:21] ADVOCACY WORK. WE'VE BEEN WORKING
[01:19:23] THROUGH THE START FEDERAL POLICY WORKING
[01:19:25] GROUP, OUR COMMITTEE WITH THE SIX
[01:19:27] AIRPORT CITIES TO IDENTIFY WHAT WE
[01:19:30] IDENTIFIED AS SEVEN POLICIES TO ADVOCATE
[01:19:32] FOR, TO ADDRESS SOME OF THESE ISSUES
[01:19:34] RELATED NOT ONLY TO AIRCRAFT NOISE, BUT
[01:19:36] ALSO AIRCRAFT EMISSIONS. AND
[01:19:38] COMMISSIONER MOHAMMED WAS ONE OF THE
[01:19:39] INDIVIDUALS WHO TRAVELED WITH US AT THE
[01:19:41] END OF APRIL TO ADVOCATE COLLECTIVELY
[01:19:43] WITH OUR CITY PARTNERS FOR THE INCLUSION
[01:19:45] OF THESE SEVEN POLICIES IN THE FAA BILL.
[01:19:48] AND I'M REALLY PLEASED TO SAY THAT FOUR
[01:19:50] OF THOSE SEVEN POLICIES ARE IN EITHER
[01:19:52] THE HOUSE OR THE SENATE BILL. SO
[01:19:54] OBVIOUSLY THAT TRIP TO DC WAS WORTH IT.
[01:19:56] REALLY PLEASED ABOUT THAT. YOU'LL SEE
[01:19:58] THOSE BOLDED THERE ON THE LIST OF SEVEN?
[01:20:01] THE BOLD ONES ARE THE ONES IN THE HOUSE
[01:20:03] OR THE SENATE BILL. AND THE ONES THAT
[01:20:05] ARE BOLDED, THE ONE THAT IS BOLDED AND
[01:20:07] IN ITALICS IS IN BOTH THE HOUSE AND THE
[01:20:09] SENATE BILL. AND YOU'LL NOTICE THAT THAT
[01:20:11] ONE IS THE DEADLINE FOR FA ACTION. THE
[01:20:14] WAY WE WROTE THIS POLICY WAS THAT THE
[01:20:16] FAA WILL HAVE TO CREATE A COMMUNITY
[01:20:19] ADVISORY GROUP WITH AIRLINES, AIRPORTS,
[01:20:22] AIRPORT COMMUNITIES, SEVERAL FEDERAL
[01:20:24] AGENCIES TO ADVISE ON POTENTIAL CHANGES
[01:20:26] TO THAT 65 DNL NOISE METRUCK.
[01:20:29] WITHIN ONE YEAR, THEY MUST COMPLETE
[01:20:32] THOSE RECOMMENDATIONS. AND THEN SIX
[01:20:33] MONTHS AFTER THAT ONE YEAR, THE FA WILL
[01:20:36] HAVE TO MAKE A FINAL DECISION AFTER
[01:20:37] CONSULTING WITH CONGRESS. SO REALLY
[01:20:39] EXCITING THAT WE WERE ABLE TO GET THAT
[01:20:41] POLICY INTO BOTH THE HOUSE AND THE
[01:20:42] SENATE BILLS. OBVIOUSLY, THAT MEANS IT
[01:20:44] HAS A GREAT CHANCE OF SUCCESS ONCE THE
[01:20:46] FAA BILL HOPEFULLY EVENTUALLY DOES PASS.
[01:20:48] YOU'LL SEE OTHERS THERE OF PARTICULAR
[01:20:50] IMPORTANCE AS WELL AS WE CONTINUE WORK,
[01:20:52] INCLUDING A STUDY AUTHORED BY
[01:20:55] REPRESENTATIVE SMITH ON ULTRA FINE
[01:20:56] PARTICULATES FROM AIRCRAFT. SO WE ARE
[01:20:58] STILL WORKING. OF COURSE, FOUR IS GREAT,
[01:21:00] BUT SEVEN IS BETTER. AND SO WE ARE
[01:21:02] WORKING TO INCLUDE ADDITIONAL POLICIES
[01:21:04] IN THE HOUSE AND THE SENATE BILLS. WE
[01:21:07] FEEL VERY OPTIMISTIC THAT THAT SECONDARY

[01:21:10] INSTALLATION LEGISLATION WHICH WOULD
[01:21:12] ALLOW FOR ADDITIONAL FAA AND AIRPORT
[01:21:16] INVESTMENT IN PACKAGES, NOISE PACKAGES,
[01:21:18] THAT HAVE, QUOTE UNQUOTE, FAILED. WE DO
[01:21:20] FEEL OPTIMISTIC THAT WILL BE INCLUDED IN
[01:21:22] THE SENATE BILL UPON SENATE COMMITTEE
[01:21:24] MARKUP, SENATE COMMERCE COMMITTEE MARKUP
[01:21:26] IF AND WHEN THAT DOES HAPPEN. SO WE
[01:21:29] THINK THAT FIVE AND MAYBE EVEN SIX OF
[01:21:30] THESE POLICIES ARE POSSIBLE IN THE FINAL
[01:21:32] BILL. NEXT SLIDE, REALLY QUICKLY,
[01:21:35] THREE OTHER SLIDES I'LL RUN THROUGH.
[01:21:38] NUMBER ONE, THERE ARE A LOT OF OTHER
[01:21:39] GREAT NOISE AND EMISSIONS POLICIES IN
[01:21:41] THE FAA BILL IN EITHER THE HOUSE OR
[01:21:43] SENATE BILL. JUST WANT TO ACKNOWLEDGE
[01:21:44] THAT WE DON'T HAVE TO GO THROUGH THOSE
[01:21:45] NOW. BUT THIS IS A TOPIC OF GREAT
[01:21:47] INTEREST TO MEMBERS OF CONGRESS FROM
[01:21:49] ACROSS THE COUNTRY, AND I THINK WE'LL
[01:21:50] SEE A LOT OF PROGRESS ONCE THIS FAA BILL
[01:21:53] GETS PASSED. WE ALSO HEARD MENTION
[01:21:56] EARLIER FROM ERICA THAT BOTH THE HOUSE
[01:21:58] AND THE SENATE VERSIONS INCLUDE LANGUAGE
[01:22:00] TO INCREASE FLEXIBILITY AROUND THE
[01:22:02] FUTURE OF NORTH SEATAC PARK. SO WE'RE
[01:22:03] VERY GRATEFUL TO SENATOR CANTWELL,
[01:22:05] REPRESENTATIVE LARSON, AND
[01:22:06] REPRESENTATIVE SMITH FOR THAT LANGUAGE
[01:22:07] IN BOTH THE HOUSE AND THE SENATE BILLS.
[01:22:09] NEXT SLIDE BEYOND THE FAA BILL, I WANT
[01:22:12] TO CALL OUT REALLY QUICKLY
[01:22:14] APPROPRIATIONS AND GRANTS. THANKS TO
[01:22:16] SENATOR MURRAY, THE SENATE
[01:22:18] APPROPRIATIONS COMMITTEE JUST PASSED
[01:22:19] THEIR TRANSPORTATION APPROPRIATIONS BILL
[01:22:21] FOR FY 24, WHICH MAY OR MAY NOT BEGIN ON
[01:22:24] OCTOBER 1 OF THIS YEAR. AND THAT BILL,
[01:22:27] THANKS TO SENATOR MURRAY, INCLUDES
[01:22:29] LANGUAGE THAT WOULD ALLOW FOR FAA
[01:22:31] FUNDING TO BE USED FOR A STUDY OF FAILED
[01:22:34] INSULATION. NOW, THIS WOULD NOT FUND
[01:22:36] SECONDARY INSULATION, WHICH IS THE
[01:22:38] LANGUAGE THAT WE'RE WORKING ON THE FAA
[01:22:39] BILL, BUT IT WOULD ALLOW US TO USE
[01:22:41] FEDERAL DOLLARS TO GET A BETTER SENSE OF
[01:22:43] THE ACTUAL SCOPE OF THE PROBLEM. GO OUT,
[01:22:45] SURVEY PEOPLE DO WORK TO REALLY
[01:22:48] UNDERSTAND HOW MANY HOMES AND BUILDINGS
[01:22:50] MIGHT ACTUALLY HAVE FAILED INSULATION.
[01:22:52] SO WE APPRECIATE SENATOR MURRAY'S
[01:22:54] SUPPORT ON THAT. AND THEN I WANT TO CALL
[01:22:56] OUT AVIATION FINANCE FOR THE AMAZING
[01:22:58] WORK THEY'RE DOING TO SECURE FEDERAL
[01:22:59] FUNDS. MOST RECENTLY IN JUNE, \$5 MILLION
[01:23:02] FOR PLACES OF WORSHIP. ROBERT GIACOPETTI
[01:23:04] HERE, ALL NICE AND TAN, BACK FROM AYE.
[01:23:07] VACATION. WE ACTUALLY HAVE STARTED
[01:23:09] CALLING AYE. THE BAKER BECAUSE OF HOW
[01:23:11] MUCH DOUGH HE'S BRINGING TO THE AIRPORT
[01:23:13] FOR THIS PROGRAM. SO IT IS REALLY
[01:23:17] IMPORTANT. AND I KNOW GETTING THESE
[01:23:19] FEDERAL DOLLARS AND MORE FEDERAL GRANTS

[01:23:20] IS A TOP PRIORITY FOR COMMISSIONERS. SO
[01:23:22] WE'RE REALLY DELIVERING ON THAT WORK AND
[01:23:24] REALLY ALL THE CREDIT TO ROBERT. AND
[01:23:25] THEN FINALLY, LAST SLIDE, I DO WANT TO
[01:23:28] SAY THAT WE'VE BEEN WORKING THROUGH THE
[01:23:29] LEGISLATIVE PROCESS ON POTENTIAL CHANGES
[01:23:32] TO THAT 65 DNL METRUCK. WE MET WITH THE
[01:23:35] FAA WHEN WE WERE WITH OUR START FLY IN
[01:23:37] IN APRIL, AND WE SAID, HEY, WE REALLY
[01:23:39] WANT YOU TO DO A PUBLIC COMMENT PERIOD
[01:23:41] ABOUT THE 65 DNL METRUCK. THEY SAID,
[01:23:44] WELL, WE'RE THINKING ABOUT IT. WE'RE NOT
[01:23:45] SURE. AND THEN TWO DAYS LATER, THEY
[01:23:47] ANNOUNCED THIS PUBLIC COMMENT PERIOD ON
[01:23:49] THE METRUCK. SO ALL CREDIT TO
[01:23:50] COMMISSIONER MOHAMED FOR THAT. SO YOU
[01:23:54] CAN CHECK IT OUT. IT'S AT FAA GOV NOISE
[01:23:56] POLICY REVIEW. AND THEY ARE REALLY
[01:23:59] EXPLICITLY ASKING FOR HOW SHOULD THE 65
[01:24:03] DNL METRUCK CHANGE? THERE ARE A NUMBER OF
[01:24:06] OPTIONS THEY'RE LOOKING AT. IS THAT
[01:24:08] KEEPING THE 65 DNL BUT CHANGING THE
[01:24:10] ALGORITHM WEIGHTING DIFFERENT THINGS
[01:24:12] DIFFERENTLY? IS THAT SWITCHING TO A
[01:24:14] DIFFERENT METRUCK OR METRICS? IS THAT
[01:24:16] USING THE 65 DNL IN COMBINATION WITH
[01:24:19] OTHER METRICS? SO THEY'RE REALLY LOOKING
[01:24:22] AT A LOT OF DIFFERENT OPTIONS. AND OF
[01:24:24] COURSE, THIS HAS IMPLICATIONS NOT ONLY
[01:24:25] FOR WHO'S ELIGIBLE FOR SOUND
[01:24:27] INSTALLATION, BUT ALSO FOR NEPA REVIEW
[01:24:29] AND LAND USE COMPATIBILITY PLANNING AND
[01:24:31] OTHER THINGS. SO IT'S REALLY EXCITING.
[01:24:33] AND AGAIN, I THINK THIS PROCESS THEY'RE
[01:24:35] DOING RIGHT NOW IS VERY COMPLEMENTARY
[01:24:38] WITH AN E TO THE POLICIES THAT WE'RE
[01:24:41] PUSHING WITH THE FAA BILL TO ACTUALLY
[01:24:43] HAVE A DEADLINE ONCE THIS WORK IS
[01:24:45] COMPLETE, A DEADLINE FOR ACTUAL
[01:24:46] IMPLEMENTATION OF THIS WORK. THIS WAS
[01:24:48] GOING TO BE DUE ON JULY 31, THE END OF
[01:24:51] THIS COMMENT PERIOD. A NUMBER OF
[01:24:53] STAKEHOLDERS, NOT US, ADVOCATED FOR THE
[01:24:55] DEADLINE TO BE EXTENDED. SO THE NEW
[01:24:57] DEADLINE IS ACTUALLY SEPTEMBER 29, NOT
[01:24:59] SEPTEMBER 30. WE HAVE A FIRST DRAFT
[01:25:02] ALREADY OF A JOINT LETTER WITH OUR SIX
[01:25:05] AIRPORT CITIES. WE'RE WORKING THAT
[01:25:06] THROUGH THE PROCESS. OBVIOUSLY, YOU'LL
[01:25:07] SEE THAT VERY SOON, AND WE EXPECT TO BE
[01:25:10] READY PROBABLY NEXT MONTH WITH A DRAFT
[01:25:13] FOR YOU TO LOOK AT OF WHAT WE WILL
[01:25:15] COMMENT ON IN TERMS OF WHAT WE THINK THE
[01:25:17] FA SHOULD DO RELATED TO THE 65 DNL. SO
[01:25:20] THAT'S MY QUICK UPDATE THERE, AND THANKS
[01:25:21] FOR THE TIME.
[01:25:25] THANK YOU, ERIC. SO FOR OUR LOCAL SOUND
[01:25:28] INSTALLATION PROGRAM, AS IT RELATES TO
[01:25:30] THE FAILED PACKAGES, AS WE'VE PREVIOUSLY
[01:25:32] SHARED, WE DO PLAN TO INCORPORATE INTO
[01:25:34] OUR UPCOMING PART 150 A FAILED PACKAGES
[01:25:38] STUDY. WHETHER THAT WILL BE PART OF
[01:25:40] GRANT FUNDING OR PRIVATE OR FUNDED BY

[01:25:42] THE PORT ITSELF REMAINS TO BE SEEN. THE
[01:25:45] STATE LAW DID ALLOW FOR US TO BE ABLE TO
[01:25:47] PURSUE REINSULATION, AND AS PREVIOUSLY
[01:25:50] NOTED, THERE ARE NOT YET GRANT FUNDS
[01:25:53] ALLOWABLE FOR THIS. AND OUR GOAL OF
[01:25:57] DOING THIS STUDY THROUGH THE PART 150 IS
[01:26:00] TO BE ABLE TO KIND OF CREATE A SYNCHRONY
[01:26:02] WITH MANY OF THESE OTHER EFFORTS THAT
[01:26:05] ARE ONGOING, NOT ONLY FOR THOSE HOMES
[01:26:08] THAT ARE PRE 93, BUT ALSO POTENTIALLY
[01:26:10] FOR POST 93. AND AS STATED, WE CURRENTLY
[01:26:13] DO NOT HAVE A FUNDING SOURCE FOR THAT.
[01:26:16] AND SO THAT DOES BECOME ONE OF THE
[01:26:18] THINGS AS PART OF OUR PART 150 STUDY
[01:26:20] THAT WE HOPE TO IDENTIFY. I CAN ALSO
[01:26:23] SHARE THAT WE DO HAVE OUR CONSULTANT ON
[01:26:25] BOARD FOR THE PART 150, AND WE WILL BE
[01:26:28] HOLDING AN INTERNAL KICKOFF MEETING WITH
[01:26:31] THEM STARTING NEXT MONTH WITH TECHNICAL
[01:26:34] DATA ANALYSIS BEGINNING LATER IN THE
[01:26:37] YEAR AND THEN PUBLIC OUTREACH TO BEGIN
[01:26:39] SHORTLY THEREAFTER. SO MUCH MORE TO COME
[01:26:42] WITH OUR PART 150 STUDY AND
[01:26:44] REINSULATION. SO NEXT WE CAN GO
[01:26:48] TO THE NEXT SLIDE. I'D LIKE TO HAND IT
[01:26:49] BACK OVER TO STEVE AND ROBERT. THEY'RE
[01:26:52] GOING TO TALK ABOUT OUR PROGRAM FUNDING
[01:26:54] ESTIMATES AND RISKS.
[01:27:08] STEVE, ARE YOU TALKING TO THIS SLIDE?
[01:27:12] GO AHEAD, ROBERT, IF YOU JUST WANT TO
[01:27:14] TALK BRIEFLY ABOUT THAT. SURE. YEAH.
[01:27:16] ROBERT GIACOPETTI, THE AVIATION GRANTS
[01:27:19] PROGRAM MANAGER, AND I WANT TO PUT SOME
[01:27:21] NUMBERS TO WHAT YOU'VE SEEN THAT JULIE'S
[01:27:24] PRESENTED. SO BEFORE WE GET STARTED,
[01:27:29] JUST WANT TO HIGHLIGHT THAT PRIOR
[01:27:32] PRACTICE WAS THAT THIS PROGRAM WAS
[01:27:36] PERFORMED BASED ON THE AVAILABILITY OF
[01:27:37] GRANTS AND WITH YOUR INITIATIVE THAT HAS
[01:27:40] BEEN DISCONTINUED AND WE ARE MOVING
[01:27:42] FORWARD, GRANTS OR NO GRANTS, WITH THE
[01:27:45] COMMITMENT FROM THE AIRLINES TO FUND
[01:27:47] WHAT HAS NOT BEEN GRANT FUNDED. NEXT
[01:27:50] SLIDE, PLEASE. THAT BEING SAID,
[01:27:55] WE'VE GOTTEN PLENTY OF GRANTS SINCE
[01:28:00] THE COMMISSION'S INITIATIVE WAS KICKED
[01:28:02] OFF TO PAY FOR EVERYTHING THAT WE'VE
[01:28:06] DONE TO DATE OR EVERYTHING THAT'S
[01:28:08] ELIGIBLE TO DATE. SO THERE'S TWO CHARTS
[01:28:11] HERE. THE TOP IS THE CASH FLOW, AND THE
[01:28:13] FUNDING PLAN IS BENEATH THAT.
[01:28:17] SINCE WE PRESENTED LAST, I THINK
[01:28:19] PROBABLY THE MOST SIGNIFICANT DIFFERENCE
[01:28:21] ON THE CASH FLOW IS IF YOU LOOK AT THE
[01:28:24] APARTMENT SOUND INSULATION PROGRAM,
[01:28:27] WHAT WAS PRESENTED BY STEVE AND JULIE
[01:28:30] EARLIER WAS THAT TEN OF THE APARTMENTS
[01:28:33] WOULD BE PARTICIPATING, WHICH WOULD
[01:28:35] LEAVE 18 THAT ARE NOT, AT LEAST NOT
[01:28:38] CURRENTLY. AND SO YOU CAN SEE ON THE
[01:28:41] BEYOND 2028, THE \$50 MILLION
[01:28:46] THAT IS KIND OF PUSHED FORWARD OUTSIDE
[01:28:48] OF THE FIVE YEAR HORIZON, THOSE

[01:28:51] APARTMENT COMPLEXES ARE ELIGIBLE, SO
[01:28:52] THEY MAY COME BACK INTO THE PROGRAM,
[01:28:54] BUT FOR NOW, THEY'RE NOT. AND SO I THINK
[01:28:57] THAT IS PROBABLY THE MOST SIGNIFICANT
[01:28:58] CHANGE YOU'RE SEEING ON THE CASH FLOW
[01:29:00] PLAN. GOING BELOW,
[01:29:05] WE'RE TRANSLATING THAT INTO THE FUNDING
[01:29:07] PLAN. TO DATE,
[01:29:10] SINCE 2020, WE HAVE RECEIVED \$35
[01:29:14] MILLION IN GRANTS. SO WE'RE AVERAGING \$7
[01:29:18] MILLION A YEAR ON GRANTS.
[01:29:21] WE'RE ASSUMING 10 MILLION A YEAR. BASED
[01:29:24] ON THIS PLAN OF FINANCE. GIVEN THE
[01:29:28] PROGRAMMING THE FAA HAS DONE,
[01:29:31] THOSE FIGURES COULD GO AS HIGH AS 20
[01:29:33] PIER YEAR. SO IT FLUCTUATES BASED ON THE
[01:29:35] AVAILABILITY OF GRANTS,
[01:29:39] WITH THE EXISTING GRANTS, PLUS OUR
[01:29:42] ESTIMATED FUTURE GRANTS, WE'RE LOOKING
[01:29:44] AT ABOUT 85. \$86 MILLION IS IN GRANTS.
[01:29:48] WE HAVE APPROXIMATELY \$7 MILLION IN
[01:29:51] REINVESTED FUNDS TO USE FOR THE PROGRAM.
[01:29:54] THOSE ARE FUNDS THAT WERE GAINED
[01:29:57] THROUGH THE SALE OF ASSETS OF PREVIOUSLY
[01:30:00] FUNDED PROPERTIES. AND SO THAT LEAVES
[01:30:03] \$93 MILLION FOR
[01:30:06] THE AIRLINE RATE BASE THAT WE WOULD
[01:30:08] BOND. AND SO THE LAST TIME WE PRESENTED
[01:30:11] THIS FUNDING PLAN TO YOU, WE WERE
[01:30:15] CONCERNED THAT, AGAIN, WITHOUT THE
[01:30:17] GRANT, THAT WE WOULD HAVE A FUNDING
[01:30:20] CONCERN. AND WE ARE PREPARED TO USE
[01:30:22] COMMERCIAL PAPER FOR INTERIM FINANCING.
[01:30:25] SO FOR THE TIME BEING, WE DO NOT NEED TO
[01:30:28] USE COMMERCIAL PAPER. BUT WE HAVE THE
[01:30:31] CAPACITY IN THE FUTURE BEYOND 2025,
[01:30:35] SHOULD WE NEED IT. BUT I THINK THROUGH
[01:30:37] 2024, WE HAVE SUFFICIENT GRANTS TO FUND
[01:30:40] EVERYTHING THAT'S ELIGIBLE.
[01:30:44] NEXT SLIDE.
[01:30:47] HAND IT BACK TO STEVE. THANKS, ROBERT.
[01:30:51] THANKS FOR THAT UPDATE ON THIS SLIDE.
[01:30:54] I'M GOING TO PROVIDE AN UPDATE ON A
[01:30:56] COUPLE OF OUR PROGRAM RISKS, ONE OF THEM
[01:30:59] BEING THE CONTRACTOR AVAILABILITY,
[01:31:01] ESPECIALLY LOCALLY, TO DO THIS SPECIALTY
[01:31:03] TYPE OF WORK, CONTINUES TO BE A
[01:31:05] CHALLENGE FOR THE PROGRAM. PHASE ONE BID
[01:31:08] OPENING. WE JUST COMPLETED THAT A SHORT
[01:31:11] WHILE AGO. WE HAD THREE BIDDERS, TWO OF
[01:31:13] WHICH WERE OUT OF STATE CONTRACTORS. SO
[01:31:16] PART OF OUR MITIGATION PLAN IS TO
[01:31:17] CONTINUE DOING EXTENSIVE OUTREACH WITHIN
[01:31:20] THE COMMUNITY AND HAVE INFORMATIONAL
[01:31:23] SESSIONS FOR THE CONTRACTORS TO COME
[01:31:25] HEAR ABOUT THE PROGRAM AND REALLY
[01:31:26] PROMOTE THE PROGRAM HERE LOCALLY AND
[01:31:29] ALSO NATIONALLY. TO MAKE SURE THAT WE'RE
[01:31:31] GETTING A GOOD, SOLID BIDDING POOL.
[01:31:35] ANOTHER ONE IS THE LEAD TIMES FOR THESE
[01:31:37] SPECIALTY TYPE OF PRODUCTS SUCH AS THE
[01:31:39] SOUND TRANSMISSION, CLASS RATED WINDOWS.
[01:31:42] IT CONTINUES TO BE UNPREDICTABLE. IT'S A

[01:31:44] VOLATILE MARKET RIGHT NOW, VARYING
[01:31:46] ANYWHERE FROM EIGHT TO 16 WEEKS ON
[01:31:48] DELIVERY TIMES. SO FOR THAT, WE'RE
[01:31:50] WORKING CLOSELY WITH THE CONTRACTOR TO
[01:31:52] PLACE WINDOW ORDERS EARLY AND MONITOR
[01:31:56] THE DELIVERY SCHEDULE CLOSELY AS TIME
[01:32:00] COMES TO EXPECT THOSE DELIVERIES ON
[01:32:03] SITE. NEXT SLIDE, PLEASE.
[01:32:10] AND FOR NEXT STEPS, PROGRAM. NEXT STEPS
[01:32:12] HERE, WE'RE GOING TO CONTINUE TESTING
[01:32:14] AND PLANNING ELIGIBLE PROPERTIES FOR THE
[01:32:16] PROGRAM. WE'LL CONTINUE WITH EXTENSIVE
[01:32:19] OWNER OUTREACH. I'LL CONTINUE
[01:32:22] CONSTRUCTION SINGLE FAMILY HOMES AT AN
[01:32:24] ACCELERATED PACE TO GET COMPLETED. AND
[01:32:27] ALSO AS PART OF THIS BRIEFING, WE'VE
[01:32:29] TALKED ABOUT PHASE TWO ON THE APARTMENT
[01:32:31] PROGRAM. I AM REQUESTING CONSTRUCTION
[01:32:34] AUTHORIZATION FOR PHASE TWO OF THE
[01:32:36] APARTMENT PROGRAM, WHICH CONSISTS OF
[01:32:38] FOUR APARTMENT COMPLEXES WITH 105 UNITS.
[01:32:45] NEXT SLIDE.
[01:32:48] AND AS PART OF THIS BRIEFING, IS THIS
[01:32:50] AUTHORIZATION. NEXT SLIDE, PLEASE.
[01:32:54] I AM SEEKING CONSTRUCTION AUTHORIZATION
[01:32:56] FOR PHASE TWO. THE APARTMENT PROGRAM IS
[01:33:00] THE CRITICAL PATH TO THE ENTIRE OF ALL
[01:33:02] THE PROGRAMS. I ANTICIPATE PHASE TWO TO
[01:33:05] BE COMPLETED IN QUARTER THREE OF 2025.
[01:33:07] AND THEN I'LL BE RETURNING TO
[01:33:10] COMMISSIONER FOR A PHASE THREE
[01:33:12] CONSTRUCTION AUTHORIZATION AT A LATER
[01:33:14] DATE, SHOULD THAT COME TO FRUITION.
[01:33:17] AND NEXT SLIDE. THAT WILL DO
[01:33:20] IT FOR OUR PRESENTATION TODAY. GOING TO
[01:33:23] SEE IF ANYBODY HAS ANY QUESTIONS OR I
[01:33:27] KNOW I ALSO REQUESTED AN ACTION THERE AS
[01:33:29] WELL. GREAT. JUST A POINT OF
[01:33:33] CLARIFICATION HERE. I NOTICED THAT
[01:33:34] THERE'S NO DOLLAR AMOUNT ATTACHED TO
[01:33:36] THIS VOTING ITEM. SO WHAT ARE WE VOTING
[01:33:39] ON? JUST AN AUTHORIZATION? YEAH, IT'S
[01:33:42] JUST AUTHORIZATION FOR EXECUTIVE
[01:33:44] DIRECTOR TO EXECUTE CONTRACT, THE LABOR
[01:33:46] AGREEMENT, ET CETERA. THE PREVIOUS
[01:33:49] AUTHORIZATION FOR PHASE ONE PROVIDED
[01:33:53] ENOUGH SUFFICIENT FUNDS TO FUND PHASE
[01:33:55] TWO. GOT IT? OKAY. GOT IT.
[01:33:58] THAT MAKES SENSE TO ME. I HAVE ONE QUICK
[01:34:01] QUESTION, AND I'LL KICK IT OVER TO MY
[01:34:03] COLLEAGUES. I THINK ONE OF THE THINGS
[01:34:07] THAT WE HEAR REGULARLY,
[01:34:11] I WOULD SAY, ABOUT THE SOUND MITIGATION
[01:34:13] PROGRAM IS THIS ISSUE OF FAILED
[01:34:15] PACKAGES. AND QUITE FRANKLY,
[01:34:20] TAKING AN INVENTORY OF FAILED PACKAGES
[01:34:23] POTENTIALLY, RIGHT. THOSE THAT MAY HAVE
[01:34:25] RECEIVED REINFORCEMENT MANY YEARS AGO,
[01:34:28] 2030 YEARS AGO, BUT HAVE FAILED. I THINK
[01:34:30] ONE OF THE CHALLENGES THAT WE HAVE IS
[01:34:32] THE FACT THAT THERE ISN'T A
[01:34:33] DOCUMENTATION OF THOSE SAID
[01:34:37] PACKAGES. THERE ARE PARTIES WHO CLAIM TO

[01:34:41] HAVE THOSE NUMBERS BUT WON'T SHARE THEM
[01:34:42] WITH US. BUT I THINK ONE OF THE
[01:34:45] QUESTIONS THAT IS PROPOSED HERE IN YOUR
[01:34:48] PRESENTATION WITH REGARDS TO THAT ISSUE
[01:34:50] IN PARTICULAR, IS WHO'S GOING TO FUND
[01:34:52] IT? RIGHT? BECAUSE I THINK IT'S CLEAR
[01:34:53] THAT IT'S NOT SOMETHING THAT, AT LEAST
[01:34:55] FOR NOW, IS PERMISSIBLE FOR FAA FUNDING.
[01:34:58] I THINK WE HAVE, AS COMMISSIONERS, HAVE
[01:35:01] CONTEMPLATED, JUST FUNDING IT ON OUR
[01:35:02] OWN. BUT I ALSO KNOW THAT WE'VE HAD
[01:35:04] CONVERSATIONS WITH STATE LEGISLATORS
[01:35:06] LIKE TINA ORWELL AND SENATOR KAREN
[01:35:08] KAISER ABOUT POTENTIALLY GETTING THE
[01:35:10] STATE TO FUND A STUDY ON FAILED
[01:35:13] MITIGATION PACKAGES. I'M WONDERING, AND
[01:35:15] I REALIZE THAT OUR STATE LEAD IS NOT
[01:35:18] WITH US ANYMORE. AND WE'RE IN THE MIDST
[01:35:20] OF HIRING THIS. AND I DON'T KNOW IF
[01:35:21] PIERCE IS HERE, BUT I'M WONDERING IF
[01:35:24] ANYONE CAN SPEAK TO WHAT PROGRESS WE
[01:35:27] ARE MAKING OR HAVE MADE OR INTEND TO
[01:35:29] MAKE ON THIS FRONT IN TERMS OF
[01:35:31] PARTNERING WITH THE STATE LEGISLATURE ON
[01:35:33] THIS.
[01:35:37] SO, JUST VERY BRIEFLY, I'LL SAY FIRST OF
[01:35:40] ALL HELLO. JUST BRIEFLY,
[01:35:43] I'LL SAY FIRST OF ALL, AGAIN TO THANK
[01:35:47] REPRESENTATIVE ORWAL FOR HER GREAT
[01:35:48] PARTNERSHIP. SHE ACTUALLY FLEW WITH US
[01:35:50] TO DC, WHICH WAS AMAZING TO HAVE HER
[01:35:52] PERSPECTIVE. AND SHE'S REALLY BEEN
[01:35:54] WORKING VERY COLLABORATIVELY WITH US TO
[01:35:56] FIGURE OUT HOW WE MAKE PROGRESS ON A LOT
[01:35:59] OF THESE FRONTS. WE HAVE NOT BEEN
[01:36:01] SUCCESSFUL AT GETTING THE STATE TO DO A
[01:36:03] COST SHARE. WE'VE TALKED ABOUT BOTH THE
[01:36:06] SECONDARY ISSUE AS WELL AS I KNOW
[01:36:09] THERE'S A LOT OF DESIRE FOR THE STATE TO
[01:36:12] FUND OUTSIDE OF THE 65 DNL, AND ONE OF
[01:36:15] OUR POSITIONS HAS BEEN, IS THERE STATE
[01:36:17] FUNDING TO DO THAT IF THAT WAS SOMETHING
[01:36:19] WE WANTED TO DO. SO NO PROGRESS THERE.
[01:36:22] WE'LL CONTINUE TO BE PART OF THE
[01:36:23] CONVERSATIONS AND LIKE YOU SAID,
[01:36:25] EXCITED TO GET OUR NEW STATE ER PERSON
[01:36:27] ON BOARD, HOPEFULLY AS SOON AS NEXT
[01:36:28] MONTH TO START TO WORK ON THESE ISSUES.
[01:36:30] GREAT. THANKS FOR THAT. OPEN UP TO MY
[01:36:33] COLLEAGUES. COMMISSIONER MOHAMED WELL,
[01:36:40] FIRST OF ALL, I WANT TO THANK YOU ALL
[01:36:41] FOR THE PRESENTATION. AND THIS
[01:36:45] ISSUE IS ONE ISSUE THAT REQUIRES REALLY
[01:36:48] BOTH STATE PARTICIPATION, FEDERAL
[01:36:51] PARTICIPATION, AND PORT PARTICIPATION.
[01:36:53] AND IT REALLY DOES TAKE A COLLABORATIVE
[01:36:56] EFFORT TO ADDRESS MANY OF THE SOUND
[01:36:59] INSTALLATION ISSUES, RELATED ISSUES
[01:37:01] RELATED TO COMMUNITIES NEAR THE AIRPORT.
[01:37:04] AND I WILL SAY I'M VERY PROUD OF THE
[01:37:07] WORK THAT IS HAPPENING AND HAS HAPPENED
[01:37:10] EVEN BEFORE I'VE JOINED THE COMMISSION.
[01:37:12] AND IT CONTINUES TO BE A CHALLENGE. AND

[01:37:15] I THINK WE'VE MADE GREAT PROGRESS IN
[01:37:18] THIS LAST YEAR. I REALLY APPRECIATED
[01:37:21] BEING ABLE TO GO ON THAT DC TRIP. THERE
[01:37:23] WAS A LOT OF GREAT CONVERSATIONS THAT
[01:37:25] CAME OUT OF IT AND ACTIONS AS WELL WITH
[01:37:29] THE FAA REAUTHORIZATION BILL TO HAVE
[01:37:32] SEVEN OF OUR PRIORITY AREAS. HAVING FOUR
[01:37:35] OF THEM INCLUDED IN THAT BILL IS
[01:37:39] GREAT FOR ALL OF US. AND SO I JUST
[01:37:42] WANTED TO SAY THAT, AND I LIKE HOW ERIC,
[01:37:47] YOU DEFINED ROBERT AS OUR WHAT DID YOU
[01:37:50] CALL AYE.? THE DOUGH. BRINGING IN THE
[01:37:53] DOUGH THE BAKER IS NECESSARY. I HAVE TO
[01:37:56] GET YOU A TAG THAT SAYS THAT OR
[01:37:57] SOMETHING ALONG THOSE LINES. A HAT THAT
[01:37:59] SAYS, THAT WOULD BE GREAT.
[01:38:04] IT'S REALLY AN EXPENSIVE PROGRAM.
[01:38:08] I KNOW THAT. I APPRECIATED COMMISSIONER
[01:38:10] CHO'S QUESTION ON WHAT'S THE EXACT
[01:38:12] DOLLAR AMOUNT THAT WE'RE VOTING ON
[01:38:14] TODAY? THAT WAS A GREAT QUESTION. I WAS
[01:38:16] GOING TO ASK A SIMILAR SORT OF QUESTION,
[01:38:17] TOO. AND EVEN OUT OF THE \$30 MILLION
[01:38:20] THAT WE'VE \$300 MILLION THAT
[01:38:24] WE'VE ALLOCATED TO THIS PROGRAM,
[01:38:28] IT WOULD BE HELPFUL TO HAVE HOW MUCH OF
[01:38:30] THAT MONEY HAVE WE SPENT SINCE 1985?
[01:38:35] WHAT IS LEFT? HOW MUCH OF IT?
[01:38:38] ARE WE LOOKING FOR ADDITIONAL GRANTS?
[01:38:42] ROBERT, I DON'T KNOW IF YOU YEAH, WELL,
[01:38:45] WHAT'S ON THIS CASH FLOW ON THIS SLIDE
[01:38:47] THAT WAS PRESENTED EARLIER? IS YOUR MIC
[01:38:51] ON? CAN YOU HEAR ME NOW? YEAH. OKAY.
[01:38:54] WHAT'S ON THE SLIDE SINCE 2020, WHICH IS
[01:38:58] THE 13.8? AND I'D HAVE TO GET BACK TO
[01:39:00] YOU WITH THE HISTORY GOING BACK TO 1985,
[01:39:04] WE CAN CERTAINLY FOLLOW UP,
[01:39:09] BUT YOUR QUESTION WAS REGARDING YEAH,
[01:39:12] THAT'S HELPFUL. IT WOULD BE HELPFUL.
[01:39:14] AND THIS IS THE OTHER THING. ON PAGE
[01:39:15] ELEVEN, YOU GUYS MENTIONED THAT THERE
[01:39:18] ARE FOLKS WHO OPT OUT OF
[01:39:22] THIS PROGRAM. MY FIRST QUESTION IS, ARE
[01:39:26] THERE REASONS WHY FOLKS ARE OPTING OUT?
[01:39:28] DO WE CAPTURE THAT? DO WE ASK THAT
[01:39:29] QUESTION? AND THEN TWO, I'M SURE
[01:39:33] IN OUR PROJECTIONS, WE ARE INCLUDING HOW
[01:39:36] MUCH IT WOULD COST TO INSULATE THEIR
[01:39:39] HOMES. IS THAT INCLUDED IN THE \$30
[01:39:41] MILLION? BUT IF YOU CAN ANSWER MY FIRST
[01:39:43] QUESTION, THAT WOULD BE HELPFUL. WHAT'S
[01:39:45] THE REASON THEY'RE OPTING OUT? YEAH,
[01:39:47] THANK YOU FOR THAT QUESTION.
[01:39:50] REAL ESTATE, IT'S INTERESTING WHEN
[01:39:54] YOU THINK ABOUT OUR PROGRAM AS A WHOLE.
[01:39:57] SO OFTENTIMES I EXPLAIN TO PEOPLE,
[01:39:58] EVERYONE WITHIN SPECIFICALLY SINGLE
[01:40:01] FAMILY HOMES HAS BEEN TELLING US NO FOR
[01:40:03] 30 YEARS BECAUSE THE HOMES THAT REMAIN
[01:40:07] ELIGIBLE WERE ELIGIBLE IN 1985. AND SO
[01:40:12] YOU HAVE SITUATIONS WHERE THERE'S HEALTH
[01:40:14] ISSUES. AND SO CERTAINLY DURING COVID WE
[01:40:16] RAN INTO THAT. WE STILL HAVE SOME

[01:40:18] HOMEOWNERS THAT ARE JUST THEY MAYBE HAVE
[01:40:21] ELDERLY FOLKS. THEY ARE IMMUNE
[01:40:23] COMPROMISED. THEY DON'T WANT US IN.
[01:40:26] SO YOU ALSO HAVE IN SOME INSTANCES,
[01:40:29] IT'S LANDLORDS THAT ACTUALLY,
[01:40:31] IRONICALLY, THEIR TENANTS DON'T WANT TO
[01:40:33] HAVE US IN. AND SO WE'VE HAD RENTAL
[01:40:35] PROPERTIES THAT HAVE PUSHED US BACK FOR
[01:40:39] THAT REASON. WE'VE HAD INSTANCES IN
[01:40:42] WHICH JUST OVER THE COURSE OF TIME,
[01:40:43] THERE WAS INTEREST, BUT ONE PARTICULAR
[01:40:45] HOME HAD A TREE FALL ON IT, AND THEY
[01:40:47] HAVE TO FIX THE ROOF AND A NUMBER OF
[01:40:49] OTHER THINGS BEFORE THE HOME WOULD
[01:40:51] ACTUALLY BE ELIGIBLE AGAIN FOR SOUND
[01:40:54] INSULATION. SO ONE OF THE THINGS THAT WE
[01:40:57] TRY NOT TO DO IS SORT OF PUT OUR
[01:41:01] SPIN ON WHY SOMEBODY DOESN'T. OUR GOAL
[01:41:03] IS JUST TO BE THE BEST EDUCATORS THAT WE
[01:41:05] CAN BE AND TRY TO MAKE THE PROGRAM AS
[01:41:08] EASY AND ACCESSIBLE TO ACCESS AS
[01:41:11] POSSIBLE. MAKE SURE THAT PEOPLE HAVE ALL
[01:41:13] OF THE INFORMATION SO THAT THEY CAN MAKE
[01:41:15] AN INFORMED DECISION. SOMETIMES WITH
[01:41:18] REAL ESTATE, PEOPLE HAVE OTHER PLANS
[01:41:19] THAT THEY JUST HAVEN'T INCLUDED US IN,
[01:41:22] AND THAT OFTENTIMES GOES INTO WHY
[01:41:24] THEY'RE DECLINING THE PROGRAM IN THE
[01:41:26] MOMENT, BUT THEN CAN COME BACK IN
[01:41:29] SEVERAL YEARS LATER. AND THEN SO IF IT'S
[01:41:32] CONDOMINIUMS OR APARTMENTS, I'M ASSUMING
[01:41:34] THAT WE'RE OBVIOUSLY PUTTING ASIDE A LOT
[01:41:37] OF CHUNK OF MONEY TO INSULATE THAT TO
[01:41:39] BEGIN WITH. SO THEN WHAT HAPPENS WHEN
[01:41:41] THAT CONDOMINIUM OR APARTMENT OWNER
[01:41:43] DECIDES THEY DON'T WANT TO MOVE FORWARD?
[01:41:46] THEN DO WE MOVE FORWARD WITH SOME. OF
[01:41:50] THE PLACES OF WORSHIP OR THE SCHOOLS,
[01:41:53] WHAT HAPPENS NEXT? YEAH, THANK YOU FOR
[01:41:55] THAT QUESTION. IN ALL HONESTY, THAT WAS
[01:41:57] REALLY FROM A PLANNING STANDPOINT, THE
[01:42:01] BENEFIT OF THE ACCELERATION IS YOU'VE
[01:42:04] GIVEN US THE ACCESS TO THE FUNDS TO BE
[01:42:07] ABLE TO DO IT. SO WHOEVER WANTS TO
[01:42:09] PARTICIPATE, ESSENTIALLY WE CAN GO FOR
[01:42:13] IT. WE DON'T HAVE TO PRIORITIZE. SO
[01:42:14] THAT'S WHY YOU SEE BOTH SINGLE FAMILY
[01:42:17] AND CONDOMINIUMS AND PLACES OF WORSHIP.
[01:42:19] SO IT'S REALLY JUST AS WE'RE ABLE TO GET
[01:42:23] INDIVIDUALS AND ENTITIES TO APPLY, WE
[01:42:25] GET THEM ACOUSTICALLY TESTED, WE GET
[01:42:28] DOCUMENTS IN ORDER AND THEN WE PROCEED
[01:42:31] TO THE DESIGN. SO FUNDING IS
[01:42:34] CERTAINLY NOT AN ISSUE. WHY ANYONE IS
[01:42:37] MAYBE ON THE BACK BURNER, IF THAT'S YOUR
[01:42:39] QUESTION. EVERYTHING IS MOVING FORWARD
[01:42:43] EXPEDITIOUSLY, SO THERE'S NO INTERNAL
[01:42:46] HOLDS THERE BECAUSE OF FUNDING. AND
[01:42:48] THAT'S REALLY LARGELY TO THE WORK OF THE
[01:42:50] COMMISSION AND ALSO FROM ROBERT AND
[01:42:52] FINANCE TEAM OF JUST NOT HAVING THAT
[01:42:55] CONSTRAINT ON US. YEAH, THANK YOU,
[01:42:57] THAT'S REALLY HELPFUL. AND COMMISSIONER

[01:42:59] CHO ASKED THIS EARLIER. IT IS TRUE ONE
[01:43:02] OF THE BIGGEST SORT OF CONCERNS THAT WE
[01:43:04] HEAR FROM CONSTITUENTS IS PREVIOUSLY
[01:43:07] INSULATED HOMES HAVING ISSUES TODAY AND
[01:43:09] THEM WANTING TO BE ASSESSED. AND I JUST
[01:43:12] WANT TO THANK YOU ALL FOR INCLUDING THAT
[01:43:15] ASSESSMENT PROCESS AND BEING THOROUGH TO
[01:43:18] INCLUDE THAT IN THE PORT 150 STUDY.
[01:43:22] I THINK THAT IS THE RIGHT THING TO DO IS
[01:43:24] TO HAVE AN ACTUAL STRATEGY AND A PLAN TO
[01:43:27] IDENTIFY WHO THOSE INDIVIDUALS ARE AND
[01:43:29] WHAT OUR RESPONSE WILL LOOK LIKE. MY
[01:43:32] QUESTION IS, NOW THAT WE HAVE SECURED A
[01:43:35] CONSULTANT AND I THINK THERE'S A
[01:43:36] COORDINATOR THAT'S BEEN HIRED FOR THAT
[01:43:38] POSITION, IS THERE ANY TIMELINES THAT
[01:43:41] YOU GUYS WILL BE ABLE TO SHARE WITH US
[01:43:43] AS A COMMISSION AS TO WHEN SOME
[01:43:46] OF THAT STRATEGY WILL BE DAYLIGHTED?
[01:43:49] YEAH, SO ONE OF THE NEXT STEPS NOW THAT
[01:43:51] WE HAVE THEM ON BOARD IS TO FINALIZE THE
[01:43:55] SCOPE FOR THE FAA APPROVAL. AND AS PART
[01:43:58] OF THAT, AND THAT'S WHERE OUT OF THIS
[01:44:00] KICKOFF MEETING, THEY WOULD START
[01:44:02] WORKING THEN AROUND THE TIMING OF
[01:44:05] DIFFERENT ITEMS. SO UNDERSTAND THAT ONE
[01:44:08] OF THE THINGS AND THIS IS WHY WE WANTED
[01:44:10] ERIC TO PRESENT ALL OF THE ADVOCACY WORK
[01:44:13] THAT'S GOING ON, IS ONE OF THE THINGS WE
[01:44:15] WANT TO ALSO DO IS MAKE SURE, COMING OUT
[01:44:18] OF THE STUDY THAT WE ARE AWARE OF ANY
[01:44:21] DIRECTION THAT THE FAA MIGHT BE GOING IN
[01:44:23] TERMS OF WHAT WOULD BE ELIGIBLE. SO THAT
[01:44:25] THAT WAY WE'RE CAPTURING IT HOLISTICALLY
[01:44:28] SO THAT WE'RE NOT MAYBE HAVING TO GO
[01:44:30] BACK TO PEOPLE AT DIFFERENT TIMES. AND
[01:44:33] SO WE WANT TO BE VERY THOUGHTFUL ABOUT
[01:44:35] IT AND UNDERSTANDING THAT BECAUSE WE ARE
[01:44:37] ONE OF THE LONGEST STANDING PROGRAMS,
[01:44:39] DATING BACK TO 85, MANY OF THE CONCERNS
[01:44:41] OF OUR CONSTITUENTS MIGHT BE DIFFERENT
[01:44:43] THAN IN OTHER AIRPORTS. AND THAT IS
[01:44:45] CERTAINLY WHY WE HAVE BEEN PUSHING MUCH
[01:44:47] MORE AT SEA, KNOWING THAT WE HAVE SOME
[01:44:49] OF THE MORE LONGER STANDING PACKAGES
[01:44:52] THAN MAYBE OTHER AIRPORTS THAT HAVE
[01:44:54] NEWER PROGRAMS. MY LAST QUESTION IS JUST
[01:44:56] A QUICK FOLLOW UP AND THEN I'LL PASS IT.
[01:44:59] SO THE PORT 150 STUDY CAN TAKE A LONG
[01:45:02] TIME TO DO. IS THERE A PLAN TO
[01:45:05] ACCELERATE THAT PART OF THE WORK?
[01:45:10] THAT IS A DIFFICULT ONE TO ANSWER, SO I
[01:45:14] WOULD SAY IT IS NOT NECESSARILY
[01:45:16] DEPENDENT UPON THE FULL COMPLETION OF
[01:45:19] THE PART 150. AND CERTAINLY SARAH CAN
[01:45:22] ANSWER MORE AROUND THE TIMING, BUT
[01:45:24] AGAIN, THERE'S KIND OF THE DESIRE TO
[01:45:26] MAKE SURE THAT WE'RE IN SYNC WITH THE
[01:45:27] FAA. SARAH, GOOD AFTERNOON. SARAH COX
[01:45:30] AVIATION, ENVIRONMENT SUSTAINABILITY
[01:45:32] DIRECTOR. IS YOUR MIC ON? THAT MIC
[01:45:36] IS NOT WORKING VERY WELL. QUITE. GO
[01:45:37] AHEAD. WITH RESPECT TO THE SCHEDULE,

[01:45:41] A LOT OF THE SCHEDULE WILL
[01:45:45] BE DETERMINED BY THE COMMUNITY
[01:45:47] ENGAGEMENT, AND AS WE RESOLVE WHAT
[01:45:51] THE SCOPING IS FOR THAT.
[01:45:54] SO DEPENDING ON THE AVIATION OF THAT,
[01:45:58] IT REALLY DEFINES THE LENGTH OF THE PART
[01:46:00] 150 STUDY. SO IT COULD TAKE FOUR YEARS?
[01:46:03] IT COULD TAKE FOUR OR LONGER.
[01:46:06] SO THAT IS ONE OF THE ELEMENTS. BUT WE
[01:46:09] DO WANT TO MAKE SURE THAT WE ARE GETTING
[01:46:12] ALL OF THE COMMUNITY FEEDBACK AND WE'RE
[01:46:16] RESPONDING TO THAT, INCLUDING THAT IN
[01:46:17] THE PROGRAM. EXCUSE ME, SARAH. I'M
[01:46:19] SORRY. SO YOU'RE SAYING IT COULD TAKE
[01:46:20] FOUR YEARS FOR US TO BE ABLE TO IDENTIFY
[01:46:24] THOSE WHO HAVE HAD INSTALLATION ISSUES?
[01:46:28] OH, NO, I MEANT FOR THE COMPREHENSIVE
[01:46:30] PART OF THE PORT 150 AS WE'RE WORKING
[01:46:33] THROUGH THE TECHNICAL ELEMENTS OF THE
[01:46:35] DNL, OTHER ELEMENTS OF THE PROGRAM.
[01:46:38] SO THERE'S A SIGNIFICANT AMOUNT OF
[01:46:41] COMMUNITY ENGAGEMENT THAT HAPPENS
[01:46:42] THROUGH EACH OF THE PROCESS. FOLLOWING
[01:46:45] THE KICKOFF MEETING THAT WE'RE GOING TO
[01:46:47] HAVE IN THE MIDDLE OF AUGUST,
[01:46:51] WE WILL HAVE A BETTER IT WON'T BE FIRM,
[01:46:55] BUT WE'LL HAVE A BETTER IDEA OF THE
[01:46:57] TIMELINE AND SOME OF THE SCOPE. SO
[01:47:00] LATER, PROBABLY IN SEPTEMBER OR SO, WE
[01:47:03] CAN COME BACK WITH JUST VERY HIGH LEVEL.
[01:47:05] BUT JUST TO GIVE YOU SOME IDEA OF WHAT
[01:47:07] TO EXPECT IN THAT PROCESS. I APPRECIATE
[01:47:10] THAT. I LOOK FORWARD TO SEEING THAT
[01:47:12] SCOPE AND THAT TIMELINE AND FOR US TO
[01:47:13] PROVIDE FEEDBACK AT THAT POINT. THANK
[01:47:15] YOU FOR THE TIME. GREAT. ANY OTHER
[01:47:17] QUESTIONS? COMMISSIONER FELLEMAN? OH,
[01:47:19] SORRY. YEAH, COMMISSIONER, LET'S GO WITH
[01:47:21] SOME. I WANT TO GO BACK.
[01:47:25] I'LL TRY TO BE BRIEF. SO THIS
[01:47:29] 9% TO 13% NOISE REDUCTION IS WHAT YOU
[01:47:32] SAY YOU CAN ACHIEVE. IS THERE AN
[01:47:34] OBLIGATION TO ACHIEVE A CERTAIN AMOUNT?
[01:47:36] WAS THAT LIKE SORT OF LIKE A GOAL? YES.
[01:47:39] SO WHAT THE FAA REQUIRES WHEN YOU'RE
[01:47:42] DOING A SOUND INSULATION PROGRAM IS A
[01:47:43] FIVE DECIBEL IMPROVEMENT. SO NINE TO 13,
[01:47:46] YOU'RE DOING GOOD. QUITE A BIT, YEAH.
[01:47:48] THAT'S GREAT. AND I WOULD ASSUME THERE'S
[01:47:52] CONCOMITANT GHG REDUCTION BENEFITS AS
[01:47:55] WELL. WHAT'S THAT?
[01:47:59] YOU'RE GOING TO SAVE FUEL IN HEATING THE
[01:48:02] HOUSE JUST BY INSULATING IT BETTER,
[01:48:05] RIGHT? YES. SO ONE OF THE THINGS THAT WE
[01:48:07] ALWAYS HAVE TO BE CAREFUL OF IS BECAUSE
[01:48:09] IT'S A SOUND PROGRAM, SO WE ADVERTISE
[01:48:12] THAT WE'VE NEVER DONE ANY HOLISTIC
[01:48:14] STUDIES AROUND ENERGY EFFICIENCY.
[01:48:16] HOWEVER, WE DID HAVE IN ONE OF OUR OWNER
[01:48:19] TESTIMONIALS, HE ACTUALLY DID AYE. OWN
[01:48:22] TRACKING. AND SO YOU COULD READ THE
[01:48:24] ARTICLE, AND HE DID FIND THAT NOT ONLY
[01:48:26] WAS IT QUIETER AND HE COULD GO BACK TO

[01:48:28] SLEEP AT 04:00 A.M., BUT AYE. ENERGY
[01:48:30] BILLS HAD GONE DOWN. AND WE DO HEAR THAT
[01:48:32] CONSISTENTLY FROM OWNERS THAT THE HOME
[01:48:35] FEELS WARMER, THAT IT'S MORE ENERGY
[01:48:38] EFFICIENT. WE JUST DON'T ADVOCATE THE
[01:48:40] PROGRAM THAT WAY BECAUSE THAT'S NOT HOW
[01:48:42] IT'S BEEN STUDIED. SO WE CAN'T MAKE A
[01:48:45] CLAIM, BUT IT COULD OPEN UP ANOTHER
[01:48:47] SOURCE OF GRANT FUNDING IF WE DID START
[01:48:49] MEASURING THAT AS WELL. YOU CAN'T GET
[01:48:53] THE PACKAGE TO SAVE ENERGY, BUT IF
[01:48:56] GETTING THE PACKAGE SAVES ENERGY, THEN
[01:48:59] AT CITYLIGHT OR PSE, THEY'LL GIVE YOU
[01:49:02] MONEY, RIGHT? THEY'LL GIVE YOU REBATES
[01:49:04] ON YOUR WINDOWS JUST BECAUSE YOU'RE
[01:49:07] HEATING YOUR HOME MORE EFFICIENTLY?
[01:49:09] YEAH, POTENTIALLY. I'M NOT FULLY AWARE
[01:49:12] OF THEIR PROGRAMS, BUT CERTAINLY WELL,
[01:49:15] MR. PILLSBURY, YOU CAN MAYBE LOOK AT IT.
[01:49:18] YOU MIGHT REMEMBER.
[01:49:23] WELL, ANYWAY, I THINK IF
[01:49:27] YOU'RE GOING IN THERE TO MEASURE NOISE,
[01:49:29] HAVING SOME ABILITY TO MEASURE HEAT
[01:49:32] WOULD BE KIND OF AN INTERESTING THING
[01:49:34] JUST TO DOCUMENT. YOU MIGHT REMEMBER WE
[01:49:38] INVESTIGATED EARLY ON, MAYBE LIKE,
[01:49:40] FIVE, SIX YEARS AGO, KING COUNTY WAS
[01:49:42] DOING A CONCURRENT PROGRAM FOR
[01:49:44] INSULATION, FOR MAKING MORE ENERGY
[01:49:48] EFFICIENT HOMES. WE WEREN'T ABLE TO
[01:49:49] ALIGN THE PROGRAMS DIRECTLY BECAUSE OF
[01:49:50] THE COMPLEXITY OF THE OTHER TWO. BUT
[01:49:52] KING COUNTY IS DOING THAT PROGRAM IN THE
[01:49:54] SAME AREAS, I BELIEVE. SO WHEN YOU GET
[01:49:58] THE BENEFIT, THOUGH, IF WE'RE
[01:50:00] CONTRIBUTING TO MAKING THE AND BY THE
[01:50:02] WAY, CONTRIBUTING, IT'S LIKE WE SPEND
[01:50:04] 20% AND FAA PAYS 80%. ISN'T THAT THE WAY
[01:50:07] IT WORKS? YES. RIGHT. SO ARE THESE
[01:50:09] NUMBERS REFLECTING THE TOTAL COST OR OUR
[01:50:12] COST ON PAGE 24?
[01:50:19] TOTAL COST. THESE ARE THE TOTAL COST.
[01:50:22] THOSE ARE REPRESENTING TOTAL COST.
[01:50:25] THESE ARE THE TOTAL COST. SO THAT WOULD
[01:50:27] INCLUDE THERE ARE SOME COSTS THAT AREN'T
[01:50:30] FAA ELIGIBLE AND PRIMARILY STAFF
[01:50:34] TIME, THAT IS, CAPITALIZED.
[01:50:37] BUT THE FAA DOES PAY FOR DESIGN. THEY
[01:50:40] PAY FOR ACOUSTIC TESTING. THEY PAY FOR
[01:50:42] THE IS,
[01:50:45] THEY PAY FOR MORE THAN THEY WOULD NORMAL
[01:50:49] CAPITAL PROJECTS AT THE AIRPORT. IT
[01:50:51] WOULD BE JUST INTERESTING TO SEE IN
[01:50:52] TERMS OF WHAT'S REALLY COMING OUT OF OUR
[01:50:54] POCKET VERSUS THE TOTAL COST OF THE
[01:50:56] PROJECT, AS FAR AS WE'RE CONCERNED,
[01:50:58] IT'S THE ONLY PART THAT MATTERS. WE
[01:51:01] COULD BREAK THAT OUT. STEVE, WAS IT
[01:51:04] ABOUT 10%?
[01:51:09] APPROXIMATELY, YEAH. OKAY.
[01:51:12] AND THEN FINALLY,
[01:51:16] I KNOW THIS IS BROUGHT UP IN THE PAST,
[01:51:17] BUT DOESN'T THIS PROVIDE A POTENTIAL

[01:51:20] OPPORTUNITY FOR A WORKFORCE
[01:51:23] APPRENTICESHIP TYPE PROGRAM? IF WE'RE
[01:51:25] GOING TO BE PAYING FOR BRINGING THOSE
[01:51:27] FOLKS OUT THERE, COULDN'T WE BE HAVING
[01:51:31] OPPORTUNITIES FOR OTHER FOLKS TO JOIN
[01:51:33] THEM TO LEARN ABOUT SETTING A WINDOW
[01:51:36] AND FRAMING AND ALL THAT GOOD STUFF?
[01:51:41] ACTUALLY, STEVE, IF YOU WANT TO ANSWER
[01:51:43] THAT, TIE IN WITH THE PLA FOR THE
[01:51:46] APARTMENT PROGRAM.
[01:51:48] YEAH, THANKS FOR THAT QUESTION,
[01:51:50] COMMISSIONER FELLEMAN. SO OUR MAJOR WORKS
[01:51:52] CONTRACT, THE FIRST ONE IS GOING TO BE
[01:51:54] THE PHASE ONE APARTMENTS, WHICH WERE IN
[01:51:58] THE AWARD PHASE OF THAT PROCUREMENT.
[01:52:01] THAT ONE DOES HAVE A PROJECT LABOR
[01:52:03] AGREEMENT, WHICH HAS APPRENTICESHIP
[01:52:07] GOALS AND REQUIREMENTS. AND ALSO THE
[01:52:10] AUTHORIZATION THAT I'M SEEKING TODAY FOR
[01:52:12] PHASE TWO WILL ALSO HAVE A PROJECT LABOR
[01:52:15] AGREEMENT, WILL ALSO HAVE APPRENTICESHIP
[01:52:17] LABOR REQUIREMENTS AND GOALS AS WELL.
[01:52:21] THE PROGRAM DOES SUPPORT THE
[01:52:23] APPRENTICESHIP. SO WE GET A TWOFER OUT
[01:52:25] OF IT. THAT'S GREAT. AND DO YOU HAVE A
[01:52:27] BALLPARK ESTIMATE IN TERMS OF HOW FAR
[01:52:31] ARE WE IN THAT WHOLE PICTURE?
[01:52:34] OF ALL THE ELIGIBLE HOMES,
[01:52:38] HOW MANY HAVE WE DONE VERSUS ARE IN
[01:52:40] FRONT OF US? YEAH, SO WE'VE DONE WELL
[01:52:44] IN EXCESS OF 9400,
[01:52:48] AND WE HAVE ONLY 63 THAT HAVEN'T APPLIED
[01:52:52] TO THE PROGRAM. WE'VE DONE 9400.
[01:52:57] WE HAVE 63 LEFT THAT
[01:53:00] HAVEN'T APPLIED. AND THEN WE HAVE 77
[01:53:03] THAT HAVE. SO WE'RE
[01:53:07] BASICALLY WITHIN ABOUT 50, 60 HOMES
[01:53:11] AFTER HAVING DONE OVER 9400. SO WE'RE AT
[01:53:15] THE FINISH LINE. THANK YOU SO MUCH.
[01:53:18] THANK YOU, COMMISSIONER FELLEMAN.
[01:53:19] COMMISSIONER HASEGAWA. THANK YOU. WELL,
[01:53:22] THIS IS EXCITING. A COUPLE OF QUESTIONS.
[01:53:25] ON PAGE ELEVEN, IT NOTES THAT
[01:53:29] 14 OUT OF 18 ELIGIBLE APARTMENT
[01:53:32] COMPLEXES APPLIED AND TWO DECLINED TO
[01:53:35] PARTICIPATE IN TESTING. WHY DO THEY
[01:53:37] DECLINE TO PARTICIPATE IN TESTING?
[01:53:40] YEAH, THANK YOU FOR THAT QUESTION.
[01:53:42] COMMISSIONER HAS GONE. SO ONE OF THE
[01:53:44] PROPERTIES WAS ALSO THAT I HAD NOTED IS
[01:53:46] IN THE ATZ, AND THEY DECLINED BOTH TO BE
[01:53:49] TESTED. THEY WEREN'T INTERESTED IN SOUND
[01:53:52] INSULATION OR IN VOLUNTARY ACQUISITION.
[01:53:57] THE OTHER PROPERTY IS
[01:54:01] A CARE FACILITY.
[01:54:03] AND AFTER HEARING WHAT WE HAD TO SAY,
[01:54:07] THEY WEREN'T INTERESTED. IT COULD VERY
[01:54:09] WELL BE THAT THEY DIDN'T WANT TO DISTURB
[01:54:12] THEIR RESIDENTS FOR ACOUSTIC TESTING.
[01:54:14] BUT AGAIN, THAT KIND OF FELL INTO A
[01:54:16] LITTLE BIT WITH AS I WAS EXPLAINING TO
[01:54:18] COMMISSIONER MOHAMMED PERSONALLY, I
[01:54:21] THINK EVERYONE SHOULD APPLY. EVERYONE

[01:54:23] WOULD WANT TO PARTICIPATE, BUT THEY
[01:54:25] DON'T. AND SO REALLY, WHAT WE JUST TRY
[01:54:27] TO DO IS MAKE THE PROGRAM AS ACCESSIBLE
[01:54:29] AS POSSIBLE AND THAT EVERYONE HAS EASY
[01:54:33] ACCESS TO THE INFORMATION TO MAKE AN
[01:54:35] INFORMED DECISION. SO WHEN YOU SAY THAT
[01:54:37] THOSE TWO DECLINED, THAT ACCOUNTS FOR
[01:54:40] SOME OF THE FOUR THAT DIDN'T APPLY. NO.
[01:54:42] AND THEN THERE'S FOUR. THAT HOW COME
[01:54:44] THOSE FOUR DIDN'T APPLY. AGAIN, IT'S A
[01:54:48] HYPOTHESIS. RIGHT. THINGS THAT
[01:54:52] WE DO, WE TRY TO MAKE SURE THAT WE'RE
[01:54:53] GETTING TO THE RIGHT PEOPLE. THESE ARE
[01:54:55] LLCs. SOME OF THEM ARE MULTI MEMBER
[01:54:57] LLCs. AND SO THERE'S A FAIR AMOUNT OF
[01:55:00] RESEARCH THAT WE DO TO MAKE SURE THAT WE
[01:55:02] GET TO THEM. I WILL SAY THAT WHEN WE
[01:55:05] LOOK AT THE FOUR THAT HAVEN'T APPLIED ON
[01:55:07] THE MAP, THEY ARE RIGHT AT THE EDGE OF
[01:55:10] OUR NOISE REMEDY BOUNDARY. AND I THINK
[01:55:12] THEY ARE LIKELY NOT HEARING COMPLAINTS
[01:55:14] FROM THEIR RESIDENTS WITH APARTMENT
[01:55:16] OWNERS. THEY DON'T LIVE IN THE
[01:55:18] PROPERTIES, AND SO IF THEY AREN'T
[01:55:21] HEARING COMPLAINTS, THEY ARE LESS LIKELY
[01:55:23] TO BE INTERESTED. AND THEN FOR THE
[01:55:26] PLACES OF WORSHIP, IT SAID SEVEN PLACES
[01:55:28] OF WORSHIP WERE ELIGIBLE, FIVE OUT OF
[01:55:30] SEVEN APPLIED. AND THEN AS I'M READING
[01:55:33] IT, WE'RE ON SLIDE TWELVE.
[01:55:36] OF THOSE FIVE THAT APPLIED, THAT FOUR
[01:55:39] TESTED ELIGIBLE. SO WHAT WAS THE
[01:55:43] THRESHOLD FOR ELIGIBILITY AT THE INITIAL
[01:55:46] SCREENING VERSUS ONCE THEY WERE TESTED?
[01:55:48] YEAH, SO THANK YOU FOR THAT. SO FOR ALL
[01:55:52] STRUCTURES, WHETHER IT'S AN APARTMENT,
[01:55:54] A PLACE OF WORSHIP, OR A RESIDENCE,
[01:55:56] IT'S THE SAME. THEY HAVE TO TEST AT OR
[01:55:58] ABOVE A 45 DECIBEL TO BE ELIGIBLE
[01:56:02] FOR SOUND INSULATION. AND SO ONE OF THE
[01:56:04] FIVE TESTED ABOVE THAT THRESHOLD, AND SO
[01:56:07] THEY WERE NOT ELIGIBLE. WE HAVE SIMILAR
[01:56:09] SITUATIONS. WE HAD ONE OF THE APARTMENTS
[01:56:11] THAT DIDN'T TEST ELIGIBLE, AND WE DO
[01:56:13] HAVE SINGLE FAMILY HOMES THAT DON'T
[01:56:15] ALWAYS TEST ELIGIBLE THAT ARE IN THE
[01:56:18] BOUNDARY AS WELL. SO IT'S NOT SUFFICIENT
[01:56:21] TO EXIST WITHIN THE DNL BOUNDARY. YOU
[01:56:24] ALSO HAVE TO DO A SUBSEQUENT DECIBEL
[01:56:27] TESTING SPECIFIC TO YOUR LOCATION AND
[01:56:30] PASS THAT TEST. THAT IS CORRECT. THAT IS
[01:56:33] CORRECT. OKAY, THAT'S HELPFUL FOR ME TO
[01:56:36] UNDERSTAND THIS PROCESS, I THINK, IN
[01:56:38] JUST A LITTLE BIT MORE DETAIL.
[01:56:43] AND COMMISSIONER, JUST TO BE CLEAR,
[01:56:46] THOSE ARE FEDERAL GUIDELINES AND IT'S
[01:56:47] ELIGIBILITY FOR THE FEDERAL FUNDING
[01:56:49] PORTION, SO I WOULDN'T APPLY TO OTHER
[01:56:52] FUNDS POTENTIALLY. OKAY,
[01:56:56] I'M GOING TO SWITCH GEARS, THOUGH. IT
[01:56:58] STILL LENDS ITSELF TOWARDS
[01:56:59] ACCESSIBILITY. I'M LOOKING FOR
[01:57:02] MY PAGE HERE. MY COLLEAGUES

[01:57:07] KNOW WHAT'S COMING. HOLD ON.
[01:57:16] PAGE EIGHT, IF YOU WOULD, PLEASE. SLIDE
[01:57:19] EIGHT. SO THE EQUITY,
[01:57:21] DIVERSITY, AND INCLUSION RECOMMENDATIONS
[01:57:23] AND IMPLEMENTATION, INCLUDING AN
[01:57:26] ENHANCEMENT OF THE WEBSITE, VIDEOS,
[01:57:29] PRESS RELEASES, BLOGGED AND VIRTUAL
[01:57:33] HANDBOOK, AND PROMOTING GOOGLE
[01:57:36] TRANSLATE TOOL UTILIZED ON THE PORT
[01:57:39] WEBSITE. SO GOOGLE
[01:57:47] TRANSLATE IS A MINIMUM. I MEAN, IT'S
[01:57:49] SOMETHING THAT WE OFFER BECAUSE IT IS A
[01:57:53] RESOURCE THAT'S AVAILABLE FOR FREE AND
[01:57:57] IT'S ALSO NOTORIOUSLY INSUFFICIENT
[01:58:00] AND INACCURATE. AND SO
[01:58:05] WE CALL IT THE MINIMUM EFFORT. AND SO
[01:58:09] I AM
[01:58:14] CALLING FORTH OUR LANGUAGE ACCESS PLAN
[01:58:17] THAT WE RECENTLY PASSED AND THE TIMELINE
[01:58:20] THAT COMES WITH THAT, FOR US TO DO A
[01:58:21] PORT WIDE ANALYSIS OF WORKING CLOSELY
[01:58:25] WITH EXTERNAL RELATIONS TO UNDERSTAND
[01:58:28] SOME OF THOSE VITAL RESOURCES AND WHAT
[01:58:30] INCLUDING ON THE WEB BASED SERVER SHOULD
[01:58:32] BE TRANSLATED.
[01:58:38] I'M OF THE OPINION THAT THIS IS A VITAL
[01:58:40] RESOURCE FOR FOLKS THAT SHOULD BE
[01:58:43] ADEQUATELY TRANSLATED. I WILL EVEN ADMIT
[01:58:46] AT THE STATE LEVEL THAT WE HAVE USED
[01:58:48] GOOGLE TRANSLATE AS A MINIMUM UNTIL
[01:58:52] THE STATE LEGISLATURE FUNDS US TO BE
[01:58:54] ABLE TO PAY FOR PROFESSIONAL AND
[01:58:56] ACCURATE TRANSLATION SERVICES, WHICH
[01:58:59] ACTUALLY FUNCTIONS THE SAME ON THE BACK
[01:59:01] END THROUGH A WIDGET, THROUGH A TOGGLE
[01:59:03] FEATURE. BUT IT'S ACCURATE AND FROM THE
[01:59:06] USER EXPERIENCE, IT'S INTUITIVE AND IT
[01:59:09] IS INCREDIBLY SIMPLE. SO INSTEAD OF
[01:59:12] GOING INTO QUESTIONS FOR MICHELLE
[01:59:15] AND OTHERS ABOUT WHO OUR HOSTING SITE IS
[01:59:19] AND WHAT IT CAN ACCOMMODATE, I THINK
[01:59:21] IT'S MORE OF A BUDGET QUESTION FOR US.
[01:59:24] WHICH IS WHY I'M GLAD THAT COMMISSIONER
[01:59:26] MOHAMMED AND COMMISSIONER CHO ASKED FOR
[01:59:28] CLARIFICATION ON THIS, BECAUSE
[01:59:30] AUTHORIZING RENEWAL IS ONE THING. IT'S A
[01:59:34] GRANDSON OF \$133.5
[01:59:37] MILLION, WHICH IS MORE THAN SUFFICIENT
[01:59:40] TO INCLUDE A NOMINAL EXPENSE, LIKE
[01:59:44] PROFESSIONAL TRANSLATION, PARTICULARLY
[01:59:46] OF SOMETHING LIKE A HANDBOOK THAT IS
[01:59:49] ALMOST STATIC. IT WILL BE UPDATED HERE
[01:59:51] AND THERE, BUT IT'S WORD FOR WORD CAN BE
[01:59:55] TRANSLATED BY A PROFESSIONAL AND THEN
[01:59:57] EASILY UPLOADED SO THAT IT CAN BE
[02:00:00] ACCESSED BY COMMUNITY MEMBERS. AND THEN
[02:00:03] I'M LOOKING AT OUR SUMMARY OF EXPENSES
[02:00:06] AT THE BACK THAT YOU PROVIDED AND THAT
[02:00:09] WE SORT OF WENT OVER BY PROJECT. BUT
[02:00:11] IT'D BE HELPFUL FOR ME TO UNDERSTAND HOW
[02:00:15] PUBLIC RELATIONS AND COMMUNITY
[02:00:17] ENGAGEMENT IS SPECIFICALLY BUILT INTO
[02:00:19] THIS STRATEGY AND INTO THIS BUDGET

[02:00:21] BECAUSE THAT LANGUAGE ACCESS ASPECT IS
[02:00:24] SO, I THINK, IMPORTANT HERE, GIVEN WHO
[02:00:27] THE CONSTITUENCY IS WITHIN THE DNL
[02:00:29] BOUNDARY. SO WITH THAT SAID, IT'S A
[02:00:32] NOMINAL AMOUNT THAT DOES FALL UNDER
[02:00:35] DELEGATED AUTHORITY TO THE EXECUTIVE.
[02:00:37] IT'S NOT GOING TO REQUIRE ANY SORT OF
[02:00:39] SPECIAL ACTION FOR US AT ALL. BUT IT IS
[02:00:42] THE WILL OF THIS COMMISSIONER THAT FOR
[02:00:45] THIS PROJECT THAT ALL OF OUR OUTWARDS
[02:00:48] FACING OUR WEBSITE AND THAT IN
[02:00:51] PARTICULAR, THE HANDBOOK BE
[02:00:53] PROFESSIONALLY TRANSLATED INTO THE TOP
[02:00:56] SPOKEN LANGUAGES WITHIN THE DNL
[02:00:59] BOUNDARY. SO ONE
[02:01:03] THING THAT I DO WANT TO CLARIFY, SO FOR
[02:01:06] THE ACTUAL HANDBOOKS, WHEN THEY GO TO
[02:01:09] THE OWNERS, THEY ARE PROFESSIONALLY
[02:01:11] TRANSLATED. VERY GOOD. AND WE
[02:01:14] HAVE, AS PART OF OUR PROGRAM, WE HAVE
[02:01:18] SERVICE DIRECTIVES FOR LANGUAGE
[02:01:19] SERVICES. AND I COMPLETELY AGREE WITH
[02:01:22] YOU, THE GOOGLE TRANSLATE, WE'RE NOT
[02:01:24] CALLING IT THE GOLD STANDARD, IT'S THE
[02:01:26] CONVERSATION STARTER. AND SO ONCE WE ARE
[02:01:28] ABLE TO MAKE WE JUST WANT IT TO BE
[02:01:30] ACCESSIBLE. AND THEN ONCE WE HAVE THE
[02:01:33] DIALOGUE, WE DO HAVE PROFESSIONAL
[02:01:35] TRANSLATORS THAT WE USE TO ENGAGE WITH
[02:01:38] STAFF. WE'VE DONE MULTILANGUAGE
[02:01:40] BRIEFINGS WITH HOMEOWNERS. AND SO
[02:01:43] I'M NOT SAYING WE'RE COMPLETELY THERE,
[02:01:45] BUT WE HAVE COME A LONG WAY TO MAKE SURE
[02:01:47] THAT THE LANGUAGE BARRIER IS NOT A
[02:01:49] REASON FOR SOMEONE NOT TO PARTICIPATE.
[02:01:51] VERY GOOD. AND I WOULD ALSO NOTE THAT WE
[02:01:54] HAD TALKED ABOUT THE MULTILANGUAGE
[02:01:56] POSTCARDS AND LETTERS. AGAIN, THESE ARE
[02:01:58] ALSO PROFESSIONALLY TRANSLATED. SO IT'S
[02:02:01] NOT A WORD DOCUMENT THAT WE RUN THROUGH.
[02:02:03] WE ACTUALLY HAVE IT GO TO SPECIFIC
[02:02:06] LANGUAGE CONSULTANTS. THEY DO THE
[02:02:08] TRANSLATION SO THAT IT DOES BECAUSE WE
[02:02:11] COMPLETELY AGREE WITH YOU THAT THIS IS
[02:02:13] TOO IMPORTANT TO JUST HAVE IT BE THAT
[02:02:15] WE'VE TAKEN A CHEAP APPROACH. AND SO WE
[02:02:17] DO TRY TO BE VERY INCLUSIVE. RIGHT,
[02:02:19] THANK YOU, AND I APPRECIATE THAT. AND
[02:02:21] GIVEN THAT THE PRIMARY AUDIENCE FOR THIS
[02:02:24] WEB PAGE IN PARTICULAR IS FOR
[02:02:27] POTENTIAL ELIGIBLE COMMUNITY MEMBERS OR
[02:02:30] ENTITIES, I THINK IT'S PRUDENT THAT PORT
[02:02:34] STAFF TAKE NOTE THAT IT SHOULD BE A
[02:02:37] PARTICULAR POINT OF INQUIRY WHEN
[02:02:39] CONDUCTING THAT ASSESSMENT FOR OUR
[02:02:41] LANGUAGE ACCESS PLAN AND COMING BACK TO
[02:02:44] MAKE SURE THAT THIS IS PART OF THEIR
[02:02:46] RECOMMENDATION WHEN THEY'RE READY TO
[02:02:48] REPORT ON THOSE FINDINGS. SO,
[02:02:50] COMMISSIONER, I JUST WANTED TO ADD
[02:02:52] REALLY QUICKLY, THIS IS PERFECT TIMING.
[02:02:54] OFFICE OF EQUITY AND EXTERNAL RELATIONS
[02:02:56] HAVE BEEN WORKING ON THE INITIAL AREAS

[02:02:59] OF FOCUS FOR THE IMPLEMENTATION OF THE
[02:03:01] LANGUAGE ACCESS PLAN ORDER AND ACTUALLY
[02:03:03] SPECIFICALLY IDENTIFYING WHICH
[02:03:04] DEPARTMENTS AND DIVISIONS WE SHOULD
[02:03:06] START WITH. SO THANK YOU. WE WILL MAKE
[02:03:08] SURE THIS IS ONE OF THE PROGRAMS THAT'S
[02:03:10] ON OUR LIST. I LOVE THIS TEAM. I REALLY
[02:03:11] DO. OKAY. AND THEN I THINK THAT THAT'S
[02:03:14] ACTUALLY IT FOR MY LINE OF QUESTIONING.
[02:03:16] THANK YOU. AWESOME. THANK YOU. AND I
[02:03:17] SECOND. COMMISSIONER HASEGAWA SENTIMENTS
[02:03:19] AROUND THE LANGUAGE ACCESS. SO NOW YOU
[02:03:22] HAVE TO DO IT. I THINK THAT'S IT
[02:03:26] FOR QUESTIONS HEARING. NO FURTHER
[02:03:28] QUESTIONS. IS THERE A MOTION? IN A
[02:03:29] SECOND. SO MOVED.
[02:03:35] SECOND. EXCELLENT. THE MOTION WAS MADE
[02:03:37] AND SECONDED. CLERK HART, PLEASE CALL
[02:03:39] THE ROLL FOR THE VOTE. I'M SORRY, I
[02:03:41] WASN'T LOOKING WITH THAT. THANK YOU,
[02:03:43] COMMISSIONER MOHAMMED. APPRECIATE THAT.
[02:03:46] BEGINNING WITH COMMISSIONER FELLEMAN.
[02:03:48] AYE. THANK YOU. COMMISSIONER HASEGAWA.
[02:03:52] AYE. THANK YOU. COMMISSIONER MOHAMMED.
[02:03:54] AYE. THANK YOU. AND COMMISSIONER CHO.
[02:03:56] AYE. THANK YOU. FOUR AYES, ZERO NAYS FOR
[02:03:59] THIS ITEM. AWESOME. THE MOTION PASSES.
[02:04:02] THANK YOU SO MUCH FOR THE PRESENTATION
[02:04:04] AND GREAT WORK ON THE PROJECT. THIS IS
[02:04:06] UNDERAPPRECIATED BUT VERY IMPORTANT
[02:04:08] STUFF. THANK YOU. THANK YOU. THANK YOU,
[02:04:11] COMMISSIONERS. THANK YOU. ALL RIGHT,
[02:04:15] WE ARE MOVING ALONG ONTO ITEM ELEVEN,
[02:04:19] PRESENTATION AND STAFF REPORTS.
[02:04:22] CLERK HART, PLEASE READ THE NEXT ITEM
[02:04:24] INTO THE RECORD. EXECUTIVE DIRECTOR
[02:04:26] METRUCK WILL THEN INTRODUCE IT. THANK
[02:04:28] YOU. THIS IS AGENDA ITEM ELEVEN. A
[02:04:30] FRIENDS OF WATERFRONT SEATTLE AND CITY
[02:04:32] OF SEATTLE WATERFRONT BRIEFING
[02:04:35] COMMISSIONER, THE SEATTLE CENTRAL
[02:04:37] WATERFRONT IS UNDERGOING A MAJOR
[02:04:39] TRANSFORMATION. THESE INVESTMENTS WILL
[02:04:41] RESULT IN AN INCREDIBLE NEW SET OF
[02:04:42] AMENITIES FOR LOCAL RESIDENTS AND
[02:04:44] VISITORS. THE PORT IS ENGAGING WITH
[02:04:46] FRIENDS OF THE WATERFRONT IN WATERFRONT
[02:04:47] SEATTLE TO ENSURE THAT WE'RE WORKING
[02:04:50] COLLABORATIVELY TO REDUCE IMPACTS ON OUR
[02:04:53] OPERATIONS AND TO COLLABORATE AND
[02:04:56] ENHANCE SOME OF OUR SHARED INTERESTS.
[02:04:58] TO TALK ABOUT THIS EXCITING WORK, WE'RE
[02:05:01] HONORED TO HAVE WITH US THE LEADERSHIP
[02:05:02] OF BOTH ORGANIZATIONS WITH US TODAY.
[02:05:04] AND SO WE HAVE JOY SHIGAKI WITH
[02:05:10] THE PRESIDENT AND CEO, FRIENDS OF THE
[02:05:12] WATERFRONT, AND ANGELA BRADY FROM THE
[02:05:15] DIRECTOR OF THE OFFICE OF THE WATERFRONT
[02:05:16] AND CIVIC PROJECT. THANK YOU. WELCOME.
[02:05:19] THANK YOU. WE'LL START WITH YOU. YEAH,
[02:05:22] GREAT. YEAH. SO I'M ANGIE BRADY. I'M THE
[02:05:24] DIRECTOR OF THE OFFICE OF THE
[02:05:25] WATERFRONT. I WORK FOR THE CITY OF

[02:05:27] SEATTLE. BEEN WORKING ON THE WATERFRONT
[02:05:29] FOR ABOUT TWELVE YEARS NOW. REALLY HAPPY
[02:05:32] TO BE HERE. THANKS FOR HAVING US. SO
[02:05:35] I'LL JUST DIVE IN. I HAVE A LOT OF
[02:05:38] SLIDES. I HAVE A SHORT AMOUNT OF TIME TO
[02:05:41] SPEAK TO THEM. SO I'M JUST GOING TO GIVE
[02:05:43] YOU A QUICK OVERVIEW OF THE PROGRESS
[02:05:45] WE'VE MADE TO DATE, A LITTLE BIT ABOUT
[02:05:47] THE HISTORY, A LOT ABOUT THE PROGRESS,
[02:05:49] AND THEN HAND IT OFF TO JOY. AND SHE'S
[02:05:51] GOING TO COVER ALL OF THE AMAZING WORK
[02:05:53] THAT FRIENDS OF WATERFRONT SEATTLE DOES
[02:05:55] IN TERMS OF THE PROGRAMMING,
[02:05:57] OPERATIONS, MAINTENANCE, AND OF COURSE,
[02:05:59] FUNDRAISING FOR THE PROGRAM.
[02:06:03] BEFORE WE DIVE IN, I WANT TO TAKE JUST A
[02:06:05] MOMENT TO ACKNOWLEDGE THE PORT FOR YOUR
[02:06:07] ROLE IN SUPPORTING THE STATE'S ALASKAN
[02:06:09] WAVE VIADUCT REPLACEMENT PROGRAM AND THE
[02:06:11] CITY'S WATERFRONT PROGRAM FOR OVER 20
[02:06:14] YEARS. WE'VE BEEN WORKING ON THIS
[02:06:15] PROGRAM FOR A VERY LONG TIME TOGETHER,
[02:06:18] AND YOUR CONTINUED SUPPORT AND
[02:06:20] ENCOURAGEMENT ON THIS PROGRAM HAS REALLY
[02:06:22] HELPED US GET TO WHERE WE ARE TODAY.
[02:06:24] CAN WE GO TO THE NEXT SLIDE?
[02:06:28] SEATTLE WATERFRONT HAS ALWAYS BEEN A
[02:06:31] HARD WORKING WATERFRONT CENTERED IN
[02:06:32] MARITIME HISTORY. THIS IS A PHOTO FROM
[02:06:34] THE EARLY 19 HUNDREDS SHOWING OUR
[02:06:36] WATERFRONT ENTIRELY BUILT ON WOOD,
[02:06:38] STILTS, OVER WATER, WITH A PRIMARY FOCUS
[02:06:41] ON PROVIDING RAILROAD ACCESS TO SUPPORT
[02:06:43] TRANSPORTATION OF GOODS BEING SHIPPED
[02:06:45] INTO AND OUT OF SEATTLE AT THE TIME.
[02:06:47] NEXT SLIDE, PLEASE. THESE ARE
[02:06:51] KIND OF FUN, HISTORIC SLIDES. AS WE
[02:06:54] CONTINUE TO EVOLVE INTO A VEHICLE BASED
[02:06:56] SOCIETY, WE STARTED TO SEE MORE ROADS
[02:06:58] AND FREEWAYS BEING BUILT. IN THE EARLY
[02:06:59] 1950S, THE STATE BEGAN CONSTRUCTION OF
[02:07:01] THE ALASKA WAY VIADUCT SR 99, AND THAT
[02:07:04] VIADUCT STOOD FOR APPROXIMATELY 70
[02:07:06] YEARS. NEXT SLIDE.
[02:07:10] AND AS WE ALL KNOW THE STORY, THE OLD
[02:07:12] VIADUCT HAS NOW BEEN REPLACED BY A NEW
[02:07:14] SR 99 TUNNEL, WHICH OPENED IN FEBRUARY
[02:07:17] OF 2019, PART OF WHICH THE PORT HELPED
[02:07:19] TO FUND. THANK YOU VERY MUCH. AND THE
[02:07:22] VIADUCT WAS DEMOLISHED SOON THEREAFTER.
[02:07:24] THIS IS EXCITING BECAUSE IT'S ALLOWED US
[02:07:26] AS A CITY TO FOCUS ON BUILDING A NEW
[02:07:28] ALASKAN WAY AND ELLIOTT WAY. VERY
[02:07:30] IMPORTANT FOR THE PORT BECAUSE IT SERVES
[02:07:32] AS ONE OF TWO NORTH SOUTH FREIGHT ROUTES
[02:07:35] THROUGH DOWNTOWN SEATTLE, AS WELL AS
[02:07:37] PROVIDING KEY ACCESS TO AND FROM THE
[02:07:39] CRUISE SHIP TERMINAL DOWN AT PIER 66.
[02:07:42] THE REMOVAL OF THE VIADUCT ALSO ALLOWS
[02:07:44] US THIS HUGE OPPORTUNITY TO BUILD A NEW
[02:07:46] 20 ACRE WATERFRONT PARK, ALONG WITH
[02:07:48] ENHANCING KEY EAST WEST CONNECTIONS INTO
[02:07:50] DOWNTOWN, WHICH ULTIMATELY ALLOWS THE

[02:07:53] CITY TO RECONNECT ITS INCREDIBLE
[02:07:54] DOWNTOWN TO OUR BEAUTIFUL NEW
[02:07:56] WATERFRONT. NEXT. I'M NOT GOING TO
[02:08:00] SPEND MUCH TIME ON THIS SLIDE. YOU KNOW
[02:08:02] THE HISTORY. I WILL SAY IN 2012,
[02:08:06] AFTER MUCH BROAD COMMUNITY ENGAGEMENT,
[02:08:08] THE CITY'S COUNCIL ADOPTED A CONCEPT,
[02:08:12] DESIGN AND A FRAMEWORK PLAN THAT ALLOWED
[02:08:15] US TO MOVE FORWARD WITH OUR NEW
[02:08:16] WATERFRONT PROGRAM. IN 2013, THE CITY
[02:08:19] CREATED THE OFFICE OF THE WATERFRONT,
[02:08:21] WHICH I AM NOW THE DIRECTOR OF, AND WE
[02:08:22] BEGAN ADVANCING PERMITTING AND DESIGN
[02:08:25] EFFORTS FOR OUR NEW WATERFRONT. WE'VE
[02:08:27] SECURED FUNDING FROM THE STATE AND THE
[02:08:30] CITY AT THAT POINT TO ADVANCE OUR WORK
[02:08:32] EFFORTS. AND THAT SAME YEAR, WE STARTED
[02:08:34] CONSTRUCTION OF OUR NEW SEA WALL, AND
[02:08:36] THE WATERFRONT HAS LITERALLY BEEN UNDER
[02:08:37] CONSTRUCTION EVER SINCE. NEXT.
[02:08:42] IN TERMS OF THE CITY'S OVERALL
[02:08:44] WATERFRONT PROGRAM CONSTRUCTION
[02:08:45] SCHEDULE, OUR NEW SEAWALL, WHICH FORMS
[02:08:47] THE FOUNDATION FOR THE WATERFRONT, WAS
[02:08:48] COMPLETED IN 2017. ALL PROJECTS SHOWN ON
[02:08:52] THE SCREEN IN GREEN ARE PART OF THE
[02:08:54] WATERFRONT PROGRAM. THOSE THAT ARE SHOWN
[02:08:56] IN BLUE ARE WHAT WE CALL OUR PARTNER
[02:08:58] PROJECTS. AND THE KEY TAKEAWAY HERE IS
[02:09:00] THAT THE BULK OF THE CITY'S WATERFRONT
[02:09:02] PARK IMPROVEMENTS COULD NOT BEGIN
[02:09:04] CONSTRUCTION UNTIL THE TUNNEL WAS OPEN.
[02:09:05] THE VIADUCT WAS DOWN IN THE FALL OF
[02:09:08] 2019. ONCE MOST OF THE VIADUCT WAS DOWN,
[02:09:11] WE WERE ABLE TO START CONSTRUCTION OF
[02:09:12] THE NEW ALASKAN WAY ELLIOTT WAY STREET
[02:09:14] AND THE WATERFRONT PARK, WHICH WE'VE
[02:09:16] BUILT WITHIN THE FOOTPRINT OF THE OLD
[02:09:18] VIADUCT. I'LL SHARE MORE ON THAT IN JUST
[02:09:21] A MOMENT. AS YOU CAN SEE IN THIS
[02:09:22] GRAPHIC, WE PLAN TO BE COMPLETE WITH
[02:09:24] CONSTRUCTION OF OUR NEW WATERFRONT IN
[02:09:26] 2025, JUST A FEW SHORT YEARS FROM NOW.
[02:09:28] SO PRETTY EXCITING. NEXT SLIDE.
[02:09:32] I'M GOING TO APOLOGIZE. WE HAD A LITTLE
[02:09:34] MIX UP ON THE SLIDE ON OUR END IN TERMS
[02:09:37] OF THE COST AND FUNDING SLIDE. THIS IS
[02:09:38] AN OLDER SLIDE. WE'RE GOING TO SEND AN
[02:09:40] UPDATED SLIDE FOR THE PORT AND WOULD
[02:09:42] LIKE TO UPDATE THAT. FOR THE RECORD,
[02:09:44] THE TOTAL COST OF THIS PROGRAM IS
[02:09:45] 781,000,000, WITH CITY FUNDING AT 295
[02:09:49] AND STATE FUNDING AT 216,000,000.
[02:09:52] THE DIFFERENCE IN THAT FUNDING RELATES
[02:09:54] TO SOME OF THE CITY PROJECTS ON THE
[02:09:56] OVERLOOK WALK AND SOME EAST WEST
[02:09:58] CONNECTIONS OUTSIDE OF THE CITY AND
[02:10:01] STATE FUNDING. THE WATERFRONT
[02:10:02] INCORPORATES UNIQUE FUNDING SOURCES,
[02:10:04] INCLUDING THE WATERFRONT LID, WHICH
[02:10:07] UTILIZES A SMALL PERCENTAGE OF THE
[02:10:08] EXPECTED PROPERTY VALUE INCREASES FROM
[02:10:11] DOWNTOWN PROPERTY OWNERS TO HELP PAY FOR

[02:10:13] THE NEW WATERFRONT PARK AND
[02:10:15] PHILANTHROPIC FUNDING, WHICH COMES FROM
[02:10:18] FRIENDS OF WATERFRONT SEATTLE AND THEIR
[02:10:19] STRONG EFFORTS TO RAISE MONEY FOR THIS
[02:10:21] PROGRAM. \$110,000,000 WHICH IS AN
[02:10:23] UNPRECEDENTED AMOUNT OF PHILANTHROPIC
[02:10:25] FUNDING. SO WE REALLY APPRECIATE THAT.
[02:10:27] NEXT SLIDE.
[02:10:31] WE'RE MAKING A TON OF PROGRESS ON
[02:10:33] CONSTRUCTION OF OUR NEW WATERFRONT, AND
[02:10:34] A FEW OF OUR 2023 MILESTONES ARE LISTED
[02:10:37] HERE. I'M NOT GOING TO GO THROUGH THESE
[02:10:39] IN DETAIL, BUT I DID WANT TO HIGHLIGHT
[02:10:42] THAT WE WERE ABLE TO OPEN THE NEW
[02:10:44] ALASKAN WAY AND ELLIOTT WAY ROADWAY IN
[02:10:46] APRIL OF THIS YEAR. AND THANK YOU TO
[02:10:48] COMMISSIONER CHO FOR BEING A PART OF
[02:10:51] THAT EVENT. AND HE SPOKE AT THE EVENT
[02:10:54] VERY ELOQUENTLY, AND WE SAW A COUPLE OF
[02:10:56] OTHER COMMISSIONERS THERE AS WELL. SO
[02:10:58] THANK YOU FOR YOUR ONGOING SUPPORT.
[02:10:59] LET'S GO TO THE NEXT ONE. WE RECOGNIZE
[02:11:03] WE'RE ON INDIGENOUS LAND AND HAVE BEEN
[02:11:05] COMMITTED TO ENSURING THAT TRIBAL
[02:11:06] CULTURE AND PRIORITIES ARE REFLECTED IN
[02:11:08] THE WATERFRONT PROGRAM. WE'VE PARTNERED
[02:11:10] WITH THE TRIBES THROUGHOUT THE DESIGN
[02:11:11] AND PLANNING PROCESS. WE CONTINUE TO
[02:11:13] COLLABORATE WITH OUR INDIGENOUS PARTNERS
[02:11:15] AS WE BUILD OUT THE NEW WATERFRONT PARK.
[02:11:18] EARLY ON, WE CONVENED LISTENING SESSIONS
[02:11:20] WITH THE TRIBES, AND HERE ARE SOME OF
[02:11:24] THE KEY PRIORITIES THAT CAME OUT OF
[02:11:26] THOSE LISTENING SESSIONS. FIRST AND
[02:11:28] FOREMOST, PROTECTING SALMON HABITAT AND
[02:11:30] THE MARINE ENVIRONMENT. CREATING A
[02:11:33] DESIGN THAT REFLECTS TRIBAL HISTORY,
[02:11:34] ART, AND CULTURE. COORDINATING ON PUBLIC
[02:11:37] PROGRAMMING THAT CELEBRATES TRIBAL
[02:11:39] HISTORY AND CULTURE. AND THAT'S
[02:11:40] SOMETHING THAT FRIENDS WORKS REALLY,
[02:11:42] REALLY HARD AT AND DOES A SUPERIOR JOB
[02:11:44] AT. WHY DON'T WE GO TO THE NEXT SLIDE,
[02:11:47] PLEASE?
[02:11:50] JUST A QUICK NOTE THAT WE COMPLETED THE
[02:11:52] RECONSTRUCTION OF PHASE ONE OF THE LA
[02:11:54] BAY SEAWALL IN 2017. THE NEW SEAWALL
[02:11:57] EXTENDS FROM WASHINGTON STREET JUST UP
[02:11:59] TO THE NORTH END OF PIER 62 NEAR
[02:12:02] VIRGINIA, AND IT FORMS THE FOUNDATION
[02:12:04] FOR OUR NEW WATERFRONT HABITAT.
[02:12:06] RESTORATION AND PROTECTION HAVE BEEN KEY
[02:12:08] IN THE DESIGN OF THE SEAWALL AND THE
[02:12:10] HABITAT BEACH AT THE SOUTH END OF
[02:12:11] COLEMAN DOCK. AND WE'VE INCLUDED
[02:12:14] ELEMENTS THAT ENCOURAGE AND SUPPORT
[02:12:15] SALMON MIGRATION, SUCH AS LIGHT
[02:12:17] PENETRATING SURFACES, WHICH YOU CAN KIND
[02:12:19] OF SEE UP IN THE UPPER LEFT HAND CORNER
[02:12:21] OF THIS SLIDE, AND A
[02:12:24] TEXTURED SEA WALL THAT PROMOTES HABITAT
[02:12:26] OF SPECIES ON WHICH THE SALMON FEED,
[02:12:29] WHICH IN TURN ULTIMATELY HELPS SUSTAIN

[02:12:31] TRIBAL FISHING IN ELLIOTT BAY. NEXT.
[02:12:35] AND THIS IS JUST A CROSS SECTION SHOWING
[02:12:38] THE SEA WALL WITH THE HABITAT BENCH ON
[02:12:39] THE LEFT HAND SIDE, THE LIGHT
[02:12:41] PENETRATING SURFACE AND GLASS FLOOR UP
[02:12:43] ABOVE THAT LETS LIGHT THROUGH TO THE
[02:12:45] SALMON MIGRATION CORRIDOR. NEXT.
[02:12:49] ANOTHER COOL PHOTO FROM DOWN BELOW JUST
[02:12:52] SHOWING THE SEAWALL IN ALL ITS GLORY.
[02:12:54] NEXT. THIS SLIDE
[02:12:57] SHOWS AN OVERVIEW OF THE PROJECTS
[02:12:58] INCLUDED IN THE WATERFRONT PROGRAM. OUR
[02:13:00] WORK SPANS FROM KING STREET AT THE SOUTH
[02:13:02] END IN THE STADIUM DISTRICT ALL THE WAY
[02:13:05] UP TO BELL STREET AND BELLTOWN AT THE
[02:13:06] NORTH END. AND AS YOU KNOW, THE SPINE OF
[02:13:09] OUR PROGRAM INCLUDES CONSTRUCTION OF A
[02:13:10] NEW ALASKAN WAYNE ELLIOTT WAY ALONG THE
[02:13:12] FORMER FOOTPRINT OF THE OLD VIADUCT AND
[02:13:15] A NEW LINEAR PARK ALONG THE WATER'S EDGE
[02:13:17] WEST OF THE NEW STREET. WE'RE ALSO
[02:13:19] DELIVERING A MIX OF PROJECTS THAT
[02:13:21] IMPROVE EAST WEST CONNECTIONS INTO
[02:13:23] DOWNTOWN TO THE WATERFRONT, INCLUDING
[02:13:25] FOUR PEDESTRIAN BRIDGES, A HOST OF
[02:13:27] PEDESTRIAN AND BIKE IMPROVEMENTS ALONG
[02:13:29] KEY CORRIDORS DOWNTOWN, TWO NEW
[02:13:31] OVERWATER PIERS, AND SEVERAL KEY PARTNER
[02:13:34] PROJECTS, INCLUDING A NEW MARKET FRONT
[02:13:38] AT PIKE PLACE MARKET AND A NEW AQUARIUM
[02:13:40] EXPANSION AT OCEAN PAVILION. NEXT.
[02:13:43] THIS IS A TYPICAL CROSS SECTION OF OUR
[02:13:45] WATERFRONT. IT JUST HIGHLIGHTS THE FACT
[02:13:47] THAT THE ALASKAN WAY ROADWAY HAS BEEN
[02:13:49] BUILT WITHIN THE FOOTPRINT OF THE FORMER
[02:13:50] VIADUCT. YOU CAN KIND OF SEE THE GHOST
[02:13:52] OF THE VIADUCT IN THIS VISUAL. ON THE
[02:13:54] RIGHT HAND SIDE, TWO LANES IN EACH
[02:13:56] DIRECTION ARE PROVIDED. ON ALASKAN WAY,
[02:14:00] WE'RE CONSTRUCTING A TWO WAY DEDICATED
[02:14:02] BIKE PATH THAT SPANS THE ENTIRE LENGTH
[02:14:05] OF THE WATERFRONT, SEPARATED FROM
[02:14:07] VEHICLES, SEPARATED FROM PEDESTRIANS.
[02:14:09] AND THEN, OF COURSE, WE ARE BUILDING A
[02:14:12] NEW WATERFRONT PARK PROMENADE, WHICH IS
[02:14:13] SHOWN ON THE LEFT HAND SIDE OF THE
[02:14:15] SCREEN HERE, WHICH DEDICATES PLENTY OF
[02:14:17] SPACE FOR PEDESTRIANS WITH SEATING,
[02:14:19] LANDSCAPING, GARDENS, A BOARDWALK, AND A
[02:14:21] UNIQUE MIX OF ART AND CULTURAL
[02:14:23] WAYFINDING. NEXT.
[02:14:27] ONE OF THE CITY'S KEY PRIORITIES FOR THE
[02:14:29] DESIGN OF OUR NEW WATERFRONT IS
[02:14:31] ENVIRONMENTAL STEWARDSHIP AND THE
[02:14:33] PROTECTION OF ELLIOTT BAY AND PUGET
[02:14:34] SOUND. AND A KEY PART OF THIS WORK WAS
[02:14:36] TO FOCUS ON THE NATURAL TREATMENT OF
[02:14:38] POLLUTED STORMWATER PRIOR TO ITS ENTRY
[02:14:41] INTO OUR WATERS. AND WE'VE DONE THAT
[02:14:43] THROUGH AN ARRAY OF WHAT WE CALL GREEN
[02:14:45] STORMWATER INFRASTRUCTURE FACILITIES
[02:14:47] THAT SPAN THE ENTIRE LENGTH OF THE
[02:14:49] WATERFRONT. SO WE'RE ABLE TO TREAT AN

[02:14:51] ANNUAL AVERAGE OF OVER 10 MILLION
[02:14:53] GALLONS OF STORMWATER RUNOFF EVERY YEAR.
[02:14:56] PRETTY PROUD OF THAT. NEXT.
[02:15:01] AND THESE ARE JUST A COUPLE OF IMAGES.
[02:15:03] WHY DON'T WE SKIP THROUGH? WHY DON'T YOU
[02:15:05] GO TO THE NEXT ONE? ANOTHER. IMAGE
[02:15:08] SHOWING SOME OF THE GREEN STORMWATER
[02:15:09] INFRASTRUCTURE ON THE EAST SIDE OF THE
[02:15:11] STREET. NEXT,
[02:15:15] WE ALSO HAVE ON THE PROMENADE SOME TIDE
[02:15:17] LIGHT AND WHAT WE CALL TIDELINE TERRACES
[02:15:20] THAT PROVIDE ADDITIONAL STORMWATER
[02:15:24] CODE REQUIREMENTS FOR WATER QUALITY.
[02:15:26] THEY GO BEYOND THE STORMWATER CODE
[02:15:28] REQUIREMENTS FOR WATER QUALITY AND SOME
[02:15:29] OF THE TREATMENT THAT WE'RE DOING ON THE
[02:15:30] PROMENADE SIDE. NEXT, IN TERMS
[02:15:34] OF STREET FUNCTION FOR ALASKAN WAY,
[02:15:36] THEY VARY DEPENDING ON WHERE YOU ARE IN
[02:15:38] THE CORRIDOR. THE SOUTH END DEMAND IS
[02:15:41] VERY HIGH. WE'RE ACCOMMODATING FULL TIME
[02:15:43] DEDICATED TRANSIT LANES IN EACH
[02:15:45] DIRECTION FOR KING COUNTY METRO THAT
[02:15:48] SERVES ALL OF SOUTHWEST KING COUNTY TO
[02:15:50] GET FOLKS TO AND FROM DOWNTOWN SEATTLE.
[02:15:54] WE ARE ALSO PROVIDING TWO
[02:15:58] QUEUE LANES BETWEEN MAINE AND YESLER WAY
[02:16:01] TO SUPPORT FELLEMAN DOCKS OPERATIONS.
[02:16:03] ONE OF THE LARGEST FERRY TERMINALS IN
[02:16:05] THE ENTIRE NATION FOR THE MOST PART. WE
[02:16:08] HAVE TWO LANES IN EACH DIRECTION FROM
[02:16:09] YESLER ALL THE WAY UP NORTH INTO
[02:16:12] BELLTOWN. AND I MIGHT JUST POINT OUT ONE
[02:16:14] KEY COMPONENT OF THE NEW STREET IS A NEW
[02:16:16] CONNECTION THAT IS GOING TO BE UNDER
[02:16:18] CONSTRUCTION HERE IN THE NEXT COUPLE OF
[02:16:19] MONTHS IN OCTOBER. THAT TAKES YOU
[02:16:23] FROM THE NEW ALASKAN WAY BACK DOWN TO
[02:16:25] THE OLD ALASKAN WAY. AND YOU CAN SEE
[02:16:27] THAT REPRESENTED ON THE RIGHT HAND SIDE
[02:16:28] OF THIS GRAPHIC WITH THAT RED ARROW.
[02:16:31] THAT CONNECTION WAS REALLY IMPORTANT TO
[02:16:33] THE PORT AND OTHER STAKEHOLDERS AS IT
[02:16:36] PROVIDES ACCESS TO PIER 66 AND ALL
[02:16:39] OF THE PORT'S FACILITIES UP NORTH THERE.
[02:16:41] NEXT,
[02:16:44] JUST RUNNING THROUGH A COUPLE OF
[02:16:45] GRAPHICS SHOWING SOME OF THE PROJECTS
[02:16:47] AND THEN I'LL HAND IT OFF TO JOY HERE.
[02:16:48] THIS IS A HABITAT BEACH THAT WE BUILT AS
[02:16:50] PART OF THE SEA WALL PROJECT. WE JUST
[02:16:53] RECENTLY OPENED THIS TO THE PUBLIC.
[02:16:55] WE'RE REALLY PROUD OF IT. IT'S OPENED ON
[02:16:58] JULY 1 AND WE'RE WORKING RIGHT NOW WITH
[02:17:01] THE STATE. THEY ACTUALLY HAVE AN ART
[02:17:04] PROJECT TO INSTALL SOME INDIGENOUS ART
[02:17:06] ON THIS BEACH. SO WE'RE ACTUALLY GOING
[02:17:07] TO BE CLOSING IT BACK UP IN THE FALL,
[02:17:10] ALLOWING THEM TO INSTALL THAT ADDITIONAL
[02:17:12] ART AND THEN DOING A GRAND OPENING
[02:17:14] CELEBRATION WITH FRIENDS NEXT SPRING AS
[02:17:16] THEY HAVE A PLAN TO PUT A TENANT IN THE
[02:17:19] OLD WASHINGTON STREET BOAT LANDING.

[02:17:20] THAT'S SHOWN THERE KIND OF IN THE BLACK
[02:17:22] COLOR ON THE RIGHT HAND SCREEN THERE.
[02:17:26] YOU CAN ALSO SEE ALASKAN WAY AND THE
[02:17:28] FACT THAT WE'VE CONSTRUCTED MOST OF THE
[02:17:29] ROADWAY IN THE SOUTH END, SO WE'RE
[02:17:31] PRETTY PROUD OF THAT. NEXT, WE HAVE
[02:17:35] A PROJECT IN PIONEER SQUARE THAT IS AN
[02:17:39] IMPROVEMENTS PROJECT FOR PEDESTRIANS AND
[02:17:41] BICYCLISTS AND IT'S ONE OF OUR KEY EAST
[02:17:44] WEST CONNECTION PROJECTS THAT CONNECTS
[02:17:47] PIONEER SQUARE TO THE NEW WATERFRONT.
[02:17:49] THAT PROJECT STARTS IN OCTOBER OF THIS
[02:17:52] YEAR. TAKE US ABOUT A YEAR TO BUILD THAT
[02:17:54] AND WE'LL BE DONE NEXT FALL WITH THAT
[02:17:56] ONE. NEXT, WE HAVE ANOTHER PROJECT
[02:18:00] IN THE HEART OF DOWNTOWN AT PIKE PINE.
[02:18:02] THESE ARE STREETScape AND BICYCLE
[02:18:04] IMPROVEMENTS THAT ARE UNDER CONSTRUCTION
[02:18:07] RIGHT NOW TO RECONNECT THE WATERFRONT TO
[02:18:10] OUR DOWNTOWN UP TO CAPITOL HILL, 22
[02:18:12] BLOCKS OF IMPROVEMENTS. WE STARTED
[02:18:15] CONSTRUCTION IN FEBRUARY. WILL BE DONE
[02:18:17] SOMETIME NEXT SPRING. NEXT.
[02:18:21] WE COMPLETED CONSTRUCTION RECENTLY OF
[02:18:23] THE UNION STREET PEDESTRIAN BRIDGE.
[02:18:25] THIS WAS OPENED IN DECEMBER OF 2022.
[02:18:28] THIS IS A CONNECTION FROM WESTERN AVENUE
[02:18:30] DOWN TO THE WATERFRONT. WE HAVE A LOT OF
[02:18:33] HILLS IN SEATTLE. IT'S DIFFICULT FOR
[02:18:36] PEOPLE TO TRAVERSE TO AND FROM THE
[02:18:37] WATERFRONT INTO DOWNTOWN. SO WE HAVE
[02:18:40] THIS PEDESTRIAN BRIDGE WITH A NEW
[02:18:42] ELEVATOR. IT PROVIDES ACCESSIBILITY TO
[02:18:45] THOSE WHO STRUGGLE WITH THOSE HILLS.
[02:18:48] NEXT.
[02:18:50] HERE'S ANOTHER PEDESTRIAN BRIDGE THAT IS
[02:18:52] CURRENTLY UNDER CONSTRUCTION AT MARION
[02:18:54] STREET. THIS IS A KEY CONNECTION BETWEEN
[02:18:57] FIRST AVENUE DOWNTOWN AND THE NEW
[02:18:59] COLEMAN DOCK FACILITY. WE'VE DONE A LOT
[02:19:01] OF WORK WITH WASHINGTON STATE FERRIES IN
[02:19:04] COORDINATION WITH THEM TO GET THIS
[02:19:05] BUILT. WE PLAN TO OPEN MARION STREET
[02:19:09] PUGET BRIDGE IN SEPTEMBER OF THIS YEAR
[02:19:12] AND HOPE TO HAVE A BIG CELEBRATION WITH
[02:19:15] WASHINGTON STATE FERRIES TO CELEBRATE
[02:19:18] THE TERMINAL AND THE BRIDGE OPENING AS
[02:19:20] WELL. AND THEN WE PLAN TO REMOVE THE
[02:19:22] TEMPORARY BRIDGE THAT'S IN PLACE DOWN ON
[02:19:26] COLUMBIA. NEXT.
[02:19:29] AND JUST A VIEW OF THE FUTURE PARK
[02:19:31] PROMENADE FROM THE MARION STREET
[02:19:33] PEDESTRIAN BRIDGE. IT'S GOING TO BE A
[02:19:35] BEAUTIFUL SPACE. NEXT.
[02:19:38] WE'RE UNDER CONSTRUCTION RIGHT NOW WITH
[02:19:40] A NEW PIER 58. THIS IS A PIER THAT IS
[02:19:42] LOCATED BETWEEN THE GREAT WHEEL PIER 57
[02:19:45] AT MINERS LANDING AND THE AQUARIUM.
[02:19:48] THIS PROJECT STARTED IN FALL OF
[02:19:52] LAST YEAR, 2022, AND WE PLAN TO BE
[02:19:55] COMPLETE WITH THIS IN EARLY 25. SO THIS
[02:19:58] WILL INCLUDE A CHILDREN'S PLAYGROUND,
[02:20:01] SOME GRASSY AREAS, NICE WIDE OPEN,

[02:20:02] FLEXIBLE SPACES FOR FRIENDS OF SEATTLE
[02:20:04] TO PROGRAM. PLENTY OF FUN ACTIVITIES ON
[02:20:07] THE PIER. NEXT.
[02:20:11] ONE OF OUR CROWN JEWELS OF THE OVERALL
[02:20:13] WATERFRONT IS CALLED THE OVERLOOK WALK.
[02:20:15] THIS IS A PEDESTRIAN BRIDGE STRUCTURE
[02:20:17] THAT EXTENDS FROM PIKE PLACE MARKET,
[02:20:19] SPANS UP AND OVER THE NEW ROADWAY OF
[02:20:21] ALASKAN WAY AND DOWN TO THE WATERFRONT.
[02:20:24] THIS IS A PROJECT WE ARE BUILDING IN
[02:20:26] PARTNERSHIP WITH OUR FRIENDS OVER AT THE
[02:20:28] SEATTLE AQUARIUM. YOU GUYS ARE WELL
[02:20:30] FAMILIAR WITH THIS PROJECT, I'M CERTAIN.
[02:20:33] SO BOTH PROJECTS, BOTH THE AQUARIUM AND
[02:20:36] THE OVERLOOK WALK, HAVE BEEN UNDER
[02:20:37] CONSTRUCTION FOR SEVERAL YEARS NOW, AND
[02:20:39] WE'RE LOOKING AT PROBABLY ANOTHER YEAR
[02:20:41] OF CONSTRUCTION FOR BOTH OF THOSE.
[02:20:43] REALLY EXCITED ABOUT THIS PROJECT.
[02:20:44] NEXT. AND A REALLY
[02:20:48] FUN CONSTRUCTION PHOTO.
[02:20:51] ARIEL, JUST LOOKING AT SOME OF THE
[02:20:52] PROGRESS THAT HAS BEEN MADE ON BOTH OF
[02:20:54] THOSE PROJECTS AS WELL AS ON ALASKAN
[02:20:56] WAY. NEXT.
[02:21:00] A RENDERING OF SEATTLE AQUARIUM OCEAN
[02:21:03] PAVILION. NEXT.
[02:21:06] JUST WANTED TO NOTE THAT PIER 62 WAS ONE
[02:21:09] OF WHAT WE CALLED OUR EARLY WIND
[02:21:11] PROJECTS. SO THIS IS A PROJECT THAT WE
[02:21:13] WERE ABLE TO BUILD BEFORE THE VIDICT
[02:21:15] CAME DOWN, AND IT ACTUALLY OPENED IN
[02:21:19] SEPTEMBER. 2020 WAS A TOUGH YEAR
[02:21:23] TO OPEN A NEW PARK, BUT THAT'S WHERE WE
[02:21:26] LANDED. AND FRIENDS HAS BEEN DOING SOME
[02:21:28] INCREDIBLE PROGRAMMING OF THAT PIER EVER
[02:21:30] SINCE. CAN YOU GO TO THE NEXT ONE?
[02:21:35] THEY'VE JUST BEEN DOING A PHENOMENAL JOB
[02:21:36] MAKING SURE THAT PEOPLE HAVE AN AMAZING
[02:21:40] SPACE TO COME DOWN TO AND VISIT. AND I'M
[02:21:43] GOING TO ACTUALLY LET JOY TAKE IT FROM
[02:21:45] HERE AND TALK MORE ABOUT ALL OF HER
[02:21:47] GREAT WORK DOWN THERE. THANKS, ANGIE.
[02:21:50] THANKS SO MUCH, EXECUTIVE DIRECTOR,
[02:21:52] METRUCK AND COMMISSIONER FOR THE
[02:21:53] INVITATION TO TALK A LITTLE BIT ABOUT
[02:21:54] OUR WORK WITH FRIENDS OF WATERFRONT
[02:21:55] SEATTLE AND WHAT IS AN EXTRAORDINARY NEW
[02:21:58] URBAN DOWNTOWN PARK THAT THE CITY REALLY
[02:22:00] DESERVES? LET'S SEE.
[02:22:03] I THINK IT'S ACTUALLY A DIFFERENT
[02:22:05] POWERPOINT. YEAH, THE SECOND DECK.
[02:22:08] YEAH. GIVE US A MOMENT. WE'LL GET THAT
[02:22:09] SECOND DECK UP.
[02:22:24] GREAT, THANKS. THANK YOU, AUBREE
[02:22:26] WATERFRONT PARK WILL BE OUR NEW FRONT
[02:22:28] PORCH FOR SEATTLE IN THE WORLD. AND I
[02:22:30] THINK THIS IS KIND OF AN APT MOMENT.
[02:22:32] THERE HAVE BEEN A LOT OF EFFORTS FOR
[02:22:34] DOWNTOWN PARKS, AND SOMETIMES IT
[02:22:35] ACTUALLY TAKES PERHAPS AN EARTHQUAKE AND
[02:22:38] A LOT OF PERSEVERANCE AND VISION FOR
[02:22:40] THIS TO TAKE PLACE. SO, AS THE NONPROFIT

[02:22:43] PARTNER TO THE CITY OF SEATTLE, WE ARE
[02:22:44] REALLY THRILLED TO WHAT IT MEANS TO
[02:22:46] BUILD AN EXTRAORDINARY PLACE. BUT THEN
[02:22:48] WHAT IT MEANS TO ACTUALLY PROGRAM IT,
[02:22:50] CREATE BELONGING AND SAFETY IN IT, TO
[02:22:53] CREATE A REAL SENSE OF JOY IN A PARK,
[02:22:56] IN A DOWNTOWN PARK THAT'S MEANT FOR
[02:22:58] EVERYONE IN A PUBLIC SPACE AND THEN TO
[02:23:00] STEWARD IT IN PERPETUITY, WHICH IS
[02:23:02] REALLY OUR ROLE. NEXT SLIDE, PLEASE.
[02:23:05] SO, AS A REMINDER, WE'RE ON THE LAND OF
[02:23:06] THE COAST SALISH PEOPLE AND THE COAST
[02:23:08] SALISH WATERFRONT. FOR US, IT'S A REAL
[02:23:10] REMINDER ABOUT THE FACT THAT THOSE
[02:23:13] PEOPLE HAVE RESIDED HERE SINCE TIME
[02:23:15] IMMEMORIAL AND CONTINUE TO THRIVE. MUCH
[02:23:17] OF OUR WORK ALSO IS CENTERED IN
[02:23:18] LISTENING TO INDIGENOUS VOICES AND TO
[02:23:20] COMMUNITIES AND EMBEDDING THAT IN OUR
[02:23:22] PROGRAMS AND IN HOW WE ACTIVATE THE
[02:23:24] WATERFRONT. NEXT SLIDE, PLEASE.
[02:23:28] THERE ARE NOT MANY OPPORTUNITIES TO
[02:23:29] REALLY CREATE KIND OF ICONIC MOMENTS,
[02:23:31] AND I THINK WE'RE REALLY THERE WITH
[02:23:32] WATERFRONT PARK AND THIS NEW FRONT
[02:23:34] PORCH. THIS IS THE LARGEST CIVIC PROJECT
[02:23:36] IN THE HISTORY OF THE CITY. AND WHAT
[02:23:38] THIS NEW 20 ACRE CIVIC INVESTMENT WILL
[02:23:40] BE WILL BE AN AMAZING CATALYST. IT'S
[02:23:42] GOING TO BE A MAJOR CATALYST FOR
[02:23:43] REINVESTMENT AND REVITALIZATION OF OUR
[02:23:46] DOWNTOWN AND OUR REGION. IT'S GOING TO
[02:23:48] ATTRACT AN ANTICIPATED 8 MILLION PEOPLE,
[02:23:50] NEW VISITORS A YEAR, WHICH IS
[02:23:51] EXTRAORDINARY. I THINK THAT COULD BE A
[02:23:53] CONSERVATIVE NUMBER, BUT WE KNOW THAT
[02:23:56] IT'S GOING TO BRING PEOPLE AND
[02:23:57] ESPECIALLY LOCALS. THIS IS GOING TO BE A
[02:23:59] PARK THAT REALLY PEOPLE FEEL THAT SENSE
[02:24:00] OF CONNECTION BACK TO THE WATERFRONT AND
[02:24:02] A NEW REMINDER OF THE HISTORY OF THIS
[02:24:05] NEW GENERATION OF THE DYNAMIC
[02:24:06] WATERFRONT, INCLUDING A WORKING
[02:24:08] WATERFRONT. A LOT. OF RICH HISTORY AND
[02:24:10] BUSINESS AND CONNECTION TO CULTURAL GEMS
[02:24:13] AND INSTITUTIONS, INCLUDING THE PIKE
[02:24:15] PLACE MARKET, THE SEATTLE AQUARIUM'S NEW
[02:24:18] OCEAN PAVILION, WHICH THE PORT I KNOW
[02:24:19] HAS SUPPORTED AND IS A REAL PARTNER FOR
[02:24:21] US WITH FRIENDS. AND IT WILL OPEN IN
[02:24:23] 2025 AND BE AN INCREDIBLE PLACE FOR A
[02:24:26] NEW WORLD CLASS EXPERIENCE. FOR
[02:24:28] EVERYONE. NEXT SLIDE, PLEASE. SO A
[02:24:31] LITTLE BIT MORE ABOUT FRIENDS OF
[02:24:32] WATERFRONT SEATTLE. WE ARE A 501 AND
[02:24:35] WE'RE SPECIFICALLY A PARTNER TO THE CITY
[02:24:37] OF SEATTLE AND WE'RE RESPONSIBLE, AS
[02:24:39] ANGIE MENTIONED, TO FUNDRAISING AND
[02:24:41] PROGRAMMING AND STEWARDING WATERFRONT
[02:24:43] PARK NOW AND FOR GENERATIONS TO COME
[02:24:45] THROUGH PUBLIC PRIVATE PARTNERSHIP. AND
[02:24:48] IT'S JUST TO REMIND US THAT WE NEED
[02:24:49] GOVERNMENT TO BRING THESE MASSIVE

[02:24:51] PROJECTS TO SCALE. BUT YOU ALSO NEED THE
[02:24:53] NIMBLENESS AND THE ABILITY FOR
[02:24:55] NONPROFITS TO BRING IN PHILANTHROPIC
[02:24:58] SUPPORT, BUSINESS SUPPORT, CORPORATE
[02:25:00] PARTNERSHIPS TO BE ABLE TO HELP SUSTAIN
[02:25:03] AND MAINTAIN SOME OF THIS INCREDIBLE
[02:25:05] WORK. SO WE'RE IN THE MIDDLE OF LEADING
[02:25:07] A COMPREHENSIVE 200 MILLION DOLLAR
[02:25:09] CAPITAL CAMPAIGN OF WHICH THAT IS
[02:25:11] CONTRIBUTING TO CONSTRUCTION AND
[02:25:14] PROGRAMMING AND COMMUNITY ENGAGEMENT,
[02:25:16] LONGTIME ADVOCACY, PUBLIC SAFETY
[02:25:19] OPERATIONS AND FUNDRAISING. BUT WE DO
[02:25:22] THAT THROUGH PARTNERSHIP AND
[02:25:23] FUNDAMENTALLY THAT IS OUR WORK. WE'RE A
[02:25:24] LEAN NONPROFIT OF BASICALLY 33 FULL
[02:25:28] TIME STAFF AND SEASONAL STAFF THAT HAVE
[02:25:30] REALLY BROUGHT OUR PROGRAMMING WORK TO A
[02:25:33] WHOLE NEW SCALE. AND I THINK ALSO THEN
[02:25:35] ENERGY DOWN ON THE WATERFRONT THAT'S
[02:25:37] BEEN REALLY IMPORTANT TO PLACE MAKING.
[02:25:38] BUT THAT PARTNERSHIP INCLUDES OUR
[02:25:40] PARTNERSHIP WITH THE PORT, OBVIOUSLY,
[02:25:41] AND AN INVITATION INTO THAT DEEPER WORK
[02:25:43] AS WE THINK ABOUT THE FUTURE AND OUR
[02:25:45] ALIGNMENT AND OUR GOALS AND THE WORK AND
[02:25:48] REALLY THE CONNECTIONS THAT WE'LL HAVE
[02:25:49] TO VISITORS AND TOURISTS AND TO MANY OF
[02:25:52] THE OTHER COMMITMENTS THAT YOU HAVE IN
[02:25:54] OUR REGION. BUT THIS IS REALLY ABOUT
[02:25:56] CREATING A PARK FOR ALL. YOU CAN BUILD A
[02:25:58] PLACE, BUT THE REAL QUESTION IS HOW DO
[02:26:00] YOU CREATE THAT SENSE OF BELONGING AND
[02:26:02] PLACE MAKING IN THE PROCESS? WHICH IS
[02:26:04] WHY ORGANIZATIONS LIKE US ARE REALLY
[02:26:06] IMPORTANT TO CREATE THAT CONNECTION BACK
[02:26:08] TO COMMUNITY, TO BE ABLE TO ENSURE THAT
[02:26:10] THERE REALLY IS THAT SENSE OF OWNERSHIP
[02:26:13] OF PUBLIC SPACE. THAT'S THE SHIFT FROM
[02:26:16] THE DAYS OF CREATING PARKS AND
[02:26:18] NEIGHBORHOODS OR CARTS IN PLACES WHERE
[02:26:19] NOT EVERYONE FELT THAT SENSE OF SAFETY
[02:26:21] AND CONNECTION. WE ARE PART OF THE
[02:26:23] HIGHLINE NETWORK, WHICH IS A NETWORK OF
[02:26:25] LARGE INFRASTRUCTURE PARKS, KIND OF
[02:26:27] RECLAIMED INFRASTRUCTURE LIKE HIGHWAY
[02:26:29] 99, THE HIGH LINE, OLD RAILWAYS THAT
[02:26:33] HAVE THE ABILITY TO CREATE NEW OPEN
[02:26:35] SPACE BUT ALSO HAVE THE ABILITY TO
[02:26:37] REALLY ASK THE QUESTION HOW DO WE CREATE
[02:26:38] EQUITABLE SPACES IN OUR CITIES? AND
[02:26:40] WE'VE SEEN A LOT OF TRANSITION SINCE
[02:26:42] YOU'VE SEEN THE HIGH LINE COME ONLINE IN
[02:26:43] 2007. BUT MANY OTHER PARKS, THE
[02:26:46] UNDERLINE IN MIAMI, THE BELTWAY IN
[02:26:49] ATLANTA, THERE ARE NEARLY 100 URBAN PARK
[02:26:52] PROJECTS HAPPENING IN CITIES THROUGHOUT
[02:26:54] THE COUNTRY AND WE ARE GOING TO HAVE AN
[02:26:56] EXTRAORDINARY ONE OF OUR OWN NEXT SLIDE.
[02:26:59] SO EQUITY IS A LARGE PART OF OUR WORK.
[02:27:01] AND AGAIN, GOING BACK TO THAT QUESTION
[02:27:03] OF IF YOU'RE PLACE MAKING, HOW DO YOU
[02:27:05] ENSURE THAT IT'S A PLACE THAT REALLY

[02:27:06] PEOPLE SEE THEMSELVES IN AND ALSO ENSURE
[02:27:09] THAT THERE'S REALLY DEMOCRATIC ACCESS TO
[02:27:11] THESE SPACES? WE ACKNOWLEDGE AS AN
[02:27:13] ORGANIZATION THE HISTORIC AND EXISTING
[02:27:15] RACISM EMBEDDED IN OUR CITY AND WE ARE
[02:27:18] COMMITTED TO BECOMING AN ANTIRACIST
[02:27:20] ORGANIZATION AND PRIORITIZING RACIAL
[02:27:22] JUSTICE AND RACIAL EQUITY WITHIN OUR
[02:27:24] ORGANIZATION AND FUNDAMENTALLY WITHIN
[02:27:26] THIS PUBLIC SPACE THAT WE ARE CARETAKERS
[02:27:28] OF ALONGSIDE OUR PARTNERS AND OUR
[02:27:30] PARTNERS WITH THE CITY. AND SO IT'S THAT
[02:27:32] QUESTION OF HOW DO YOU CULTIVATE AND
[02:27:34] REALLY INVEST IN INCLUSIVE SPACES WHERE
[02:27:36] PEOPLE BOTH SEE THEMSELVES, FEEL THAT
[02:27:39] SENSE OF SAFETY AND CONNECTION. SO WE
[02:27:41] ARE REALLY FOCUSING ON BIPOC COMMUNITIES
[02:27:43] AS WELL AS OTHER UNDERSERVED COMMUNITIES
[02:27:46] THAT PEOPLE FEEL THAT SENSE OF WELCOME
[02:27:48] AND INVITATION. SO WE'RE DOING THAT A
[02:27:50] FEW WAYS. OUR WORK IN PEOPLE AND CULTURE
[02:27:52] IN THE ORGANIZATION HAS BEEN VERY
[02:27:54] CENTRAL TO THAT IN TERMS OF HOW WE HIRE
[02:27:56] AND THINK ABOUT PEOPLE WHO BRING THAT
[02:27:57] VALUE SET TO OUR WORK. THE OTHER PIECE
[02:28:00] THAT I'M GOING TO TALK A LITTLE BIT MORE
[02:28:01] ABOUT IS OUR COMMUNITY CENTERED
[02:28:03] PROGRAMMING. WE COULD DESIGN OUR OWN
[02:28:05] PROGRAMS, BUT OUR REAL APPROACH IS
[02:28:07] THERE'S AN OPPORTUNITY TO REALLY DEVELOP
[02:28:09] PARTNERSHIPS WITH COMMUNITY PARTNERS AND
[02:28:11] CO DESIGN OUR WORK TOGETHER. AND WHAT
[02:28:14] WE'VE SEEN IS JUST REALLY AN INCREDIBLE
[02:28:15] OFFERING OF WHAT IS A DEMONSTRATION OF
[02:28:18] OUR VALUES HERE IN THE NORTHWEST. AND
[02:28:20] THE THIRD EXAMPLE IS WE HAVE TWO
[02:28:22] COMMUNITY COMMITTEES SPECIFICALLY
[02:28:24] DESIGNED TO REALLY GET COMMUNITY INPUT.
[02:28:26] THE FIRST IS A PULLING TOGETHER
[02:28:27] COMMITTEE, AND THAT IS SPECIFICALLY OF
[02:28:29] INDIGENOUS VOICES AND COMMUNITY MEMBERS
[02:28:32] WHO PROVIDE CONTEXT TO THIS EXPERIENCE.
[02:28:34] HOW ARE WE SHARING AND CONSIDERING HOW
[02:28:37] WE'RE ELEVATING INDIGENOUS VOICES AND
[02:28:39] PERSPECTIVES AS WE BUILD THIS PARK? THE
[02:28:41] SECOND IS A COMMUNITY CONNECTIONS
[02:28:42] COMMITTEE, WHICH IS A COMMITTEE OF ALL
[02:28:44] PEOPLE OF COLOR WHO REALLY, AGAIN, HELP
[02:28:46] TO REFLECT ON QUESTIONS OF SAFETY, HELP
[02:28:48] TO REFLECT ON QUESTIONS OF ARE WE DOING
[02:28:50] SORT OF COMMUNITY CENTRIC FUNDRAISING?
[02:28:53] WHAT DOES MARKETING COMMUNICATIONS LOOK
[02:28:54] LIKE SO THAT WE'RE REALLY DOING THE DUE
[02:28:56] DILIGENCE OF THIS EVOLVING PRACTICE IN
[02:28:59] BRINGING THIS NEW PUBLIC SPACE TO LIFE?
[02:29:01] NEXT SLIDE, PLEASE. SO THIS IS A
[02:29:04] SNAPSHOT OF OUR 2022 PROGRAMMING ON
[02:29:07] PURE. 62, AS ANGIE MENTIONED, OPENED IN
[02:29:09] THE MIDDLE OF COVID NOT REALLY A GREAT
[02:29:11] OPPORTUNITY FOR A LOT OF FANFARE AROUND
[02:29:13] THAT SPACE. BUT I THINK WHAT WE KNOW
[02:29:14] DURING THE TIME OF PANDEMIC IS PUBLIC
[02:29:16] SPACES BECAME SOME OF THE MOST PRIZED

[02:29:18] PLACES FOR PEOPLE TO GATHER NOT JUST
[02:29:21] SAFELY, BUT ALSO SEE THEMSELVES IN IT.
[02:29:24] SO WE'VE BEEN PROGRAMMING REALLY SINCE
[02:29:26] ACTUALLY SINCE 2016 ALONG THE
[02:29:29] WATERFRONT. BUT WITH THE OPENING OF THIS
[02:29:31] FIRST PUBLIC PART OF WATERFRONT PARK,
[02:29:33] WE'VE SEEN OVER 81,000 PEOPLE COME FOR
[02:29:36] OUR IN PERSON PROGRAMMING ON THE PIER,
[02:29:38] AND THAT'S ABOUT 373,000 VISITORS. THAT
[02:29:41] GIVEN YEAR. IN TOTAL, WE'VE SEEN ABOUT
[02:29:43] 875,000 PEOPLE ACTUALLY COME TO THE PIER
[02:29:46] SINCE IT OPENED. WE'VE HAD 163 TOTAL
[02:29:49] EVENTS AND ACTIVATIONS. 177 ARTISTS AND
[02:29:52] PERFORMERS BE PART OF THAT, FROM ZUMBA
[02:29:55] TO LARGE CONCERTS TO BLOCK PARTY TO WABA
[02:29:58] KOREAN FESTIVAL. PART OF OUR PROGRAMMING
[02:30:01] ALSO INCLUDES BRINGING SMALL BUSINESS.
[02:30:03] AND SO WHAT YOU'RE SEEING HERE IS A
[02:30:04] REPRESENTATION OF VENDORS WHO COME DOWN.
[02:30:07] IT COULD BE A FOOD TRUCK, IT COULD BE
[02:30:09] SOMEONE WHO ALSO HAS A SMALL BUSINESS TO
[02:30:11] MAKE OFFERINGS TO THE COMMUNITY. OF
[02:30:13] THAT, 56% WERE WOMEN OWNED AND 95% WERE
[02:30:16] BIPOC OWNED. AND AS I MENTIONED,
[02:30:19] COMMUNITY CENTERED AND CO DESIGNED
[02:30:21] PROGRAMS REALLY HAPPEN THROUGH OUR
[02:30:22] PROGRAM PARTNERSHIPS. SO WE WOULD WORK
[02:30:24] HAND IN GLOVE WITH OUR PARTNERS FROM
[02:30:26] ACROSS THE CITY TO BE ABLE TO DESIGN
[02:30:28] REALLY EXCEPTIONAL, DYNAMIC PROGRAMMING
[02:30:30] THAT'S AVAILABLE FOR EVERYONE FOR FREE.
[02:30:33] AND PART OF OUR EXPERIENCE HAS ALSO BEEN
[02:30:35] ENSURING THAT WE HAVE A VISITOR
[02:30:37] EXPERIENCE SURVEY TO THOSE THAT ARE
[02:30:40] COMING DOWN TO THE PIER THE LAST FEW
[02:30:41] YEARS. IT'S ABOUT AN EIGHT TO TEN MINUTE
[02:30:43] SURETY THAT REALLY HELPS US TO
[02:30:45] UNDERSTAND WHERE PEOPLE ARE COMING FROM
[02:30:46] ACROSS THE COUNTY OR EVEN OUTSIDE OF
[02:30:48] KING COUNTY, AS WELL AS WHAT THE
[02:30:50] EXPERIENCE HAS BEEN LIKE. AND OVERALL,
[02:30:52] 80% OF THE GUESTS HAVE INDICATED FEELING
[02:30:54] SATISFIED AND FEELING THAT SENSE OF
[02:30:55] SURETY IN THIS PLACE, WHICH IS AN
[02:30:58] INCREDIBLE OPPORTUNITY TO BE ABLE TO ASK
[02:31:00] THOSE QUESTIONS BEFORE WE OPERATE AND
[02:31:02] OPEN IN OUR ENTIRETY, BUT ALSO TO MAKE
[02:31:04] THE NECESSARY PIVOTS THAT ARE NECESSARY
[02:31:06] IN THIS PROCESS. 80% OVERALL
[02:31:09] OF OUR ARTISTS AND PERFORMERS AND
[02:31:11] PROGRAM PARTNERS HAVE BEEN BLACK,
[02:31:12] INDIGENOUS, AND PEOPLE OF COLOR. I THINK
[02:31:14] ASKING THE QUESTION OF HOW DO WE MAKE
[02:31:16] THAT A NORM IN OUR PUBLIC SPACE, I THINK
[02:31:18] IS A REAL OPPORTUNITY AND A SENSE OF
[02:31:19] PRIDE THAT WE SHOULD ALL HAVE IN WHAT
[02:31:20] WE'RE BUILDING TOGETHER. NEXT SLIDE,
[02:31:22] PLEASE. SO IN 2023, OUR SUMMER
[02:31:26] PROGRAM HAS BEGUN, ALTHOUGH WE HAVE BEEN
[02:31:28] DOING PROGRAMMING IN THE WINTER, SO IF
[02:31:30] ANY OF YOU HAPPENED TO COME DOWN TO PIER
[02:31:32] 62 IN FEBRUARY, WE HAD OUR
[02:31:37] FIRE PITS WITH S'MORES. WE THOUGHT WE

[02:31:39] MAYBE WOULD GET 200 PEOPLE. WE HAD 950
[02:31:41] PEOPLE ON A VERY RAINY DAY IN SEATTLE,
[02:31:44] AND FOR LUNAR NEW YEAR IN JANUARY FROM
[02:31:47] THE PREVIOUS YEAR, WE THOUGHT MAYBE WE
[02:31:48] WOULD HAVE 500 PEOPLE. WE HAD 2400
[02:31:50] PEOPLE. SO AGAIN, THIS PLACE IS BEING
[02:31:52] BUILT. IT'S BEING IDENTIFIED AS A PLACE
[02:31:54] OF GREAT BELONGING AND CONNECTION TO
[02:31:56] COMMUNITY, WHICH I THINK IS A REMINDER
[02:31:58] WE'RE NOT ONLY RECONNECTING DOWNTOWN AND
[02:32:00] THE WATERFRONT TO COMMUNITY, WE'RE
[02:32:02] RECONNECTING PEOPLE TO EACH OTHER IN AN
[02:32:04] EXTRAORDINARY WAY. SUMMER IS REALLY THE
[02:32:06] HEIGHT OF A LOT OF OUR PROGRAMMING,
[02:32:07] AGAIN, AS A LEAD UP TO GRAND OPENING.
[02:32:09] AND SO WHAT YOU'RE SEEING HERE ARE SOME
[02:32:11] OF OUR LARGE MAJOR EVENTS HAPPENING ON
[02:32:13] THE WATERFRONT. WE HAD A MASSIVE MONKEY
[02:32:16] TODAY, WHICH ACTUALLY WAS AN OLYMPICS
[02:32:19] QUALIFIER FOR BREAKDANCING, WHICH IS I
[02:32:22] DIDN'T REALIZE IT WAS A QUALIFYING AND
[02:32:23] IT WAS AN EVENT. JUNETEENTH ON THE
[02:32:26] WATERFRONT HAPPENED IN JUNE. WE HAD
[02:32:28] INDIGQUEER FESTIVAL IN JUNE AS PART OF
[02:32:31] PRIDE MONTH. AND THIS COMING WEEKEND,
[02:32:32] PUGET SOUND WILL BE FRIDAY AND SATURDAY
[02:32:35] EVENING, SO PLEASE JOIN US. YOU ALSO SEE
[02:32:37] A WABA KOREAN FESTIVAL, A REALLY DYNAMIC
[02:32:40] BLOCK PARTY, AND WELCOME. THE PORT TO BE
[02:32:42] PART OF THAT IS ONE OF OUR NEIGHBORS
[02:32:44] VERY EMBEDDED IN THIS NEIGHBORHOOD ON
[02:32:47] THE WATERFRONT AND SALMON HOMECOMING,
[02:32:49] WHICH HOSTED ITS FIRST SALMON HOMECOMING
[02:32:51] EVENT SINCE PRE PANDEMIC LAST YEAR AND
[02:32:54] WILL CONTINUE TO BE A MAJOR PART OF OUR
[02:32:56] PROGRAMMING. BUT WE ALSO HAVE SMALL AND
[02:32:59] LARGE RECREATION EVENTS FROM BOLLYWOOD
[02:33:01] TO YOGA, QIGONG AND ZUMBA. WE SEE THAT
[02:33:04] ON SUNDAYS. I THINK ONE OF OUR FIRST
[02:33:05] ZUMBA CLASSES AT 11:00 BROUGHT IN ABOUT
[02:33:08] 120 PEOPLE FROM THE NEIGHBORHOOD,
[02:33:10] PEOPLE CALKINS BY ALSO PROBABLY PEOPLE
[02:33:13] COMING OFF OF CRUISE SHIPS JUST NORTH OF
[02:33:15] PIER 62 TO SORT OF JOIN IN THE FUN.
[02:33:18] NEXT SLIDE, PLEASE. ANGIE HAD SPOKEN TO
[02:33:22] THIS EARLIER. WE HAVE A MODIFIED
[02:33:23] OBVIOUSLY A TOTAL NUMBER IN THE BUDGET,
[02:33:25] WHICH IS 781,000,000 IN TERMS OF THE
[02:33:28] SPEND OF WHAT IT TAKES TO BUILD THIS
[02:33:30] EXTRAORDINARY NEW PLACE OF WHICH,
[02:33:33] AS WAS MENTIONED, FRIENDS IS BRINGING IN
[02:33:35] PRIVATE PHILANTHROPY OF 110,000,000 AS
[02:33:37] PART OF OUR COMPREHENSIVE CAMPAIGN.
[02:33:39] NEXT SLIDE, PLEASE. BUT PART OF THE WORK
[02:33:42] OF FRIENDS IN THIS COMPREHENSIVE
[02:33:44] CAMPAIGN HAS BEEN A CONTRIBUTION TO
[02:33:46] CONSTRUCTION, BUT IT ALSO HAS BEEN TO
[02:33:48] INVEST IN OUR ONGOING WORK OF
[02:33:49] PROGRAMMING OPERATIONS, PUBLIC SAFETY,
[02:33:53] AND WHAT IT REALLY TAKES TO BRING A
[02:33:54] NONPROFIT FROM THE GROUND. TO BE
[02:33:56] ENSURING THAT THIS COMPLEX NEW URBAN
[02:33:59] PARK BECOMES A PLACE THAT'S WELL

[02:34:00] MANAGED, WELL CARED FOR AND REALLY
[02:34:02] CONNECTED BACK INTO COMMUNITY IN A
[02:34:04] MEANINGFUL WAY. SO WE'VE RAISED
[02:34:06] 108,000,000 TO DATE AND WE ARE LOOKING
[02:34:09] TO CLOSE THE GAP OF 90 MILLION BETWEEN
[02:34:11] NOW AND THE END OF 2025. NEXT SLIDE,
[02:34:13] PLEASE. SO WE KNOW THERE'S GOING TO BE A
[02:34:16] MASSIVE ECONOMIC IMPACT. THIS IS
[02:34:17] ACTUALLY SHARED WITH THE CITY OF SEATTLE
[02:34:19] IN TERMS OF THE ONE TIME CONSTRUCTION
[02:34:22] IMPACT FROM THIS LONG TERM PROJECT OF
[02:34:25] LOOKING AT \$1.1 BILLION IN OVERALL
[02:34:27] IMPACT, NEARLY 6200 FULL TIME JOBS,
[02:34:31] \$376,000,000 IN WAGES AND SIGNIFICANT
[02:34:36] LOCAL TAXES OF 30 MILLION. BUT WE ALSO
[02:34:38] KNOW THAT THERE'LL BE ONGOING ECONOMIC
[02:34:40] IMPACT OF THOSE COMING TO THE WATERFRONT
[02:34:42] BETWEEN PROGRAMMING OPERATIONS AND
[02:34:44] REALLY VISITOR SPENDING. SO WHEN YOU
[02:34:46] THINK ABOUT THE 8 MILLION NEW PEOPLE WHO
[02:34:47] WILL BE COMING DOWN TO THE WATERFRONT,
[02:34:49] AS WELL AS ABOUT 6 MILLION PEOPLE WHO
[02:34:51] CURRENTLY VISIT THE WATERFRONT, BASED ON
[02:34:53] THE SEATTLE HISTORIC WATERFRONT
[02:34:54] ASSOCIATION'S DATA WE'RE ANTICIPATING,
[02:34:57] BASED ON A REPORT BACK IN 2019 WITH
[02:34:59] HRNA, ABOUT 288,000,000 OVERALL ANNUAL
[02:35:04] ONGOING SPENDING,
[02:35:06] 2300 PERMANENT JOBS,
[02:35:08] 103,000,000 IN WAGES AND 10 MILLION IN
[02:35:11] TAXES, WE ALSO KNOW THERE'LL BE MANY
[02:35:13] OTHER IMPACTS FROM THE PROGRAMS IN
[02:35:16] OPERATION AND VISITOR SPENDING. WE KNOW
[02:35:18] THERE'LL BE LOTS OF WALKABILITY AND
[02:35:19] CONNECTION. THIS REAL PROJECT IS ABOUT
[02:35:21] IMPROVING PEDESTRIAN PASSAGEWAY TO THE
[02:35:23] WATERFRONT. INSTEAD OF GOING DOWN
[02:35:25] CHALLENGING RICKETY STAIRCASES, YOU'LL
[02:35:28] BE COMING DOWN KIND OF THE WORLD CLASS
[02:35:29] ONE ACRE PART OF THE PARK OR DOWN UNION
[02:35:32] STREET TO MAKE A MUCH EASIER PASSAGE
[02:35:34] DOWN TO THE WATERFRONT, BUT ALSO AN
[02:35:35] INVITATION BACK INTO THE REST OF
[02:35:37] DOWNTOWN AND TO REDISCOVER NEIGHBORHOODS
[02:35:39] BECAUSE YOU COULDN'T DO THAT WHEN THE
[02:35:40] HIGHWAY WAS ONCE THERE. MONEY
[02:35:42] OPPORTUNITIES FOR SMALL AND LOCAL
[02:35:44] BUSINESSES WE ARE REALLY LOOKING AT
[02:35:46] DOING SOME INCUBATION OF SMALL
[02:35:47] BUSINESSES ALONG WITH A LOT OF THE
[02:35:48] PROGRAMMING OF BRINGING IN SMALL AND
[02:35:51] NORDION BUSINESSES TO THE PIER AND TO
[02:35:53] THE PARK AND TALENT AND ATTRACTION OF
[02:35:56] KEEPING PEOPLE IN THIS CITY AND OUR
[02:35:58] DOWNTOWN VIBRANT AND ALIVE. NEXT SLIDE,
[02:36:01] PLEASE. SO THIS IS ANOTHER SNAPSHOT OF
[02:36:04] LOOKING AT TOURISM IMPACT. AND REALLY,
[02:36:06] I KNOW THE CRUISE INDUSTRY, TOO, HAS
[02:36:08] BEEN A MAJOR PART OF THE FABRIC OF THIS
[02:36:10] CITY AND CERTAINLY OF THE COMMITMENT
[02:36:12] THAT THE PORT HAS TO BRINGING TOURISTS
[02:36:15] INTO THE NORTHWEST AND OBVIOUSLY UP TO
[02:36:17] ALASKA. THE STATISTICS IN 2022, AS MANY

[02:36:20] OF YOU MAY KNOW, WE HAD ABOUT 33.3
[02:36:23] MILLION TOURISTS IN SEATTLE. ABOUT 5.6
[02:36:27] MILLION CAME TO THE WATERFRONT AND A
[02:36:29] MILLION CRUISE PASSENGERS AT THAT TIME
[02:36:32] IN 2023. AND THIS YEAR, WE'RE
[02:36:34] ESTIMATING, BASED ON VISIT SEATTLE'S
[02:36:36] NUMBER, ABOUT 34 MILLION TOURISTS COMING
[02:36:38] TO THE CITY, 6.5 TO 6.8 MILLION VISITORS
[02:36:41] TO THE WATERFRONT, AND ABOUT 1.4 MILLION
[02:36:44] CRUISE VISITORS AND CRUISE PASSENGERS.
[02:36:46] SO WE KNOW THAT THAT NUMBER IS ON THE
[02:36:47] UPSWING. SO IF WE LOOK AT OPENING SEASON
[02:36:50] OF THE PARK IN 2025, WE'RE ANTICIPATING
[02:36:53] THIS IS AN ANTICIPATION. 34 TO 35
[02:36:55] MILLION TOURISTS COMING TO SEATTLE. WE
[02:36:58] KNOW ABOUT 6.8 WILL BE COMING TO THE
[02:37:00] WATERFRONT. BUT WHAT WE ANTICIPATE IS
[02:37:02] THIS 8 MILLION NEW ANNUAL VISITORS
[02:37:04] COMING TO WATERFRONT PARK, AND THAT IS
[02:37:07] LOCALS COMING TO HAVE EXPERIENCE DOWN IN
[02:37:09] THE WATERFRONT AND TO DOWNTOWN, AS WELL
[02:37:11] AS THE NUMBER OF TOURISTS LOCALLY,
[02:37:13] NATIONALLY, INTERNATIONALLY, WHO WILL
[02:37:15] WANT TO COME AND REALLY HAVE AN
[02:37:16] EXTRAORDINARY EXPERIENCE ALONG WITH THE
[02:37:18] 1.4 MILLION CRUISE PASSENGERS. SO WE
[02:37:21] EXPECT ANOTHER 15 MILLION PEOPLE IN
[02:37:23] TOTAL WHEN WATERFRONT PARK OPENS IN
[02:37:25] 2025, WHICH IS AN EXTRAORDINARY
[02:37:27] OPPORTUNITY FOR US TO REALLY SHOWCASE
[02:37:29] OUR CITY AND BRING THE BEST FORWARD.
[02:37:31] NEXT SLIDE. PUBLIC SAFETY HAS BEEN A
[02:37:34] REAL IMPORTANT ASPECT TO OUR WORK.
[02:37:37] WE'RE SOLVING FOR A LOT OF ISSUES THAT
[02:37:39] COVID HAS IMPACTED IN MANY OF OUR
[02:37:41] CITIES. BUT THE REAL QUESTION IS, HOW DO
[02:37:42] WE DO IT IN A HUMANE AND A REALLY
[02:37:44] INTEGRATED WAY? WE'VE BEEN PILOTING AN
[02:37:48] INTEGRATED PUBLIC SAFETY APPROACH ON
[02:37:50] PIER 62 FOR THE LAST FEW YEARS. IT'S
[02:37:53] BEEN HOLISTIC AND HUMANE, IN PART
[02:37:55] BECAUSE WHAT WE KNOW IS POLICING PEOPLE
[02:37:57] IN PUBLIC SPACE IS NOT THE WAY YOU
[02:37:58] ADDRESS PUBLIC SAFETY. WE, AS FRIENDS,
[02:38:01] HAVE HAD A PARTNERSHIP WITH EVERGREEN
[02:38:02] TREATMENT SERVICES REACH PROGRAM WITH
[02:38:05] OUTREACH WORKERS WHO ENGAGE WITH PEOPLE
[02:38:06] WHO ARE UNHOUSED, WHO ARE IN NEED OF
[02:38:08] SUPPORT AND SERVICES AND ARE ABLE TO
[02:38:10] MAKE THAT POINT OF CONNECTION WHEN
[02:38:11] THERE'S A NEED. THE SECOND LAYER OUR
[02:38:14] OPERATIONS TEAM. FOR FRIENDS, WE ARE THE
[02:38:16] CUSTOMER FACING FACE ON THE PIER AND
[02:38:19] GREEN CHURCH TO PROVIDE DIRECTIONS AND
[02:38:20] HELP WHERE NEEDED. WE RECENTLY WALKED
[02:38:23] INTO A REALLY IMPORTANT PARTNERSHIP WITH
[02:38:25] SEATTLE CENTER, WHICH I'LL TALK ABOUT IN
[02:38:26] A MINUTE, AND THEIR EMERGENCY SERVICE
[02:38:28] OFFICERS WHO ARE ABLE TO ENFORCE THE
[02:38:31] PARK RULES, REMIND YOU YOU'RE NOT ABLE
[02:38:34] TO SMOKE ON THE PIER. AND A FEW OTHER
[02:38:35] THINGS. AGAIN, VERY CUSTOMER FACING.
[02:38:37] THEY'VE BEEN DOING THAT WORK IN SEATTLE

[02:38:39] CENTER FOR MANY, MANY DECADES AND ARE AN
[02:38:41] INCREDIBLE ASSET IN OUR CITY. AND THEN
[02:38:43] THE LAST LAYER OF THAT IS CALLING
[02:38:45] SEATTLE POLICE DEPARTMENT WHEN THERE'S A
[02:38:46] SITUATION WHERE THE PUBLIC IS UNSAFE.
[02:38:48] BUT WE'VE MADE INVESTMENTS TO DATE ABOUT
[02:38:51] 2.5 MILLION FOR PUBLIC SAFETY AS THE
[02:38:53] NONPROFIT RECOGNIZING HOW IMPORTANT IT
[02:38:55] IS TO MAKE SURE THAT PEOPLE FEEL SAFE IN
[02:38:58] THIS PUBLIC SPACE. AND THEN WE'LL SPEND
[02:39:00] ANOTHER 650,000 THIS YEAR. PART OF OUR
[02:39:03] PARTNERSHIP WITH THE SEATTLE CENTER WAS
[02:39:05] AN ADDITIONAL \$4 MILLION IN PUBLIC
[02:39:08] DOLLARS BEING MATCHED BY THE CITY'S
[02:39:10] METROPOLITAN PARK DISTRICT. AND THAT WAS
[02:39:12] A CRITICAL PART OF OUR PARTNERSHIP WITH
[02:39:14] THE CITY AND WITH SEATTLE CENTER TO
[02:39:16] ENSURE THAT EVERYONE IN THE PARK HAS AN
[02:39:18] INCREDIBLE EXPERIENCE. NEXT SLIDE. SO IF
[02:39:22] YOU HAVEN'T BEEN DOWN TO THE WATERFRONT,
[02:39:23] THOUGH MANY OF YOU, I'M SURE, ARE
[02:39:24] WALKING THROUGH IT AND AROUND IT,
[02:39:26] SEATTLE CENTER OFFICIALLY TOOK LEAD ON
[02:39:30] PUBLIC SAFETY AND MAINTENANCE AS OF JULY
[02:39:32] 1. AND BRINGING THEIR INCREDIBLE
[02:39:35] EXPERTISE OF URBAN PUBLIC SPACE
[02:39:37] MANAGEMENT THAT REALLY ALIGN WITH OUR
[02:39:39] GOALS AS WATERFRONT PARK, SEATTLE OF
[02:39:41] SAFETY AND WELCOMING AND A SENSE OF REAL
[02:39:44] INCLUSION FOR EVERYONE IN THIS NEW
[02:39:46] PUBLIC SPACE. SO I WANTED TO SAY THANK
[02:39:49] YOU AGAIN FOR YOUR TIME ALLOWING US TO
[02:39:50] BE HERE AND TALK A LITTLE BIT ABOUT WHAT
[02:39:52] IS COMING UP IN OUR CITY AND REALLY THE
[02:39:54] OPPORTUNITY TO CONTINUE TO ALIGN WITH
[02:39:56] MUCH OF THE WORK OF THE PORT AND OUR
[02:39:58] VALUES AND GOALS. THANK YOU. EXCELLENT.
[02:40:00] THANK YOU SO MUCH FOR THAT PRESENTATION
[02:40:02] TO BOTH OF YOU. I'LL OPEN IT UP FOR MY
[02:40:04] COLLEAGUES TO ASK ANY QUESTIONS OR
[02:40:06] PROVIDE ANY THOUGHTS. COMMISSIONER
[02:40:09] MOHAMED.
[02:40:13] WELL, THANK YOU FOR THE PRESENTATION.
[02:40:15] THAT WAS REALLY INFORMATIVE. I'M SORRY I
[02:40:17] HAD TO STEP OUT FOR A SECOND FOR CALL,
[02:40:19] BUT I DID WANT TO JUST EXPRESS
[02:40:21] GRATITUDE, ESPECIALLY BEING A PORT THAT
[02:40:24] IS FOCUSED ON ECONOMIC DEVELOPMENT,
[02:40:25] TOURISM, SUSTAINABILITY, ENVIRONMENTAL
[02:40:28] SUSTAINABILITY. IT'S REALLY GREAT
[02:40:31] HEARING THE PROJECTS THAT YOU ALL ARE
[02:40:33] WORKING ON AND HOW COLLABORATIVE YOUR
[02:40:35] APPROACH IS AND THE SENSITIVITY EVEN
[02:40:37] AROUND THE TRIBES, THAT WAS REALLY
[02:40:39] HELPFUL TO HEAR TODAY. AND SO JUST WANT
[02:40:41] TO EXPRESS MY GRATITUDE THERE.
[02:40:44] I HAD ONE QUESTION REGARDING THE
[02:40:47] BUDGETING YOU GUYS OUTLINED. THERE'S
[02:40:51] FUNDING THAT YOU RECEIVED FROM THE CITY,
[02:40:52] STATE, ARE THERE FEDERAL DOLLARS THAT
[02:40:55] YOU GUYS ARE SEEKING? I'M KIND OF
[02:40:56] THINKING ABOUT THE FEDERAL
[02:40:57] INFRASTRUCTURE BILL. I KNOW THE PORT.

[02:40:59] WE'RE SEEKING A LOT OF THOSE DOLLARS.
[02:41:01] AND I'M THINKING OF OPPORTUNITIES FOR
[02:41:04] PARTNERSHIP AND COLLABORATION. AND WHAT
[02:41:06] YOUR STRATEGY IS AROUND THAT? I CAN
[02:41:09] ANSWER THAT QUESTION. WE HAVE ZERO
[02:41:10] FEDERAL DOLLARS IN THE WATERFRONT
[02:41:12] PROGRAM, AND WE ARE CONSIDERED FULLY
[02:41:15] FUNDED AT THIS POINT. I'M SURE YOU KNOW
[02:41:18] THIS WELL. ONCE YOU'VE STARTED
[02:41:20] CONSTRUCTION OF A MAJOR PROJECT OR ANY
[02:41:23] MEGAPROJECT, FEDERAL FUNDS ARE HARD TO
[02:41:26] COME BY. YOU CAN'T REALLY USE FEDERAL
[02:41:28] FUNDING ONCE YOU'VE STARTED
[02:41:29] CONSTRUCTION. SO WE ARE NOT LOOKING FOR
[02:41:32] FEDERAL FUNDING MOVING FORWARD AT THIS
[02:41:34] POINT. THAT'S A GREAT THING. YEAH, IT'S
[02:41:37] TOUGH TO COME BY. IT'S VERY RARE TO
[02:41:40] HEAR. WELL, ANYWAYS, THANK YOU BOTH FOR
[02:41:43] THE PRESENTATION WAS VERY INFORMATIVE.
[02:41:44] THANK YOU. ANY OTHERS? COMMISSIONER
[02:41:47] FELLEMAN? THANK YOU BOTH.
[02:41:50] EVERY TIME I SEE THIS PRESENTATION, IT
[02:41:52] GETS MORE AND MORE EXCITING TO SEE HOW
[02:41:55] IT'S MATURING ALONG THE WAY.
[02:41:58] WITHOUT SOUNDING TOO PROVINCIAL,
[02:42:00] THOUGH, OUR FORMER PORT
[02:42:03] COMMISSIONER, PAUL SHELL AND MAYOR
[02:42:06] REALLY HAD A JUMP ON ALL OF US. WE
[02:42:09] DEVELOPED THE NORTH SIDE OF THIS
[02:42:11] WATERFRONT WELL BEFOREHAND,
[02:42:14] AND WE'RE COMMITTED TO HAVING SOME
[02:42:17] CONNECTIVITY BETWEEN THESE TWO PROJECTS.
[02:42:19] I JUST WOULD THINK THAT IN THESE
[02:42:21] PRESENTATIONS TO SHOW HOW THE ENTIRE
[02:42:25] LENGTH OF THIS PLACE HAS BEEN
[02:42:27] REVITALIZED, IT STRENGTHENS THE
[02:42:31] PARTNERSHIP, STRENGTHENS THE OVERALL
[02:42:34] ACCOMPLISHMENT. AND WE'RE OBVIOUSLY
[02:42:36] STRUGGLING A LITTLE BIT WITH THE BIKE
[02:42:37] PATH BY THE CRUISE TERMINAL, BUT THE
[02:42:41] RAILROAD TRACKS ALONG GEORGE BENSON,
[02:42:44] ALL THOSE TRACKS, I MEAN, I JUST CAN'T
[02:42:45] BELIEVE THOSE THINGS STILL EXIST,
[02:42:47] RIGHT. OF WAYS LIKE THAT. YOU DON'T COME
[02:42:49] BY TOO OFTEN, BUT I DON'T KNOW,
[02:42:53] IT'S OBVIOUSLY NOT YOUR PROJECT, BUT THE
[02:42:56] PORT IS HERE TO BE A PARTNER ON THE
[02:42:59] WATERFRONT, AND I JUST THINK WE COULD BE
[02:43:01] EMBRACED A LITTLE BIT AS PART OF THIS
[02:43:03] PROCESS. NOT THAT WE CAN TAKE IT. I
[02:43:05] CAN'T TAKE ANY EMBRACE. YOU CAREFUL WHAT
[02:43:08] YOU ASK FOR, FRED. NO, HONESTLY,
[02:43:12] THE TRANSFORMATION IS THROUGHOUT.
[02:43:16] BUT I JUST WOULD SEE WHEN THESE MAPS
[02:43:20] YOU'RE MAKING THESE MAPS LIKE YOU CAN,
[02:43:21] YOU'RE ASKING TO EXTEND ART OR THE WORLD
[02:43:24] TRADE CENTER, PIER 66, THE HARBOR.
[02:43:28] YOU BASICALLY STOP AT BELL HARBOR,
[02:43:30] VIRGINIA. YEAH. ANYWAY, HONESTLY,
[02:43:34] I THINK IT ONLY STRENGTHENS ALL THIS
[02:43:36] GREAT STUFF THAT YOU'RE DOING. THAT WAS
[02:43:38] JUST MY POINT. AND IT'S VERY BRILLIANT
[02:43:41] TO BE A PARTNER IN SUCH A FANTASTIC

[02:43:43] THING. AND WE'RE WORKING NOW TO TRY TO
[02:43:46] HELP INTERPRET SOME OF THIS STUFF
[02:43:49] THROUGH THE SIGNAGE WORK THAT'S GOING
[02:43:51] ON. YEAH, I'VE GOT SOME PROPELLERS IF
[02:43:54] LOOKING FOR A PLACE TO GO.
[02:43:59] NO, BUT ANYWAY, I AM DELIGHTED TO SEE
[02:44:02] THIS WORK CONTINUE TO MATURE AND WE'RE
[02:44:07] ALL PART OF THE WATERFRONT. NO,
[02:44:08] ABSOLUTELY. I THINK FOR US, AND I REALLY
[02:44:11] APPRECIATE THE POINT, WE HAVE A PRETTY
[02:44:13] HEAVY LIFT TO KEEP WITH FUNDRAISING.
[02:44:15] RIGHT. AND I THINK IT'S ALSO TRYING TO
[02:44:16] EDUCATE THE PUBLIC. AFTER TWELVE YEARS
[02:44:18] OF CONSTRUCTION, WHAT IS THIS FINAL SORT
[02:44:20] OF ICING ON THE CAKE, AS IT WERE, AFTER
[02:44:22] ALL OF THIS WORK AND REALLY TRYING TO
[02:44:24] RAISE THE AWARENESS ABOUT A PROJECT THAT
[02:44:26] HAS BEEN A LONG TIME COMING AND SO
[02:44:28] APPRECIATE WANTING TO ALSO GIVE A LARGER
[02:44:30] CONTEXT OF WHO ELSE IS CONNECTED DOWN
[02:44:32] HERE. ABSOLUTELY. YEAH. I DO SEE THE
[02:44:35] SCULPTURE GARDEN BASICALLY ANCHORS
[02:44:38] THE NORTH END. IT DOES. WHICH IS IN FACT
[02:44:42] IT'S IN BLESS YOU. EXCUSE ME.
[02:44:46] THE SWITCHBACK COMING DOWN OFF TO THE
[02:44:48] AQUARIUM FROM THE PIKE PLACE MARKET IS
[02:44:52] SIMILAR, I THINK, OF THE CROSSOVER FROM
[02:44:55] OVER THE SCULPTURE GARDEN. AND IT'S A
[02:44:58] FANTASTIC PAIRING OF THESE TWO ARTISTIC
[02:45:01] THINGS. ANYWAY, I JUST SEE IT ALL IN ONE
[02:45:05] SO GREAT TIME TO BE ALIVE AND SEEING
[02:45:07] THIS SORT OF THING HAPPEN. THANK YOU.
[02:45:09] YEAH, THANK. YOU. THANK YOU. EXCELLENT.
[02:45:11] COMMISSIONER HASEGAWA, I JUST WANTED
[02:45:14] TO TAKE THE OPPORTUNITY TO EXPRESS MY
[02:45:16] ENTHUSIASM FOR THE PROGRESS OF THIS
[02:45:18] WORK. IT'S REALLY AMAZING.
[02:45:22] SOME, I DON'T KNOW, EIGHT YEARS AGO,
[02:45:25] SERVING AS PRESIDENT OF SEATTLE
[02:45:28] JA CL AT THE TIME,
[02:45:30] AND A GROUP CALLED G, THREE ASSOCIATES
[02:45:34] WAS DOING STAKEHOLDERING AND INITIAL
[02:45:36] VISIONING FOR THIS PROJECT. AND THE
[02:45:39] THINGS THAT WE TALKED ABOUT THAT WERE SO
[02:45:40] IMPORTANT TO US AS COMMUNITY MEMBERS AND
[02:45:43] LOCALS, YOU SEE, DELIBERATELY
[02:45:46] INCORPORATED INTO THE FRUITS OF THIS
[02:45:48] WORK AND THE PROGRESS. AND IT IS
[02:45:52] REALLY A BEAUTIFUL FRAMEWORK,
[02:45:57] EXECUTIVE DIRECTOR, BECAUSE I THINK WHAT
[02:46:00] YOU SAID WAS THERE'S SOMETHING TO MAKING
[02:46:05] A PROJECT THAT FEELS BOTH SAFE AND
[02:46:09] INCLUSIVE. IS THAT HOW YOU FRAMED IT?
[02:46:11] BOTH SAFE AND INCLUSIVE?
[02:46:14] AND I GET TO RAISE
[02:46:18] MY FAMILY KNOWING THIS. AND AS MUCH AS
[02:46:21] SOMEBODY WHO WAS FROM SEATTLE AND LOVED
[02:46:25] THE DRIVE ON THE VIADUCT, EVERY SINGLE
[02:46:27] DAY YOU SEE THAT
[02:46:32] CONVERGENCE OF DIFFERENT EVENTS TO BRING
[02:46:35] US TO THIS, WHICH IS SUCH A TREMENDOUS
[02:46:38] PUBLIC BENEFIT. AND, YEAH,
[02:46:41] MY FAVORITE ASPECT IS THE PIKE PLACE

[02:46:43] OVERPASS TO THE BRAND NEW AQUARIUM THAT
[02:46:47] I HAD THE OPPORTUNITY TO TOUR, WHICH
[02:46:49] FEATURES A SHARK TANK OCULUS IN
[02:46:52] THE ENTRYWAY AS PEOPLE ARE BUYING THEIR
[02:46:54] TICKETS. AND I JUST GOT TO SEE THIS
[02:46:58] AMAZING CUSTOM PIECE OF PLEXIGLASS THAT
[02:47:02] WAS MANUFACTURED SOMEWHERE AND THEN
[02:47:04] DRIVEN OVER BY TRUCK AND INSTALLED.
[02:47:09] AND I GOT TO SEE IT AS SOON AS IT WAS
[02:47:11] INSTALLED. I MEAN, IT'S JUST INCREDIBLE.
[02:47:13] THEY TOOK US UP TO THE ROOFTOP, AND THE
[02:47:15] ONE DETAIL THAT YOU DIDN'T MENTION, I'M
[02:47:18] HOPING YOU CONFIRM THIS WAS NOT JUST MY
[02:47:21] AVIATION. THEY ACTUALLY HAVE A GIANT
[02:47:24] SLIDE THAT WILL TAKE PEOPLE FROM THE TOP
[02:47:30] THE PLAZA THERE ON TOP OF THE AQUARIUM
[02:47:32] DOWN TO THE STREET ON THE RIGHT. I HOPE
[02:47:35] THEY THERE ARE SETS OF STAIRS THAT TAKE
[02:47:39] PEOPLE DOWN. THERE ARE STAIRS. WE HAVE A
[02:47:41] COUPLE OF SLIDES ON THE OVERLOOK WALK.
[02:47:44] ON THE VERY TOP OF THE OVERLOOK WALK.
[02:47:45] WE HAVE A CHILDREN'S KIND OF PLAY. I WAS
[02:47:47] GOING TO HAVE YOU DOWN LINE OF
[02:47:49] QUESTIONING AROUND A GIANT SLIDE.
[02:47:52] NO, THEY SAID THAT'S WHERE THE SLIDE IS.
[02:47:55] OH, MY GOSH. THAT WAS A JOKE. I AM
[02:47:57] CERTAIN OF IT. YEAH. NO, WE DON'T HAVE A
[02:48:01] SLIDE. A GIANT SLIDE. I'M DONE. BUT I
[02:48:04] WILL SAY, IT'S JUST SO EXCITING. AND TO
[02:48:08] SEE IN THE PRESENTATION WHERE IT
[02:48:09] STARTED, TO WHERE IT IS NOW, AND TO GET
[02:48:12] THE PREVIEW FOR THE PUBLIC ABOUT WHAT
[02:48:13] IT'S GOING TO LOOK LIKE. I'M SO EXCITED
[02:48:15] HOW THIS IS GOING TO PRESENT TO A GLOBAL
[02:48:18] AUDIENCE WHEN THE WORLD CUP COMES HERE.
[02:48:21] AND JUST WE ARE SO READY TO PUT SEATTLE
[02:48:24] BACK ON THE MAP. AND JUST TO QUOTE YOU
[02:48:27] AGAIN, EXECUTIVE DIRECTOR, THIS IS
[02:48:30] REALLY A WATERFRONT THAT SEATTLE
[02:48:33] DESERVES. SO I'M EXCITED ABOUT THIS.
[02:48:35] THANK YOU SO MUCH FOR THE PRESENTATION.
[02:48:37] THANK YOU. THANK YOU. COMMISSIONER
[02:48:39] HASEGAWA WELL, LET ME JUST ECHO THOSE
[02:48:41] SENTIMENTS REAL QUICKLY AND JUST EXPRESS
[02:48:43] HOW EXCITED I AM ABOUT ALL THIS. I DON'T
[02:48:45] THINK I'VE EVER BEEN SO EXCITED ABOUT
[02:48:47] THE WATERFRONT. THIS IS A GENERATIONAL
[02:48:50] TRANSFORMATION. IT'S SOMETHING THAT IS
[02:48:54] NOT JUST GOING TO MAKE A HUGE DIFFERENCE
[02:48:56] FOR OUR CONSTITUENTS, BUT ALSO WILL MAKE
[02:49:00] A DIFFERENCE FOR HOW WE ARE PERCEIVED AS
[02:49:02] A REGION. AND AS YOU ALL KNOW, THE
[02:49:05] PANDEMIC WAS VERY TOUGH FOR US AS A
[02:49:07] REGION. I THINK IT'S VERY SERENDIPITOUS
[02:49:10] THAT ALL THIS STUFF WILL COME TO
[02:49:14] COMPLETION JUST AS WE ARE COMING OUT OF
[02:49:16] THIS PANDEMIC AND GETTING BACK TO FULL
[02:49:18] SWING, AS YOU MENTIONED, AND AS WE KNOW,
[02:49:21] WE'RE HAVING RECORD CREW SEASONS SUMMER
[02:49:24] AFTER SUMMER. WE'LL SEE HOW LONG WE CAN
[02:49:27] HOLD THAT UP. BUT THE REALITY IS THAT
[02:49:30] THE MORE POSITIVE OF AN IMPRESSION THAT
[02:49:32] WE GIVE TO THOSE WHO VISIT US, THE MORE

[02:49:35] LIKELIHOOD MORE PEOPLE WILL COME AND THE
[02:49:37] MORE LIKELIHOOD PEOPLE WILL COME BACK.
[02:49:39] AND AS AN ECONOMIC DEVELOPMENT AGENCY,
[02:49:42] THAT'S WHAT WE LIKE TO SEE. RIGHT. I
[02:49:44] THINK PEOPLE CAN UNDERESTIMATE
[02:49:47] HOW MUCH ECONOMIC ACTIVITY THIS
[02:49:51] GENERATES. YOU HAD SOME NUMBERS TOWARDS
[02:49:53] THE END OF YOUR PRESENTATION, BUT ALSO
[02:49:56] JUST THE CRUISE INDUSTRY IN GENERAL
[02:49:58] HAVING SO MANY, IS IT 1.4 MILLION
[02:50:02] PASSENGERS A SUMMER? ALL THE SMALL
[02:50:05] BUSINESSES THAT FEED INTO THOSE
[02:50:07] OPERATIONS, WHETHER IT'S THE FOOD,
[02:50:11] THE SUPPLIES THAT GO ON THOSE VESSELS.
[02:50:13] RIGHT. ALL THE MONEY THAT'S SPENT IN AND
[02:50:15] AROUND THE COMMUNITY WHEN PEOPLE FLY IN
[02:50:17] TO TAKE THOSE CRUISES THE DAY BEFORE,
[02:50:19] THE DAYS AFTER TO STICK AROUND. AND SO
[02:50:23] I'M VERY, VERY EXCITED, AND I CANNOT
[02:50:26] WAIT FOR IT ALL TO COME TOGETHER.
[02:50:29] IT MIGHT EVEN CONVINC ME TO MOVE FROM
[02:50:31] THE EAST SIDE TO SEATTLE. WE'LL SEE. I
[02:50:34] DON'T KNOW ABOUT THAT, BUT I DID HAVE A
[02:50:36] QUICK QUESTION. PIER 62, RIGHT NOW,
[02:50:39] THERE'S THE FUNCTIONING PIER 62, AND
[02:50:41] THEN THERE'S THE WEIRD PIER, THE WOOD
[02:50:43] PIER, RIGHT NEXT TO ADJACENT TO IT IS
[02:50:46] THAT IT'S BEEN DEMOLISHED. RIGHT.
[02:50:48] BECAUSE I SAW IT IN THE RENDERING, I WAS
[02:50:50] LIKE, I DON'T KNOW IF THAT'S THERE
[02:50:51] ANYMORE. AND WAS THAT THE OLD 62 OR WHAT
[02:50:54] WAS THAT? YEAH, WELL, THE PIER
[02:50:57] ORIGINALLY WAS PIER 62 AND 63. IT WAS A
[02:50:59] GOT IT. THERE WAS A DOUBLE PIER
[02:51:01] SITUATION. YEAH. SO WE BUILT THE NEW
[02:51:03] PIER 62, AND WE DEMOLISHED 63 JUST
[02:51:05] BECAUSE SEISMICALLY, PLENTY OF SPACE.
[02:51:08] OKAY. AND SO THAT'S NOT PLANNING TO BE
[02:51:11] REPLACED. WE'RE NOT PLANNING TO REBUILD
[02:51:12] THAT. OKAY. I'M JUST CURIOUS.
[02:51:16] YEAH. OKAY, GREAT. AWESOME. WELL, ANY
[02:51:19] OTHER QUESTIONS? LAST WORDS? AWESOME.
[02:51:22] THANK YOU SO MUCH FOR YOUR TIME. OH,
[02:51:23] YEAH. COMMISSION EXECUTIVE DR. MITCH.
[02:51:26] YEAH. I JUST WANT TO SAY THANKS FOR THE
[02:51:27] COORDINATION AND THE COLLABORATION WITH
[02:51:29] YOUR STAFFS AND LOOK FORWARD TO WORKING
[02:51:30] ON THAT. I THINK JUST ONE OF THE GREAT
[02:51:32] VIEWS WILL BE FROM THE CONFERENCE CENTER
[02:51:35] LOOKING BACK AT PIER 66, FROM THE TOP
[02:51:37] VIEW OF THE CONFERENCE CENTER, LOOKING
[02:51:39] BACK OVER AT ALL THE PROJECTS. AND I
[02:51:41] ENJOY JUST SEEING THE PROGRESS DAILY,
[02:51:43] GOING UP ALL THE TIME, AND IT'S IN AN
[02:51:45] EXCITING PHASE. AND SO I LOOK FORWARD TO
[02:51:47] THAT CONTINUED COORDINATION.
[02:51:48] COLLABORATION. THANK YOU SO MUCH. THANK
[02:51:50] YOU. THANK YOU SO MUCH. THANK YOU BOTH.
[02:51:51] THANK YOU. EXCELLENT. WE'LL MOVE
[02:51:55] ON. CLERK HART, PLEASE READ THE NEXT
[02:51:56] ITEM INTO THE RECORD AND EXECUTIVE
[02:51:58] DIRECTOR WILL INTRODUCE IT. THANK YOU.
[02:52:01] THIS IS AGENDA ITEM ELEVEN. B 2024.

[02:52:04] PUGET DEVELOPMENT BRIEFING.
[02:52:07] COMMISSIONERS, WITH YESTERDAY'S SECOND
[02:52:09] BUDGET RETREAT, YOU HAVE NOW BEEN HARD
[02:52:10] AT WORK ON THE 2024 BUDGET FOR OVER A
[02:52:13] MONTH. WHILE WE STILL HAVE A LONG WAY TO
[02:52:15] GO BEFORE THE FINAL BUDGET APPROVAL IN
[02:52:17] NOVEMBER. WE'RE MAKING GREAT PROGRESS TO
[02:52:19] BALANCE OUR NEED TO BE CONSERVATIVE IN
[02:52:21] THE FACE, TO BE FISCALLY RESPONSIBLE
[02:52:25] IN THE FACE OF ECONOMIC UNCERTAINTY IN
[02:52:29] THE FUTURE, AND WITH OUR COMMITMENT TO
[02:52:30] INVEST IN OUR CORE PROGRAMS,
[02:52:32] OPERATIONS, PEOPLE AND THE COMMUNITY AS
[02:52:34] WELL. WE'RE PLEASED TO PRESENT AN UPDATE
[02:52:36] ON OUR BUDGET PLANNING WORK TODAY. AND
[02:52:38] FOR THE PUBLIC'S BENEFIT, I'M GOING TO
[02:52:41] ACTUALLY RUN THROUGH THE SLIDES HERE.
[02:52:42] DAN THOMAS IS AVAILABLE VIRTUALLY IF
[02:52:45] THERE'S SOME ISSUE HERE, BUT I THOUGHT
[02:52:47] THERE WAS RELATIVELY SHORT AND IT'S KIND
[02:52:48] OF A RECAP FOR THE PUBLIC'S BENEFIT. SO
[02:52:50] I THOUGHT I WOULD COVER THESE SLIDES.
[02:52:52] COMMISSIONER. SO NEXT SLIDE, PLEASE.
[02:52:56] SO WHAT WE'RE GOING TO DO, WE'RE JUST
[02:52:58] GOING TO WALK THROUGH THE ENVIRONMENTAL
[02:53:00] SCAN AND THEN LOOK AT THE BUDGETING
[02:53:02] PRINCIPLES AND STRATEGIES AND THEN
[02:53:04] FINALLY WE'LL END ON THE 2024 BUDGET
[02:53:06] CALENDAR AS WELL. NEXT SLIDE, PLEASE.
[02:53:12] OF COURSE, COMMISSIONERS, YOU'RE WELL
[02:53:13] AWARE OF THOSE THINGS. IF WE LOOK BOTH
[02:53:15] NATIONALLY, INTERNATIONALLY, AND THEN
[02:53:17] LOCALLY AT THE DIFFERENT ELEMENTS
[02:53:20] THAT ARE OUT THERE FOR US, WE ARE
[02:53:23] TRACKING TO A FULL RECOVERY FROM THE
[02:53:25] PANDEMIC. PRESIDENT CHO WAS JUST
[02:53:27] MENTIONING THAT COMING OUT OF THAT AND
[02:53:29] WE ARE MOVING TOWARDS A FULL RECOVERY
[02:53:31] FROM THAT. AND AS WE KNOW, WE JUST SENT
[02:53:32] A NEW RECORD FOR SEA FOR SINGLE PEOPLE
[02:53:36] TRAVELING THROUGH THE TSA CHECKPOINTS
[02:53:40] YESTERDAY, AND WE'RE TRANSITIONING
[02:53:42] TOWARDS THAT NEW NORMAL. AND WHATEVER IT
[02:53:44] LOOKS LIKE IN THE PUBLIC HEALTH SCENARIO
[02:53:47] HERE, AS WE KNOW, INFLATION HAS
[02:53:50] MODERATED, BUT IT'S WELL ABOVE
[02:53:52] HISTORICAL AVERAGE, AT LEAST FOR THE
[02:53:53] LAST DECADE. AND LOOKING AT THAT AND
[02:53:56] THEN WE KNOW THAT IN CERTAIN SECTORS,
[02:53:58] ECONOMIC GROWTH IS STILL STRONG, BUT
[02:54:00] THERE IS THE POTENTIAL IN OTHER AREAS
[02:54:02] FOR SHORTAGE OF WORKERS AND OTHER THINGS
[02:54:04] FOR RECESSIONS IS OUT THERE AS WELL.
[02:54:08] AS I SAID, WE'RE SAYING SHORTAGE OF
[02:54:09] WORKERS, BUT THERE'S A COMPETITIVE JOB
[02:54:12] MARKET THAT'S BOTH FOR US AND THEN FOR
[02:54:13] OUR TENANTS AS WELL,
[02:54:17] LOOKING FOR THE WORKFORCE THAT WE NEED
[02:54:19] TO ACCOMPLISH OUR WORK.
[02:54:22] OF COURSE, YOU HEARD IN THE BUDGET
[02:54:24] RETREAT WE HAVE THE ENVIRONMENTAL
[02:54:27] REMEDIATION LIABILITIES THAT ARE
[02:54:30] EMERGING ON THE PLANNING HORIZON OUT TEN

[02:54:32] YEARS FOR US TO THINK ABOUT. AND AS WE
[02:54:34] LOOK AT OUR PLANNING FOR THE BUDGET FOR
[02:54:37] THE NEXT FIVE YEAR AND THEN TEN YEAR
[02:54:39] PERIOD TO KEEP IN MIND, AND THE IMPACT
[02:54:42] OF CLIMATE CHANGE, WE'RE SEEING THAT,
[02:54:44] ESPECIALLY THIS SUMMER, WHETHER IT CAN
[02:54:45] BE MANIFESTED IN DIFFERENT WEATHER
[02:54:47] CONDITIONS, WE DON'T KNOW WHAT THAT'S
[02:54:49] GOING TO YIELD FOR US. BUT THERE'S ALSO
[02:54:51] THE FOCUS OF WE DON'T KNOW WHAT THAT IS,
[02:54:53] THOSE CLIMATE IMPACTS FOR US GOING
[02:54:55] FORWARD AND THAT INDUCES UNCERTAINTY
[02:54:59] AS WELL. AND THEN WE'LL CONTINUE TO
[02:55:01] FOCUS ON THE COMMUNITY AND OTHER EQUITY
[02:55:04] ISSUES THROUGHOUT BOTH THE AREAS WE
[02:55:06] IMPACT IN OUR COMMUNITY AND THE NATION
[02:55:08] WRIT LARGE. SO IT KIND OF GIVES THAT
[02:55:11] VIEW OF THE WORLD FOR ENVIRONMENTAL SCAN
[02:55:13] IS THINGS ARE TRENDING UP BETTER THAN
[02:55:15] WHAT WE THOUGHT WE WERE GOING TO BE
[02:55:16] COMING OUT OF THE PANDEMIC, BUT THERE'S
[02:55:18] STILL UNCERTAINTY GOING FORWARD. SO NEXT
[02:55:21] SLIDE PLEASE. AND THIS JUST VALIDATES
[02:55:24] SOME OF THE THINGS WE'RE SAYING ABOUT
[02:55:26] THAT RECOVERY BOTH FOR THIS
[02:55:29] IS THE RECOVERING OF THE PASSENGER
[02:55:32] FORECAST FOR WHERE WE ARE AT SEA, WHICH
[02:55:36] IS A BIG DRIVER OF OUR REVENUES HERE AT
[02:55:37] THE AIRPORT, OBVIOUSLY, AND SHOWS THAT
[02:55:40] WE EXPECT TO BE RECOVERED ALMOST TO THE
[02:55:43] 2019 LEVEL BY 2024 GOING FORWARD.
[02:55:47] NEXT SLIDE PLEASE. ANOTHER BIG DRIVER
[02:55:52] OF REVENUE IS THE CRUISE
[02:55:55] INDUSTRY AND AS PRESIDENT CHO WAS ALSO
[02:55:58] SAYING IS THAT WE WILL SET A NEW RECORD
[02:56:00] FOR NUMBER OF PASSENGERS WITH THE 289
[02:56:05] VESSEL CALLS THIS YEAR THAT'LL HAVE OVER
[02:56:07] 1.4 MILLION PASSENGERS COMING THROUGH
[02:56:11] SEATTLE AND THIS WILL BE SETTING NEW
[02:56:13] RECORDS IN THAT. BUT ALSO AS PART OF
[02:56:16] THIS TOO IS THE USING DIFFERENT DAYS OF
[02:56:18] THE WEEK. SO WE HAVE NOT INCREASED THE
[02:56:20] NUMBER OF BURSTS THAT WE'VE HAD HERE,
[02:56:21] WHICH WAS OUR ORIGINAL PLAN FIVE YEARS
[02:56:23] AGO, BUT WE'VE DONE IT THROUGH
[02:56:25] OPTIMIZATION THE USE OF OUR FACILITY.
[02:56:28] NEXT SLIDE, PLEASE.
[02:56:31] SO THESE ARE JUST THE BUDGET GUIDING
[02:56:34] PRINCIPLES THAT I'VE ISSUED TO THE
[02:56:35] STAFF. WE MUST TAKE A
[02:56:39] FISCALLY RESPONSIBLE IN A STRATEGIC
[02:56:42] APPROACH TO BUDGETING DUE TO THESE
[02:56:44] UNCERTAINTIES THAT I WAS TALKING ABOUT.
[02:56:46] WE WANT TO ENSURE EFFICIENT OPERATION OF
[02:56:48] OUR BUSINESS GATEWAYS AND LOOKING AT
[02:56:50] THAT, LOOK AT WAYS TO MAKE THEM,
[02:56:54] KEEPING THEM MORE COMPETITIVE IN WHAT
[02:56:55] WE'RE DOING AND JUST INCREASING THE
[02:56:59] EFFICIENCY OF THEM. WE WANT TO SUPPORT
[02:57:02] EQUITABLE ECONOMIC GROWTH THROUGH A
[02:57:04] BALANCED APPROACH TO BOTH OUR CAPITAL
[02:57:06] IMPROVEMENT PLAN AND CONTINUED
[02:57:07] INVESTMENTS IN EQUITY AND COMMUNITY

[02:57:09] PROGRAMS. WE KNOW THAT'S IMPORTANT TO
[02:57:12] YOU ON BOTH THOSE EFFORTS AS WELL. WE
[02:57:14] WANT TO CONTINUE TO INVEST IN EMPLOYEE
[02:57:15] RECRUITMENT, RETENTION AND DEVELOPMENT
[02:57:17] BECAUSE WE BELIEVE THAT OUR MOST VIABLE
[02:57:20] ASSET IS OUR WORKFORCE AND FOR US
[02:57:23] CONTINUING IT'S. NOW REACHED YOU HEARD
[02:57:26] THE OTHER DAY IN THE BUDGET RETREAT,
[02:57:27] OVER THE LAST FIVE YEARS WE REPLACED 45%
[02:57:30] OF OUR WORKFORCE. AND SO THAT'S A
[02:57:33] TURNOVER, THAT VARIOUS FACTORS IN THAT,
[02:57:36] BUT THAT'S JUST WHERE WE ARE IN THAT
[02:57:38] PROCESS. WE'RE GREAT, WE BROUGHT ON A
[02:57:40] LOT OF GREAT NEW TALENT, BUT THAT'LL
[02:57:42] CONTINUE TO BE A FOCUS FOR US INVESTMENT
[02:57:44] IN OUR WORKFORCE GOING FORWARD AS WELL.
[02:57:47] AND WE'LL CONTINUE TO MAKE STRATEGIC
[02:57:49] INVESTMENTS FOCUSED ON SUSTAINABILITY
[02:57:50] AND ACHIEVING OUR SUSTAINABILITY GOALS
[02:57:53] MOVING FORWARD INTO THE FUTURE AS WELL.
[02:57:55] SO THOSE ARE OUR BUDGET GUIDING
[02:57:57] PRINCIPLES THAT ARE ISSUED TO STAFF AND
[02:57:59] I THINK THEY REFLECT A LOT OF YOUR
[02:58:00] FEEDBACK THAT WE'VE HAD IN THOSE
[02:58:02] PRINCIPLES EARLY ON IN THE FIRST BUDGET
[02:58:04] RETREAT AS WELL BEFORE WE FINALIZE
[02:58:06] THOSE. NEXT SLIDE, PLEASE.
[02:58:09] AND THESE ARE THE STRATEGIES. WE'LL
[02:58:11] CONTINUE TO INCORPORATE SUSTAINABLE
[02:58:14] EXPENSE GROWTH ASSUMPTIONS INTO OUR
[02:58:16] BUDGETS, INTO OUR BUSINESS PLANS. AND
[02:58:19] THAT'LL BE, AGAIN, LOOKING AT WAYS TO
[02:58:21] INCREASE REVENUES, BUT DO IT IN A
[02:58:23] SUSTAINABLE WAY GOING FORWARD,
[02:58:24] CAREFULLY EVALUATE THE NEED FOR
[02:58:26] ADDITIONAL FTES FOR NEW POSITIONS. SO WE
[02:58:29] WANT TO MANAGE THAT GROWTH AND MITIGATE
[02:58:32] OUR RECRUITING BACKLOG. LAST YEAR AND
[02:58:34] THE YEAR BEFORE, WE WERE RELUCTANT TO
[02:58:36] BRING ON A LARGE NUMBER OF NEW POSITIONS
[02:58:38] BECAUSE WE HADN'T FILLED THE POSITIONS
[02:58:40] THAT WE HAD ALREADY. AND WE'RE WORKING
[02:58:42] HARD. KATIE GERARD IN THE HR DEPARTMENT
[02:58:45] IS WORKING HARD ON FILLING THOSE. AND
[02:58:47] MATTER OF FACT, IN THE WEEKLY UPDATES
[02:58:50] THAT I GIVE, YOU CAN SEE WE'RE WORKING
[02:58:51] HARD ON HOW MANY VACANCIES WE HAVE AND
[02:58:53] HOW MANY WE'VE FILLED. WE FILLED OVER
[02:58:55] 300 POSITIONS ALREADY AT THE PORT IN
[02:58:59] 2023. WE OUGHT TO INCORPORATE IN
[02:59:03] OUR PLANNING, CONTINUE TO HIGH INFLATION
[02:59:04] INTO OPERATING AND THEN CAPITAL PLANS.
[02:59:06] OF COURSE, WE'LL CONTINUE TO MONITOR THE
[02:59:09] INFLATION RELATED TO CAPITAL BECAUSE
[02:59:10] THAT HAS IMPACT ON PROJECT COSTS MOVING
[02:59:12] FORWARD. AND THEN WE ARE REALLY LOOKING
[02:59:15] AT CAPITAL DELIVERY. I HEARD SOME
[02:59:17] QUESTIONS ABOUT CAPITAL DELIVERY FROM
[02:59:18] THE COMMISSIONERS AS WELL. AND THAT
[02:59:20] INCLUDES ALL ASPECTS OF THAT. NOT JUST
[02:59:22] THE FUNDING LEVEL, BUT IT'S NOT JUST THE
[02:59:24] ENGINEERING, THE PROJECT MANAGEMENT.
[02:59:27] IT'S HAVING THE RESOURCES IN A CENTRAL

[02:59:29] PROCUREMENT OFFICE, IN LEGAL STAFF AND
[02:59:32] EVERYTHING TO MAKE SURE WE'RE RAMPING UP
[02:59:34] FOR THAT LARGE DELIVERY OF THAT
[02:59:37] ESTIMATED 5.2 BILLION IN CAPITAL
[02:59:40] PROJECTS OVER THE NEXT FIVE YEARS. TO DO
[02:59:42] THAT, AND WE WANT TO MAKE SURE THAT WE
[02:59:44] CONTINUE LOOKING AT WAYS TO MAKE THAT
[02:59:48] A BETTER, MORE EFFICIENT PROCESS. AND
[02:59:50] WE'LL CONTINUE TO USE AN EQUITY LENS IN
[02:59:51] DEVELOPING AND REVIEWING THE BUDGETS IN
[02:59:54] OUR OPERATIONAL PLANS GOING FORWARD.
[02:59:56] AND AGAIN, WE'VE LOOKED INTO THE
[02:59:59] EXPENDITURES IN THE EQUITY LENSES THAT
[03:00:02] AS WELL. SO WE'LL CONTINUE TO LOOK AT
[03:00:04] THOSE TOOLS AND THEN I THINK YOU'LL SEE
[03:00:06] FURTHER DEVELOPMENT WHEN WE COME BACK TO
[03:00:07] YOU OF HOW THOSE TOOLS ARE BEING APPLIED
[03:00:09] IN THE DEVELOPMENT OF THE 2024 BUDGET.
[03:00:13] AND WE'RE GOING TO FOCUS ON RESILIENCY.
[03:00:15] THAT'S ONE OF THE THINGS AS WELL,
[03:00:17] BECAUSE WE NEED TO BE THINKING ABOUT NOT
[03:00:20] JUST IT'S ALL RISKS AND ALL HAZARDS AND
[03:00:22] THAT'S SOMETHING THAT WE DID ABOUT FOUR
[03:00:24] YEARS AGO BEFORE THE PANDEMIC. WE
[03:00:26] STARTED TO REVIEW A RESILIENCY
[03:00:28] ASSESSMENT AND NOW I'VE ASKED THE STAFF
[03:00:30] TO GO BACK AND LOOK AT THE ASSESSMENT AS
[03:00:32] WE DEVELOP THE BUDGET GOING TO FUTURE.
[03:00:34] SO WE KNOW FOR THE BUDGET FOR 2024, WE
[03:00:37] CAN REFLECT, WELL, HOW DOES THIS
[03:00:38] INVESTMENT HELP US AS REGARDS TO
[03:00:41] RESILIENCY AS WELL. SO THEY'LL BE
[03:00:43] LOOKING AT SUSTAINABILITY, EQUITY AND
[03:00:45] RESILIENCY WHEN WE LOOK
[03:00:49] AT THOSE INVESTMENTS WE PRESENT TO YOU
[03:00:51] IN THE 2024 BUDGET. NEXT SLIDE, PLEASE.
[03:00:55] AND HERE'S JUST THE CALENDAR TO SHOW
[03:00:57] WHERE WE ARE IN THE PROCESS. AND EACH
[03:00:58] STEP, WE'LL PROBABLY COME BACK TO YOU
[03:01:00] AND SHOW WHERE WE ARE IN THE PROCESS.
[03:01:03] WE JUST COMPLETED THE WELL, RIGHT TODAY.
[03:01:07] WE'RE COMPLETING THE BRIEFING ON THE
[03:01:10] CALENDAR RIGHT NOW, BUT WE ALSO
[03:01:11] YESTERDAY HAD THE BUDGET RETREAT ON
[03:01:13] THAT, AND WE'RE CONTINUING TO PUT
[03:01:16] TOGETHER THE ITEMS AND THE FEEDBACK WE
[03:01:17] RECEIVED FROM YOU THERE. YOU CAN SEE THE
[03:01:19] OTHER ITEMS THAT COME BACK. AND THE NEXT
[03:01:21] TIME WE'LL COME BACK TO YOU IS IN
[03:01:23] SEPTEMBER WITH THE CENTRAL SERVICES
[03:01:25] BUDGET AND PORT WIDE BUDGET OVERVIEW AND
[03:01:27] COMMISSION BRIEFING. BUT YOU CAN EXPECT
[03:01:29] TO GET FEEDBACK BEFORE THAT ON A
[03:01:34] REVIEW OF OTHER ITEMS, ESPECIALLY THE
[03:01:36] ONES THAT YOU'VE IDENTIFIED FOR PRIORITY
[03:01:37] AND TO GET FEEDBACK ON. SO WE HAVE AN
[03:01:39] ITERATIVE PROCESS IN THERE, WHICH IS
[03:01:40] SOMETHING WE KNOW THAT IT'S IMPORTANT TO
[03:01:42] THE COMMISSIONERS. AND ACTUALLY, NEXT
[03:01:44] SLIDE, PLEASE. THIS CONTINUES ON WITH
[03:01:46] THE CALENDAR. YOU CAN SEE HERE. WE COME
[03:01:48] BACK TO YOU WITH THE TAX LEVY ON OCTOBER
[03:01:52] 24. TAX LEVY AND PLAN TO FINANCE WITH

[03:01:54] THAT BEFORE WE COME AND BRING BACK TO
[03:01:57] YOU IN NOVEMBER THE FINAL VOTE ON THE
[03:01:59] BUDGET THERE. SO LOTS OF WORK AHEAD OF
[03:02:03] US HERE, BUT WE LOOK FORWARD TO THAT
[03:02:05] ENGAGEMENT AS WE GO FORWARD IN THE
[03:02:07] PROCESS AS WELL. SO, COMMISSIONERS,
[03:02:10] THAT'S ALL I HAD ON THIS PART OF THE
[03:02:12] PRESENTATION. I'LL BE GLAD TO ANSWER ANY
[03:02:14] QUESTIONS. GREAT. ANY QUESTIONS FOR
[03:02:15] STEVE ON BUDGET? HOW'D YOU
[03:02:19] GET YESTERDAY'S RETREAT DOWN TO HAVE
[03:02:24] MORE? WE GOT A LOT MORE FEEDBACK, BUT
[03:02:26] THAT WAS APPRECIATED, THE FEEDBACK, AND
[03:02:28] WE'LL TAKE THAT ACTUALLY, THAT'LL BE
[03:02:31] USEFUL. AGAIN, I DEEPLY APPRECIATE THE
[03:02:33] TIME WE HAD YESTERDAY BECAUSE I THINK
[03:02:35] THESE TWO BUDGET RETREATS HAVE REALLY
[03:02:36] HELPED US MUCH EARLIER IN THE PROCESS TO
[03:02:40] HAVE ALL THE PIECES WE NEED IN ORDER TO
[03:02:42] BRING THEM FORWARD TO YOU WITH A BUDGET
[03:02:44] THAT WILL REFLECT WHERE
[03:02:47] WE SHOULD BE GOING IN 2024 AND BEYOND.
[03:02:50] AWESOME. ALL RIGHT, IF THERE ARE NO
[03:02:53] FURTHER QUESTIONS THANK YOU, STEVE.
[03:02:55] THAT CONCLUDES OUR BUSINESS MEETING
[03:02:56] AGENDA FOR THE DAY. THERE ARE ANY
[03:02:58] CLOSING COMMENTS AT THIS TIME OR MOTIONS
[03:03:00] RELATING TO COMMITTEE REFERRALS FROM
[03:03:01] COMMISSIONERS. YEAH, COMMISSIONER
[03:03:03] FELLEMAN, I JUST WANT TO
[03:03:07] RECOGNIZE THAT PRESIDENT BIDEN CREATED
[03:03:10] A NATIONAL MONUMENT TODAY NAMED AFTER
[03:03:13] EMMETT TILL AND AYE. MOTHER, WHO WAS
[03:03:17] MASSACRED IN 1955 IN MISSISSIPPI.
[03:03:20] AND THERE'S ALSO
[03:03:24] BEEN MANY SIGNS THAT WERE ACKNOWLEDGING
[03:03:27] THE PLACE OF AYE. DEATH THAT HAMDJ BEEN
[03:03:29] DESECRATED AND REMOVED OVER THIS PERIOD
[03:03:32] OF TIME, AND THAT IT'S
[03:03:35] IMPORTANT THAT WE REMEMBER THESE THINGS.
[03:03:37] IT WAS REALLY ONE OF THE THINGS THAT
[03:03:38] CATALYZED THE CIVIL RIGHTS MOVEMENT,
[03:03:39] AND I'M VERY PLEASED THAT THE PRESIDENT
[03:03:42] HAS TAKEN THAT INITIATIVE. THANK YOU,
[03:03:45] FRED. THANK YOU, COMMISSIONER.
[03:03:46] FELLEMAN, ANYTHING ELSE? COMMISSIONER
[03:03:49] HASEGAWA JUST WANTED TO SHARE THAT THIS
[03:03:52] MORNING I HAD THE HONOR OF ATTENDING,
[03:03:53] ON BEHALF OF THE PORT OF SEATTLE, A
[03:03:57] SIGNING OF THE INDUSTRIAL LANDS POLICY
[03:04:00] BY MAYOR BRUCE HARRELL, ALONGSIDE
[03:04:01] COUNCIL MEMBER DAN STRAUSS AND A NUMBER
[03:04:04] OF STAKEHOLDERS WHO LEANED INTO THIS
[03:04:06] YEARS LONG PROCESS. IT REQUIRED A
[03:04:10] LOT OF PERSEVERANCE NOT ONLY TO GET IT
[03:04:13] OVER THE FINISH LINE AND TO WORK ON IT,
[03:04:15] BUT IT TOOK COURAGE TO ACKNOWLEDGE IN
[03:04:17] THE FIRST PLACE THAT WE NEED A DEDICATED
[03:04:20] STRATEGY TO PROTECT OUR INDUSTRIAL
[03:04:22] LANDS. I WOULD LIKE TO SPECIFICALLY
[03:04:25] ACKNOWLEDGE THE ROLE OF COURT STAFF OVER
[03:04:29] THE YEARS TO GET US OVER THROUGH MANY
[03:04:32] DIFFERENT JUNCTURES TO THIS FINISH LINE,

[03:04:35] AS WELL AS ALL OF MY COMMISSIONERS,
[03:04:37] EXCEPT FOR THE ONE THAT WAS RECUSED.
[03:04:40] FOR SHOWING UP, TO PROVIDE PUBLIC
[03:04:43] TESTIMONY, TO HAVE THOSE CONVERSATIONS
[03:04:46] WITH MEMBERS OF THE CITY BEHIND CLOSED
[03:04:49] DOORS AND TOUGH NEGOTIATIONS, AND THEN
[03:04:52] WITH STAKEHOLDERS OUT IN PUBLIC. THIS IS
[03:04:55] A TREMENDOUS WIN FOR BUSINESSES AND
[03:04:58] ALSO OUR COMMUNITY MEMBERS AND IT IS A
[03:05:02] REALLY IMPORTANT PROMISE ON BEHALF OF
[03:05:03] THE CITY OF SEATTLE TO OUR MARITIME
[03:05:05] INDUSTRIAL INDUSTRY AND ITS ESTIMATED
[03:05:08] OVER \$8 BILLION IMPACT STATEWIDE.
[03:05:12] SO CONGRATULATIONS TO EVERYBODY ON
[03:05:16] THAT MOMENTOUS ACHIEVEMENT. THANK YOU,
[03:05:18] COMMISSIONER HASAGAWA. I SECOND THOSE
[03:05:20] SENTIMENTS. CONGRATULATIONS TO THE TEAM
[03:05:22] THAT WORKED ON THAT REALLY IMPORTANT
[03:05:25] INITIATIVE FOR THE PORT AS WELL AS THE
[03:05:27] MARITIME INDUSTRY. SO WITH THAT HEARING,
[03:05:30] NO FURTHER COMMENTS AND HAVING NO
[03:05:32] FURTHER BUSINESS, IF THERE'S NO
[03:05:33] OBJECTION, WE ARE ADJOURNED. 03:17 P.M..
[03:05:37] THANK YOU ALL.

END OF TRANSCRIPT